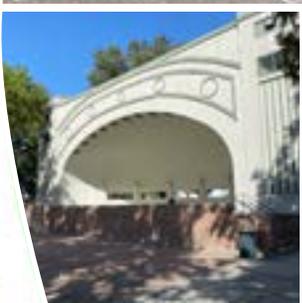


Garden City

Parks and Recreation Master Plan



GARDEN CITY
PARKS & RECREATION

ACKNOWLEDGMENTS

MAYOR

Shannon L. Dick

CITY COMMISSION

Shannon L. Dick - Mayor

Deborah Oyler

Roy Cessna

Manny Ortiz

Troy Unruh

PARKS AND RECREATION STAFF

Aaron Stewart, Director

Jared Rutti, Recreation Superintendent

Nolan Thill, Parks Superintendent

Kristi Newland, Zoo Director

Jason Hase, Golf Professional

Clay Payne, Golf Superintendent

Jessica Wikoff, Finance Coordinator

CITY MANAGER

Matt Allen

PARKS AND RECREATION DIRECTOR

Aaron Stewart

STEERING COMMITTEE

Aaron Stewart, Director

Shannon Dick, Mayor

Brian Wilson, Parks and Recreation Advisory Board

Stephanie Rupp, Public Grounds and Tree Board

Trent Maxwell, Neighborhood and Development Director

Mike Muirhead, Public Works and Utilities Director

Jason Hase, Golf Professional

Jared Rutti, Recreation Superintendent

Kristi Newland, Zoo Director

Preston Martin, Parks Foreman

Jessica Wikoff, Finance Coordinator

Nolan Thill, Parks Superintendent

PLANNING TEAM

Confluence

Chris Cline

Hank Moyers

Pros Consulting

Leon Younger

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01

INTRODUCTION

1.1 PLAN OVERVIEW

The City of Garden City administers several recreation facilities, nineteen park facilities, totaling just over 639 acres, the 3 ½ mile long Talley Trail, and the Buffalo Dunes Golf Course site. Investing in the parks and recreation system increases the quality of life offered in Garden City, boosts residential and business reinvestment, and attracts and maintains residents. Creating a comprehensive Parks and Recreation Master Plan, with extensive input from an appointed steering committee and the public, not only captures the community's vision and aspirations, but also provides creative strategies to guide financially responsible investments in high quality programming and services.

Investment in Parks and Recreation are key to continued growth and economic health of Garden City. The Parks and Recreation Master Plan will complement the current Comprehensive Plan study. Similarly, future City planning efforts should incorporate the ideas and recommendations outlined in this plan.

1.2 MISSION AND VISION

A strong Parks and Recreation department must be built on a solid foundation made of bold aspirations and a clear mission of serving the community. City Staff and the Steering Committee invested considerable time during the initial stages of this planning process to thoughtfully discuss current departmental offerings as well as the long-term vision of where the department should strive to be in the future. The following Mission and Vision Statements provide not only guidance for discussions but create a measuring stick for decisions made throughout the planning process. These statements should be made readily available and routinely reviewed with City leaders and staff, to encourage decisions are aligned with the community vision.



“GARDEN CITY PARKS AND RECREATION IS COMMITTED TO INSPIRING COMMUNITY ENHANCEMENT, ENRICHMENT, AND UNITY.”

-MISSION STATEMENT, GARDEN CITY PARKS AND RECREATION

PARK PROGRAMMING:

“TO PROVIDE SERVICES THAT THE COMMUNITY FEELS ARE UNMET NEEDS OF THE COMMUNITY.”

-STRATEGIC ACTION PLAN, GARDEN CITY PARKS AND RECREATION

1.3 PURPOSE

Garden City Parks and Recreation is committed to inspiring community enhancement, enrichment, and unity.

CORE VALUES

Service

Community

Performance

DEPARTMENT COMPETENCIES

Integrity

Diversity

Innovation

**Fiscal
Responsibility**

**Promoting
Healthy
Lifestyles**

1.4 PROCESS

PHASE 1 - NEEDS ASSESSMENT

To ensure the Needs Assessment provided a solid foundation for the Master Plan, the planning team recorded the current conditions of the parks and recreation system. An inventory of each park was completed, identifying the strengths and opportunities that exist in each park. Public input, and steering committee participation provided a comprehensive understanding of the perceptions and realities of Garden City's parks today. Examples of the potential programming boards put before the community are shown below.

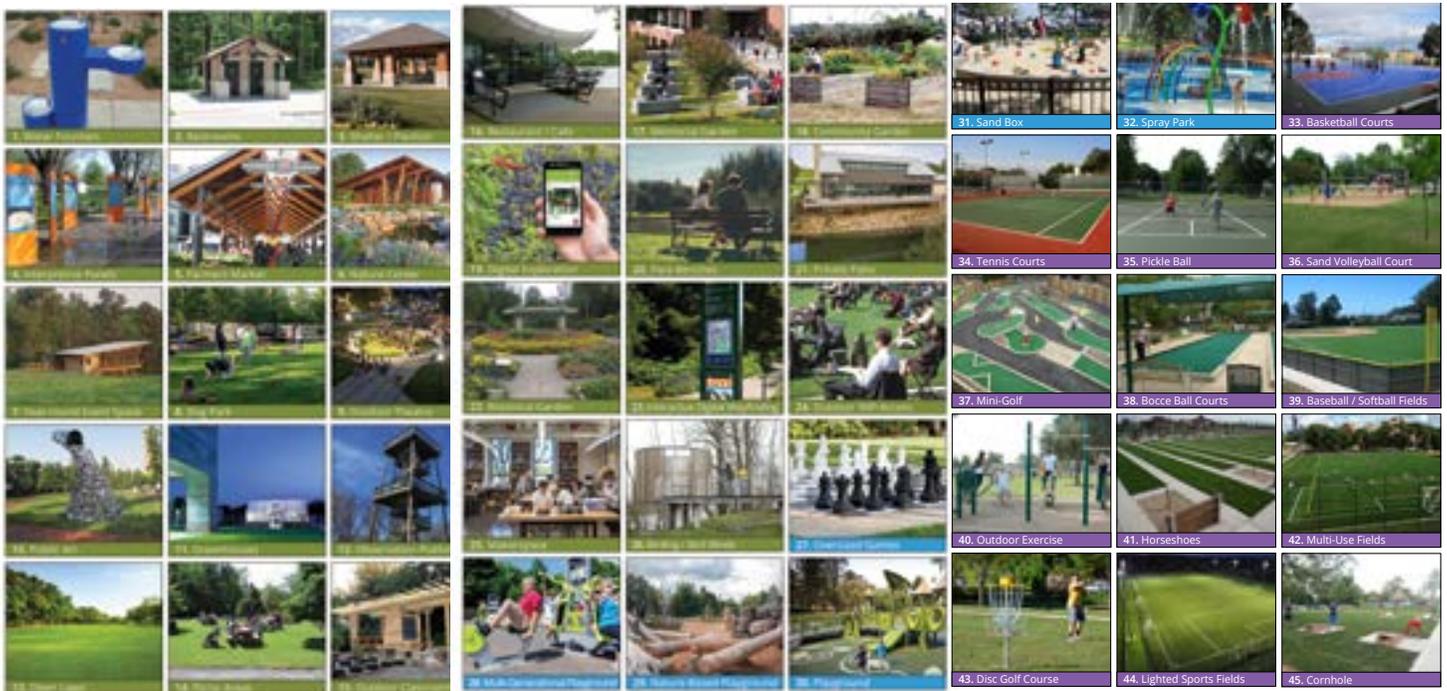


FIGURE 1.1 - Programming Character Photo Boards

PHASE 2 - RECOMMENDATIONS

Based on the information assembled and evaluated during the Needs Assessment, the planning team formed the basis for the specific Master Plan Recommendations and supporting Action Items. These recommendations were presented to the Steering Committee for review and consideration. The ideas and thoughts shared by the community and steering committee focus groups helped refine the recommendations and in some instances, defined additional recommendations. The recommendations address all facets of the parks and recreation system, including financial, facility, operations, governance, and Capital Improvement Plan issues. These recommendations become the road-map by which City leaders can move toward successful realization of a parks and recreation system that its residents want.

PHASE 3 - IMPLEMENTATION

The key to achieving the plan recommendations is an organized and empowered team equipped with clear direction and responsibilities. The final phase of the master plan process involved organizing the key plan recommendations, developing meaningful and achievable action items to support those recommendations, and prioritizing these elements in order to provide a manageable plan of attack. The planning team worked closely with City Staff to match recommendations to recreation and program scheduling, staff availability, and other factors that influence success and accountability. The ultimate goal of the implementation matrix is to provide the City with a guide for action and a tool for tracking progress. The implementation matrix can be found in Chapter 4 of the Master Plan.

1.5 MASTER PLAN SUMMARY

For a city of its size, Garden City has a large portfolio of park facilities that range in scale, recreational opportunities, and levels of current use by the community. Today, many of the parks are in need of investment dollars to provide greater access, more recreational opportunities and exposure to ensure they continue to be valued assets for the citizens of Garden City.

This Master Plan reflects a robust series of meetings, charrettes, and a statistically valid survey that were conducted with City leaders, the Garden City Parks Master Plan Steering Committee and Garden City residents. As a result of these meetings, residents and City leaders have established priorities for park improvements, additional park facilities and improving existing off and on-street sidewalks in order to strengthen the connections between park facilities. The report also covers the City's continued goals of establishing a Parks and Recreation department, operation improvement and quality service delivery system-wide. Additionally, the Master Plan should be used to assist in developing a plan for investing in park system upgrades based on the wants/needs of the community.

Facility recommendations included in the plan such as improved shelters, sports/entertainment facilities and reconfigured or repurposed parks, would allow the city to generate additional revenue. In contrast, other recommended amenities - walking/biking trails, improved wayfinding, and theming - won't directly generate revenue. However, they can improve overall exposure and appeal of the park system to the public, expand use and create other potential outlets for revenue growth. It will be important as the city continues to invest in parks that they adopt best practices and a business-like mindset.

After developing a comprehensive Parks and Recreation Master Plan, the challenge many municipal parks and recreation agencies face is funding the recommended improvements. As identified in public input, Garden City residents are willing to consider additional funding options to meet needs and desires. To fully meet expectations of residents, a variety of funding mechanisms and budgeting is necessary to prioritize department goals for the next 10 years. A list of Financial Recommendations is included in the Master Plan to help guide this process.

Following adoption of the master plan, a robust level of communication will need to continue. Keeping the public aware of the improvements being made and the reasoning behind them shows that they have not only been listened to, but that the city is spending their tax dollars wisely. In many cases Steering Committee members become an integral part of communication back to the public. They have been identified because of their involvement and connection with the community. As such, they should become champions of the plan and the changes being made. In many instances their voice in the community becomes as strong as that of City staff.



FIGURE 1.2- Character of Garden City Parks



FIGURE 1.3 - Character of Garden City Parks



02

SYSTEM NEEDS

2.1 EXISTING SUMMARY

In October 2021, the team conducted a detailed inventory and assessment for each of Garden City's parks, within the Parks and Recreation Departments maintenance areas. The assessments equipped the team with an understanding of existing features and conditions, along with size, age, and maintenance levels currently provided.

Based on these inventories, comprehensive recommendations for park classifications, based on National Recreation and Parks Association (NRPA) guidelines, were developed. These classifications help to define the existing level of service provided to the residents of Garden City and form the basis for capital improvement recommendations for future improvements as well as expansion opportunities for the entire parks and recreation system.

METHODOLOGY

Inventory and assessment of each park visited included evaluation of the conditions exhibited on the site of various program elements and site features. Park program elements and site feature conditions were rated using a differential scale of +/0/-. The definition for each of these condition ratings is as follows:

RATING SYSTEM

Assessment Rating Definition:

- + Program elements or site features are in **excellent** condition with no apparent immediate maintenance needed.
- 0 Program elements or site features are in **good** working condition with little or no immediate maintenance required.
- Program elements or site features are in **poor** condition requiring significant immediate maintenance, removal, or replacement.

Program elements and site features contained within individual assessments indicate various constructed elements or activities supported on site. Specific examples of program elements and features include picnic areas, playgrounds, shelters or pavilions, ball fields, sport courts, etc.

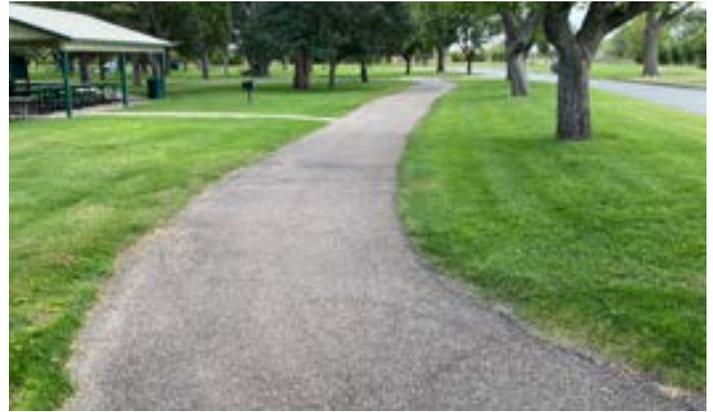


FIGURE 2.1 - Existing Conditions at Garden City Parks

SUMMARY OF SYSTEM FACILITIES

The following Garden City Parks and Recreation facilities were evaluated:

- **Finnup Park** / 301 South 4th Street
- **Deane Wiley Park** / 2406 North Campus Drive
- **Martin Esquivel Soccer Park (School Park)** / 1702 East Mary Street
- **Peebles Complex** / 518 South 9th Street
- **Garcia Soccer Park (School Park)** / 3501 East Spruce Street
- **Forest Park Lake** / 800 West Mary Street
- **Tangeman Sports Complex (College Park)** / 2501 East Spruce Street
- **Wildcat Park** / 1706 East Fair Street
- **Tommy Austin Arboretum** / 304 East Kansas Avenue
- **Skate Park** / 505 South Main Street
- **Lions Park** / 2601 North Third Street
- **Ayala Park** / 216 North Taylor Avenue
- **Alan Geier Park** / 398-300 US-83
- **City Dog Park** / 2186 East Fulton Street #2080
- **Finnup Scout Park** / 2305 North 8th Street
- **Rotary Park** / 1801 North 3rd Street
- **Grimsley Harmon Tennis Complex** / 100 West Hazel Street
- **Stevens Park** / 502 North Main Street
- **Harold Long Park** / 1001 East Spruce Street

Each facility was evaluated relative to amenities/activities offered, location, condition, accessibility, and potential for future improvements and/or expansion. Additional information was gathered pertaining to facility sizes, maintenance, and level of usage. A photographic inventory was assembled for each facility to document findings. The inventory and analysis for each facility are included in the Appendix.



FIGURE 2.2 - Views of existing Garden City Parks

2.2 STRENGTHS / NEEDS

The following is a brief summary of the strengths and needs that exist throughout Garden City's Parks and Recreation facilities.

FACILITY STRENGTHS

- The golf course ranks as one of the top in the nation and is an incredible asset for the community
- The character of the various parks is diversified providing experiences with trees, open spaces and natural areas.
- Garden Rapids at the Big Pool was recently improved to provide residents a state of the art aquatics and water park facility
- The Zoo provides residents a no cost experience/amenity that is one of the best in the region and is well designed.
- Overall level of service - Residents are served by at least one park facility, with most of central Garden City being served by more than one neighborhood and community level park.
- The park facilities are clean, free of debris and the landscape is well maintained.

FACILITY NEEDS

- Provide Connectivity - Through public input, the incorporation of trails and parking was identified as a major need within and to existing park facilities. Safe pedestrian and bicycle connections between parks, Downtown Garden City and other major facilities or routes are necessary to provide access to residents. Off street multi-use paths should be considered with signage for designated bike routes until bike boulevards or other improvements can be made.
- Concessions / Restrooms - There is a need to provide updated or improved restroom facilities and water fountains at some parks, while some facilities would benefit by the incorporation of a restroom. This will allow for park users to stay and enjoy the facilities for longer time periods, potentially increasing programming opportunities.
- ADA Facility Updates - Many facilities do not currently meet ADA accessibility requirements, and improvements which allow access to all park users, regardless of age or ability, should be considered.
- Update Playgrounds - Playground elements found throughout Garden City's park system are in need of updates. A life-cycle maximum of 25 years should be established before elements are updated or replaced. In addition, Garden City also needs to establish surfacing replacement schedules based on a 10-15 year life cycle. Updates should address new trends in the marketplace and be varied between park facilities to encourage residents to visit each park for a different

experience. Age and abilities should also be considered as updates are made to allow for a wider spectrum of residents to have their recreational needs addressed. In addition, it is recommended that 50% of the City's playgrounds meet Universal Design standards as they are replaced and distributed across the city.

- Provide More Variety in Amenities - Each park should have its own unique identity. Whether active or passive amenities are incorporated, elements should serve a wide range of age ranges, interests and abilities.
- Create Opportunities to Host Events and Tournaments – As final plans are developed for Wiley Park, Geier Park, and Tangeman Park; the improvements should include considerations for a Tier 1 improvements including updated lighting, synthetic turf surfaces and upgraded netting, fences and covered bleacher seating. Tier 2 facilities should include updated fencing, seating, lighting and renovation to natural turf surfaces and irrigation. Improvements should be tailored to maximize usage throughout the year and accommodate tournament play.
- Replacement of the Buffalo Dunes Clubhouse should be considered to further enhance the usage and attract future tournaments.
- Considerations and a Master Plan should be completed for a new recreation center with indoor aquatics, work out facilities, walking track and support facilities including a potential 24 hour daycare services.
- Considerations and a Master Plan should be completed for updates to the State Performing Arts facility in Downtown.



FIGURE 2.3 - Existing Conditions at Garden City Parks

2.3 LEVEL OF SERVICE

Level of Service (LOS) is a standard measure indicating how well residents of a community are served by park facilities. This assessment considers the size and location of parkland as well as the available amenities and services. Previously, the National Recreation and Park Association (NRPA), established a standard of 10 acres of parkland per 1,000 residents to assist communities with planning, growth, and park system management. However, in 2000, the NRPA updated the guidelines to allow more flexibility in considering individual program elements or activities on a case by case basis in order to tailor the system to the most appropriate age range, quantity, and quality of recreational facilities within fiscal limits of the individual community. This essentially allows communities to determine what the standards should be for their community.

PARK CLASSIFICATIONS

Based on the previous NRPA standard, the 639.92 acres maintained by the City of Garden City meets the need of the total acreage to adequately serve approximately 31,275 residents (2022 data). However, a need exists at the neighborhood and community level park facilities for additional acreage. Additional information relating to general descriptions of each service level, typical program, site size standards and area required per 1,000 residents is further outlined below. The classification categories include:

Neighborhood Parks - (5-10 acres with a half mile service radius; informal, active, and passive recreation; 5 acres / 1,000)

Community Parks – (10-100 acres with a 2-mile service radius 5 acres / 1,000)

Regional Parks – (Variable based on amenities with a 10-mile service radius; 5 acres / 1,000)



FIGURE 2.4 - Example of Neighborhood Park - Wildcat Park



FIGURE 2.5 - Example of Community Park - Finnup Scout Park



FIGURE 2.6 - Example of Regional Park - Garden Rapids at the Big Pool Aquatics Park

LEVELS OF SERVICE ANALYSIS

The LOS for Garden City's system was initially calculated based on the previous NRPA standard (10 acres/1,000 people) in order to gain a baseline understanding of the system. A detailed assessment of the parks and open space available to Garden City residents provides an understanding of the opportunities that might be available within the community for development of other recreational amenities.

To support the LOS analysis, the service radius for parks in Garden City and surrounding areas was delineated to illustrate coverage and help quickly identify potential service area gaps. This map, on the following page, indicates visible gaps in the eastern, western and northern portions of the city where residents may not be served as evenly by Neighborhood Park facilities as residents in central and southern portions of the City. As these areas are mostly undeveloped and future expansions planned along this edge of the city, acquisition of land during development to meet this need makes sense.



				Activities											
				General					Active						
Facility Name	Land Acres	Flood Plain (Ac.)	Accessibility Rating	Parking/Access Drives	Playgrounds	Picnic Shelters/Pavilions	Restrooms	Pergola/Gazebo	Baseball/Backstop	Softball	Rectangular Fields	Basketball/Multi-Use Court	Tennis Court	Swimming Pools	Splash Pads
Regional Park	Finnup Park	110	3	X	X	X	X			X	X		X	X	
Community Park	Deane Wiley Park	10.00	0	3	X	X	X	X		X	X				
	Martin Esquivel Soccer Park (School Park)	10.40	0	2	X						X				
	Southeast Park	8.00	0												
	Peebles Complex	11.70	0	4	X	X	X			X					
	Garcia Soccer Park (School Park)	17.50	0	2	X						X				
	Forest Park Lake	16.00	0	5				X							
	Tangeman Sports Complex (College Park)	25.60	0	4	X	X		X	X	X					
Neighborhood Park	Wildcat Park	0.31	0	2		X	X								
	Tommy Austin Arboretum	0.50	0	5											
	Skate Park	0.54	0	5	X		X								
	Lions Park	1.00	0	1	X	X					X				
	Ayala Park	1.12	0	1		X	X				X				
	Alan Geier Park	1.25	0	5											
	City Dog Park	1.25	0	1	X										
	Finnup Scout Park	1.50	0	2	X	X	X	X			X				
	Rotary Park	2.20	0	5					X						
	Grimsley Harmon Tennis Complex	2.60	0	4	X		X	X				X			
	Stevens Park	3.00	0	5	X			X							
	Harold Long Park	6.00	0	3		X	X	X							
		Chappel Heights	7.00												
	Lost River	2.45													
Specialty Facility	Buffalo Dunes Golf Course	320													
Note:		This analysis does not include facilities or service levels generated by private entities/schools/parks facilities.													

FIGURE 2.7- Garden City Parks Matrix

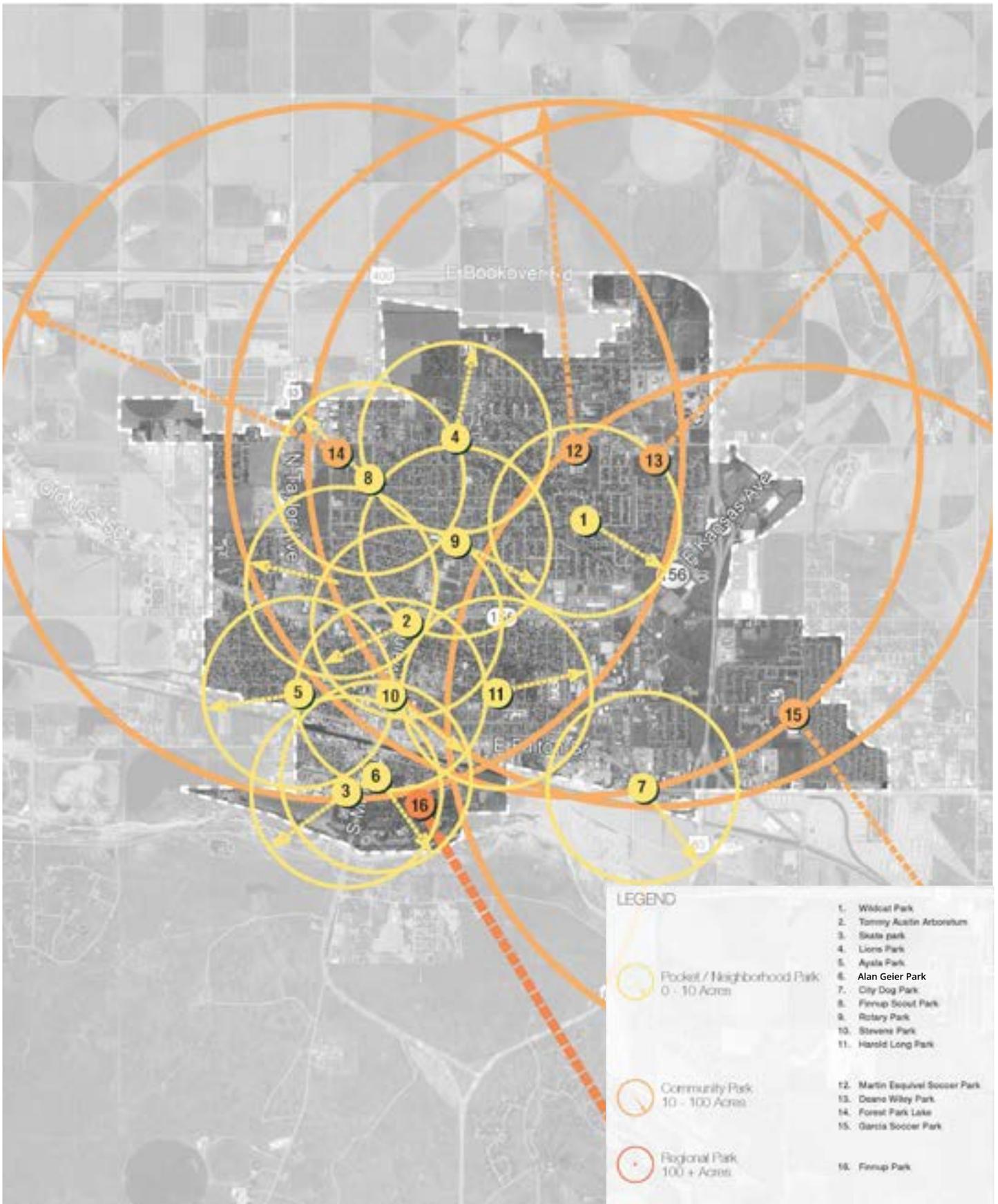


FIGURE 2.8 - Level of Service Map

LEVELS OF SERVICE SUMMARY

Level of Service (LOS) is a metric-based expression of the minimum recreation and park infrastructure capacity required to satisfy the needs of residents of the community. Agencies track LOS as a way to meet the desires of the community and maintain a desired state while taking into consideration limited financial and human resources.

Numeric LOS metrics are most commonly used when analyzing parkland and recreation facilities so as to express acreage or availability in per capita terms. A critical component of the LOS Analysis is to provide insight regarding how service levels should change over time given the context and trends of the community. Findings provide direction for the City to plan and are also intended to ensure that a balance of facilities and services are provided uniformly across Garden City. The establishment of unrealistic LOS strategies can create a system that cannot be achieved without substantial investment in land and new facilities. However, LOS strategies can and will change over time as the demographics, economics, and politics of a community change.

The LOS Analysis considers only those facilities and parks within the limits of the planning area (i.e., within city limits of Garden City). Inventories of both the city facilities and other providers are listed to show the complete picture of facilities available to the general public. Private or membership-based facilities are excluded.

Existing LOS levels are listed along with NRPA recommended standards and/or best practices for agencies similar to Garden City. These best practices are considered along with public/stakeholder input, staff feedback, and consultant observations to produce recommended LOS standards for Garden City. The analysis also includes an assessment of how well the City is achieving these recommended standards currently (based upon the 2022 estimated population) as well as what future needs will be (based upon 2032 population projections).

Within the LOS analysis, surrounding service provider's facilities available to residents within the community should be taken into consideration when trying to meet service goals and standards. Following a detailed level of service review, the team identified a variety of additional service providers which help provide more complete coverage for Garden City residents. These facilities add an additional 237.5 acres taking the total service level to 25.63 acres/1000 residents, showing that there is no need for additional parkland servicing residents within Garden City. However, based on a 5 acres per thousand recommendation based on NRPA guidelines for neighborhood and community level parks, there would be a need for approximately 138 acres of new neighborhood level park facilities and approximately 69 acres of new community level park facilities in the community for those specific category of park.

Garden City Park Facility Standards

2022 Inventory - Developed Facilities													2022 Facility Standards		
PARKS:															
Park Type	Units		Garden City Park Inventory	Schools	Finney County Facilities	Total Inventory	Current Service Level based upon 2022 population			Recommended Service Levels; Revised for Local Service Area			Meet Standard/ Need Exists	Additional Facilities/ Amenities Needed	
Neighborhood Parks	Acre(s)	acres per	30.72			30.72	0.98	acres per	1,000	5.00	acres per	1,000	Need Exists	138	Acre(s)
Community Parks	Acre(s)	acres per	99.20	53.50		152.70	4.88	acres per	1,000	5.00	acres per	1,000	Need Exists	69	Acre(s)
Regional Parks	Acre(s)	acres per	110.00		184.00	294.00	9.40	acres per	1,000	5.00	acres per	1,000	Meets Standard		Acre(s)
Historic/Cemetery Sites	Acre(s)	acres per	80.00			80.00	2.56	acres per	1,000	1.00	acres per	1,000	Meets Standard		Acre(s)
Other Maintained Areas	Acre(s)	acres per	320.00			320.00	7.80	acres per	1,000		acres per	1,000	Meets Standard		Acre(s)
Total Park Acres	Acre(s)	acres per	639.92	53.50	184.00	877.42	25.63	acres per	1,000	17.00	acres per	1,000	Meets Standard		Acre(s)
OUTDOOR AMENITIES:															
Picnic Shelter Small (Under 50)	Sites(s)	site per	2.00			2.00	1.00	site per	15,638	1.00	site per	5,000	Need Exists	4	Sites(s)
Picnic Shelter Medium (50-100)	Sites(s)	site per	15.00			15.00	1.00	site per	2,085	1.00	site per	10,000	Meets Standard		Sites(s)
Picnic Shelter Large (100+)	Sites(s)	site per	1.00			1.00	1.00	site per	31,275	1.00	site per	50,000	Meets Standard		Sites(s)
City/School Multi-Use Courts	Field(s)	court per	5.00			5.00	1.00	court per	3,475	1.00	court per	2,500	Need Exists	8	Field(s)
Rectangular Field Youth (Soccer/Football)	Field(s)	field per	-			-	1.00	field per	-	1.00	field per	4,000	Need Exists	8	Field(s)
Rectangular Field Adult (Soccer/Football)	Field(s)	field per	2.00	4.00		2.00	1.00	field per	3,475	1.00	field per	10,000	Need Exists	1	Field(s)
Baseball Field Youth (60 ft.)	Field(s)	field per	-			-	1.00	field per	-	1.00	field per	4,000	Need Exists	8	Field(s)
Baseball Field Adult (90 ft.)	Field(s)	field per	-	2.00		-	1.00	field per	-	1.00	field per	15,000	Need Exists	2	Field(s)
Softball Field Youth (250 ft.)	Field(s)	field per	-	2.00		-	1.00	field per	-	1.00	field per	4,000	Need Exists	8	Field(s)
Softball Field Adult (300 ft.)	Field(s)	field per	9.00			9.00	1.00	field per	3,475	1.00	field per	20,000	Meets Standard	-	Field(s)
Tennis Courts	Court(s)	court per	8.00			8.00	1.00	court per	3,909	1.00	court per	4,000	Meets Standard	-	Court(s)
Playgrounds	Site(s)	site per	10.00	6.00		10.00	1.00	site per	3,128	1.00	site per	2,500	Need Exists	3	Site(s)
Off-Leash Area	Site(s)	site per	1.00			1.00	1.00	site per	31,275	1.00	site per	40,000	Meets Standard	-	Site(s)
Sand Volleyball Courts	Court(s)	court per	-			-	1.00	court per	-	1.00	court per	10,000	Need Exists	3	Court(s)
Hard Trails (Miles)	Mile(s)	miles per	4.43			4.43	0.20	miles per	1,000	1.00	miles per	1,000	Need Exists	28	Mile(s)
Soft Trails (Miles)	Mile(s)	miles per	-			-	-	miles per	1,000	0.10	miles per	1,000	Need Exists	3	Mile(s)
Outdoor Family Aquatic	Site(s)	site per	1.00			1.00	1.00	site per	31,275	1.00	site per	50,000	Meets Standard	-	Site(s)
2022 Estimated Population					31,275										
2035 Estimated Population					41,000										

FIGURE 2.9 - Current Garden City Facility Standards

Garden City Park Facility Standards

2035 Inventory - Developed Facilities													2035 Facility Standards		
PARKS:															
Park Type	Units		Garden City Park Inventory	Schools	Finney County Facilities	Total Inventory	Future Service Level based upon 2032 population			Recommended Service Levels; Revised for Local Service Area			Meet Standard/ Need Exists	Additional Facilities/ Amenities Needed	
Neighborhood Parks	Acre(s)	acres per	21.27			21.27	0.52	acres per	1,000	5.00	acres per	1,000	Need Exists	160	Acre(s)
Community Parks	Acre(s)	acres per	38.10	53.50		91.60	2.23	acres per	1,000	5.00	acres per	1,000	Need Exists	90	Acre(s)
Regional Parks	Acre(s)	acres per	110.00		184.00	294.00	7.17	acres per	1,000	5.00	acres per	1,000	Meets Standard		Acre(s)
Historic/Cemetery Sites	Acre(s)	acres per	80.00			80.00	1.95	acres per	1,000	1.00	acres per	1,000	Meets Standard		Acre(s)
Other Maintained Areas	Acre(s)	acres per				-	-	acres per	1,000		acres per	1,000	Meets Standard		Acre(s)
Total Park Acres	Acre(s)	acres per	249.37	53.50	184.00	486.87	11.87	acres per	1,000	17.00	acres per	1,000	Need Exists	250	Acre(s)
OUTDOOR AMENITIES:															
Picnic Shelter Small (Under 50)	Sites(s)	site per	2.00			2.00	1.00	site per	20,500	1.00	site per	5,000	Need Exists	5	Sites(s)
Picnic Shelter Medium (50-100)	Sites(s)	site per	15.00			15.00	1.00	site per	2,733	1.00	site per	10,000	Meets Standard		Sites(s)
Picnic Shelter Large (100+)	Sites(s)	site per	1.00			1.00	1.00	site per	41,000	1.00	site per	50,000	Meets Standard		Sites(s)
City/School Multi-Use Courts	Field(s)	court per	5.00			5.00	1.00	court per	8,200	1.00	court per	2,500	Need Exists	9	Field(s)
Rectangular Field Youth (Soccer/Football)	Field(s)	field per	-			-	1.00	field per	-	1.00	field per	4,000	Need Exists	9	Field(s)
Rectangular Field Adult (Soccer/Football)	Field(s)	field per	2.00	4.00		2.00	1.00	field per	20,500	1.00	field per	10,000	Need Exists	1	Field(s)
Baseball Field Youth (60 ft.)	Field(s)	field per	-			-	1.00	field per	-	1.00	field per	4,000	Need Exists	9	Field(s)
Baseball Field Adult (90 ft.)	Field(s)	field per	-	2.00		-	1.00	field per	-	1.00	field per	15,000	Need Exists	2	Field(s)
Softball Field Youth (250 ft.)	Field(s)	field per	-	2.00		-	1.00	field per	-	1.00	field per	4,000	Need Exists	10	Field(s)
Softball Field Adult (300 ft.)	Field(s)	field per	9.00			9.00	1.00	field per	4,556	1.00	field per	20,000	Meets Standard	-	Field(s)
Tennis Courts	Court(s)	court per	8.00			8.00	1.00	court per	5,125	1.00	court per	4,000	Meets Standard	-	Court(s)
Playgrounds	Site(s)	site per	10.00	1.00		10.00	1.00	site per	4,100	1.00	site per	2,500	Need Exists	5	Site(s)
Off-Leash Area	Site(s)	site per	1.00			1.00	1.00	site per	-	1.00	site per	40,000	Meets Standard	1	Site(s)
Sand Volleyball Courts	Court(s)	court per	-			-	1.00	court per	-	1.00	court per	10,000	Need Exists	4	Court(s)
Hard Trails (Miles)	Mile(s)	miles per	4.43			4.43	0.20	miles per	1,000	1.00	miles per	1,000	Need Exists	32	Mile(s)
Soft Trails (Miles)	Mile(s)	miles per	-			-	-	miles per	1,000	0.10	miles per	1,000	Need Exists	4	Mile(s)
Outdoor Family Aquatic	Site(s)	site per	1.00			1.00	1.00	site per	41,000	1.00	site per	50,000	Meets Standard	-	Site(s)
2022 Estimated Population					31,275										
2035 Estimated Population					41,000										

FIGURE 2.1.1 - Future Garden City Facility Standards

2.4 GARDEN CITY PROGRAM ASSESSMENT

PROGRAM ASSESSMENT OVERVIEW

Below are some overall observations that stood out when analyzing the program assessment sheet:

- Overall, the program descriptions/goals do a great job of effectively communicating to the public key benefits and desired outcomes of each Core Program Area.
- Age segment distribution is aligned with the community's current population but needs to be monitored annually to ensure program distribution continues to match Garden City's demographics.
- Program lifecycles: Approximately 19% of the system's current programs are categorized in the Introduction Stage, while 8% of programs fall into the Decline Stage.
- The City's current volunteer program allows residents and organizations to get involved and give back to the community. However, it is recommended that the Department focus on marketing these opportunities to better recruit and engage residents to give back. Moving forward, volunteer key metrics should be tracked and monitored to ensure predetermined outcomes are being met.
- From a marketing and promotions standpoint, the staff utilizes a variety of marketing methods when promoting their programs including printed and online program guides, the City's website, flyers/brochures, direct mail, email blasts, radio advertisements, SMS marketing, QR codes, in-facility signage, and various social media channels as a part of the marketing mix.
 - The Department would benefit from identifying Return on Investment (ROI) for all marketing initiatives.
 - Opportunity to increase the number of cross-promotions.
- Currently, customer feedback methods are somewhat limited. Moving forward, it is highly recommended that the Department begins incorporating user feedback, on a more consistent basis, as a key performance measure that can be tracked over time. Specifically, pre-program evaluation lost customer surveys, and focus groups are all strong feedback tools that should be considered moving forward.
- Pricing strategies are rather consistent but limited across all Core Program Areas. Currently, the most frequently used approaches are age segment pricing and cost recovery goals. These are both useful strategies in increasing participation as well as helping the Department become more self-sufficient, and should be continued. Additionally, the Department should contemplate implementing some new pricing strategies.
- Financial performance measures such as cost recovery goals are currently being utilized for a majority of programs. Moving forward, it is recommended for staff to begin tracking cost recovery for all program areas. When doing so, the staff should factor in all direct and indirect costs associated with programming. A focus on developing consistent earned income opportunities would be beneficial to the Department's overall quest for greater fiscal sustainability.

Core Programs

To help achieve the Department’s mission, it is important to identify Core Program Areas based on current and future needs to create a sense of focus around specific program areas of greatest importance to the community. Public recreation is challenged by the premise of being all things to all people. The philosophy of the Core Program Area is to assist staff, policy makers, and the public to focus on what is most important to the community. Program areas are considered as Core if they meet a majority of the following criteria:

- The program area has been provided for a long period of time (over 4-5 years) and/or is expected by the community
- The program area consumes a relatively large portion (5% or more) of the agency’s overall budget
- The program area is offered 3-4 seasons per year
- The program area has wide demographic appeal
- There is a tiered level of skill development available within the program area’s offerings
- There is full-time staff responsible for the program area
- There are facilities designed specifically to support the program area
- The agency controls a significant percentage (20% or more) of the local market

EXISTING CORE PROGRAM AREAS

Currently, Garden City provides various core programs including youth sports, adult sports, a few special arts/performance/events, aquatics, and fitness/health & wellness programs.

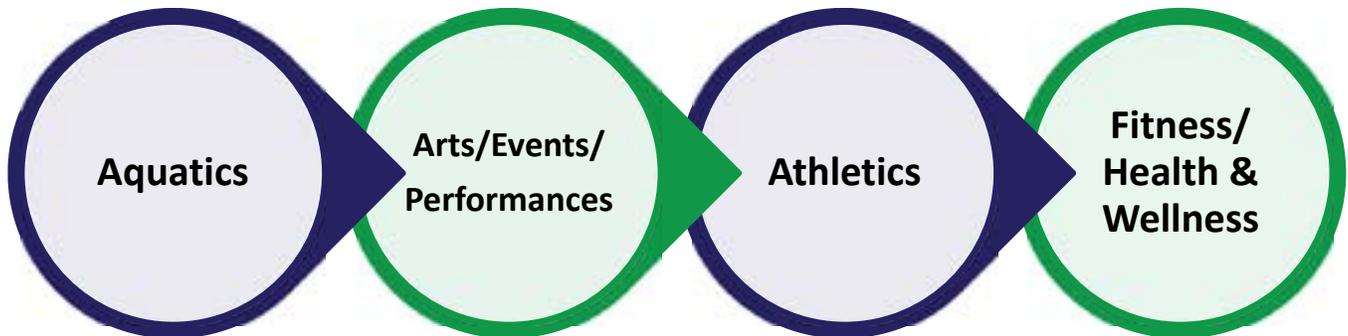


FIGURE 2.1.2- Garden City Core Programs

These existing Core Program Areas provide a generally well-rounded and diverse array of programs for the community. Based upon the consulting team’s observations and demographic and recreation trends information, Department staff should evaluate Core Program Areas and individual programs, ideally on an annual basis, to ensure offerings are relevant to evolving demographics and trends in the local community. Furthermore, based on community input, residents need additional programming within Arts/Events/Performances and Fitness/Health & Wellness. Specific program areas noted as “High Priority” include:

- Outdoor concerts and performing arts
- Weekly food truck events
- Cultural events
- Active older adults/senior health and fitness classes
- Adult art classes
- Active older adult/senior art classes
- Holiday celebration events
- Open mic nights for local artists

Age Segment Analysis

Based on data from the Master Plan, Garden City's community is younger when comparing to the national average. Garden City's current median age is 31.9 while the U.S. median age is 38.0 years old. The table below shows the percent of population by age segment:

17 & Under	18 - 34	35 - 54	55 & Older
24.5%	29.4%	22.5%	23.6%

FIGURE 2.1.3- Garden City Population by Age

Core programs should be aligned with demographics of the City and should be reevaluated yearly as demographics can and will change over the years.

Teenagers can make up a critical user group for parks and recreation departments. This age segment tends to be one of the most elusive in terms of overall participation in programs. It is important to engage teens in recreation offerings to ensure that youth have an opportunity to pose a positive impact in the community. Furthermore, a department that is effective in capturing the teen segment is potentially tapping into strong volunteer resource to aid in the development of future leaders.

With the American population living older and active, there are two different ways to partition the 55 and older age segment. One is to simply segment by age: 55-64; 65-74; and 75+. However, as these age segments are reached, variability of health and wellness can be marked. For example, a 57-year-old may be struggling with rheumatoid arthritis and need different recreation opportunities than a healthy 65-year old who is running marathons once a year. Therefore, it may be more useful to divide this age segment into "Active," "Low-Impact," and/or "Social" Seniors.

As programs are developed to meet the needs of all ages and abilities within Garden City, best practices should address the following items for each program:

- What age segment is being targeted
- What is the message?
- Which marketing methods are most effective for this age segment
- Is a social media campaign necessary?
- What measures of success will be used to determine continued resources are allocated to the effort.

An example of this would be a youth fair in the core program area of Community/Special Events. This would have youth focused activities, a specific message geared towards youth and their most involved parent to entice participation.

Based on the age demographics of the City, current programs seem to be well-aligned with the community's age profile. With 54% of the City's total population being under 35 years old, the youth and young adult age segment should be highly catered to.

The Department has also done a great job catering to the remaining 46% of the community, by ensuring all age segments have dedicated programming geared towards them. It is recommended that the Department continues introducing new programs to address any potential unmet needs. Particularly, dedicated teen programs, as this age segment makes up a large percentage of the community and is typically the hardest segment to acquire participation from.

Staff should continue to monitor demographic shifts and program offerings to ensure that the needs of each age group are being met. It would be best practice to establish a plan including what age segment to target, establish the message, which marketing method(s) to use, create the social media campaign, and determine what to measure for success before allocating resources towards a particular effort.

PROGRAM LIFECYCLE

Program Lifecycle Analysis involves reviewing each program offered by the Department to determine the stage of growth or decline for each. This provides a way of informing strategic decisions about the overall mix of programs managed by the agency to ensure that an appropriate number of programs are “fresh” and that relatively few programs if any, need to be discontinued. This analysis is not based on strict quantitative data, but rather, is based on staff members’ knowledge of their programs. The following table shows the percentage distribution of the various lifecycle categories of the City’s programs. These percentages were obtained by comparing the number of programs in each stage with the total number of programs listed by staff members.

PROGRAM LIFECYCLE DISTRIBUTION		
Life Cycle Stage	Description	Best Practice Distribution
Introduction	New programs, modest participation	50 - 60%
Take-Off	Rapid participation growth	
Growth	Moderate, but consistent population growth	
Mature	Slow participation growth	40%
Saturated	Minimal to no participation growth; extreme competition	0 - 10%
Decline	Declining participation	

FIGURE 2.1.4 - Program Lifecycle Table

The Lifecycle Analysis depicts a rather healthy program distribution when compared to the recommended distribution. Approximately 49% of all programs fall within the beginning stages (Introduction, Take-Off, & Growth). It is recommended to have 50-60% of all programs within these beginning stages because it provides the Department an avenue to energize its programmatic offerings. These stages ensure the pipeline for new programs is there before programs transition into the Mature stage.

According to staff, 32% of all program offerings fall into the Mature Stage. This stage anchors a program portfolio and it is recommended to have roughly 40% of programs within the Mature category to achieve a stable foundation.

Additionally, 19% of programs are identified as Saturated or Declining. It is a natural progression for programs to eventually evolve into saturation and decline stages. However, if programs reach these stages rapidly, it could be an indication that the quality of the programs does not meet expectations, or there is not as much of a demand for the programs. As programs enter into the Decline Stage, they must be closely reviewed and evaluated for repositioning or elimination. When this occurs, the Department should modify these programs to begin a new lifecycle within the Introductory Stage or replace the existing programs with new programs based on community needs and trends.

It should be noted that even though Garden City’s percentage of Saturated and Declining programs is above the recommended level, this decrease in participation numbers is likely a direct effect of the Covid-19 Pandemic. However, these programs should be monitored closely over the coming years to ensure they “bounce back”.

Staff should complete a Program Lifecycle Analysis on an annual basis and ensure that the percentage distribution closely aligns with desired performance. Furthermore, the Department could include annual performance measures for each Core Program Area to track participation growth, customer retention, and percentage of new programs as an incentive for innovation and alignment with community trends.

Program Classification

Conducting a classification of services informs how each program serves the overall organization mission, the goals and objectives of each core program area, and how the program should be funded with regard to tax dollars and/or user fees and charges. How a program is classified can help to determine the most appropriate management, funding, and marketing strategies.

Program classifications are based on the degree to which the program provides a public benefit versus a private benefit. Public benefit can be described as everyone receiving the same level of benefit with equal access, whereas, private benefit can be described as the user receiving exclusive benefit above what a general taxpayer receives for their personal benefit.

PROS uses a classification method based on three indicators: Essential, Important, and Value-Added. Where a program or service is classified depends upon alignment with the organizational mission, how the public perceives a program, legal mandates, financial sustainability, personal benefit, competition in the marketplace, and access by participants. The following table describes each of the three PROS program classifications in these terms.

	ESSENTIAL Programs	IMPORTANT Programs	VALUE-ADDED Programs
Public Interest: Legal Mandate; Mission alignment	High Public Expectation	High Public Expectation	High Individual and interest group expectation
Financial Sustainability	<ul style="list-style-type: none"> Free, nominal or fee tailored to public needs Requires public funding 	<ul style="list-style-type: none"> Fees cover some direct costs Requires a balance of public funding and a cost recovery target 	<ul style="list-style-type: none"> Fees cover most direct and indirect costs Some public funding as appropriate
Benefits (i.e. health, safety, protection of assets)	Substantial public benefit (negative consequence if not provided)	Public and individual benefit	Primarily individual benefit
Competition in the Market	Limited or no alternative providers	Alternative providers unable to meet demand or need	Alternative providers readily available
Access	Open access by all	<ul style="list-style-type: none"> Open Access Limited access to specific users 	Limited access to specific users

FIGURE 2.1.5 - 3-Indicator Classification Method Table

With assistance from staff, a classification of programs and services was conducted for all of the recreation programs offered by the Department. The results presented in the following table represent the current classification distribution of recreation program services. Programs should be assigned cost recovery goal ranges within those overall categories.

GARDEN CITY CLASSIFICATION DISTRIBUTION		
ESSENTIAL	IMPORTANT	VALUE-ADDED
14%	72%	14%

FIGURE 2.1.6 - Garden City Classification Distribution Results

Given the broad range of cost recovery goals (i.e., 0% to 40% for Essential Services or 40% to 80% for Important Services), it would be helpful to further distribute programs internally within sub-ranges of cost recovery. This will allow for programs to fall within an overall service classification tier while still demonstrating a difference in expected/desired cost recovery goals based on a greater understanding of the program's goals (e.g., Pure Community services versus Mostly Community Services or Community and Individual Mix versus Mostly Individual Mix).

Cost of Service and Cost Recovery

Cost recovery targets should at least be identified for each Core Program Area at a minimum, and specific programs or events when realistic. The previously identified Core Program Areas would serve as an effective breakdown for tracking cost recovery metrics including administrative costs. Theoretically, staff should review how programs are grouped for similar cost recovery and subsidy goals to determine if current practices still meet management outcomes.

Determining cost recovery performance and using it to inform pricing decisions involves a three-step process:

1. Classify all programs and services based on the public or private benefit they provide (as completed in the previous section).
2. Conduct a Cost of Service Analysis to calculate the full cost of each program.
3. Establish a cost recovery percentage, through Department policy, for each program or program type based on the outcomes of the previous two steps, and adjust program prices accordingly.

The following provide more detail on steps 2 & 3.

UNDERSTANDING THE FULL COST OF SERVICE

To develop specific cost recovery targets, full cost of accounting needs to be created on each class or program that accurately calculates direct and indirect costs. Cost recovery goals are established once these numbers are in place, and the Department's program staff should be trained on this process.

A Cost of Service Analysis should be conducted on each program, or program type, that accurately calculates direct (i.e., program-specific) and indirect (i.e., comprehensive, including administrative overhead) costs. Completing a Cost of Service Analysis not only helps determine the true and full cost of offering a program, but provides information that can be used to price programs based upon accurate delivery costs. The figure below illustrates the common types of costs that must be accounted for in a Cost of Service Analysis:

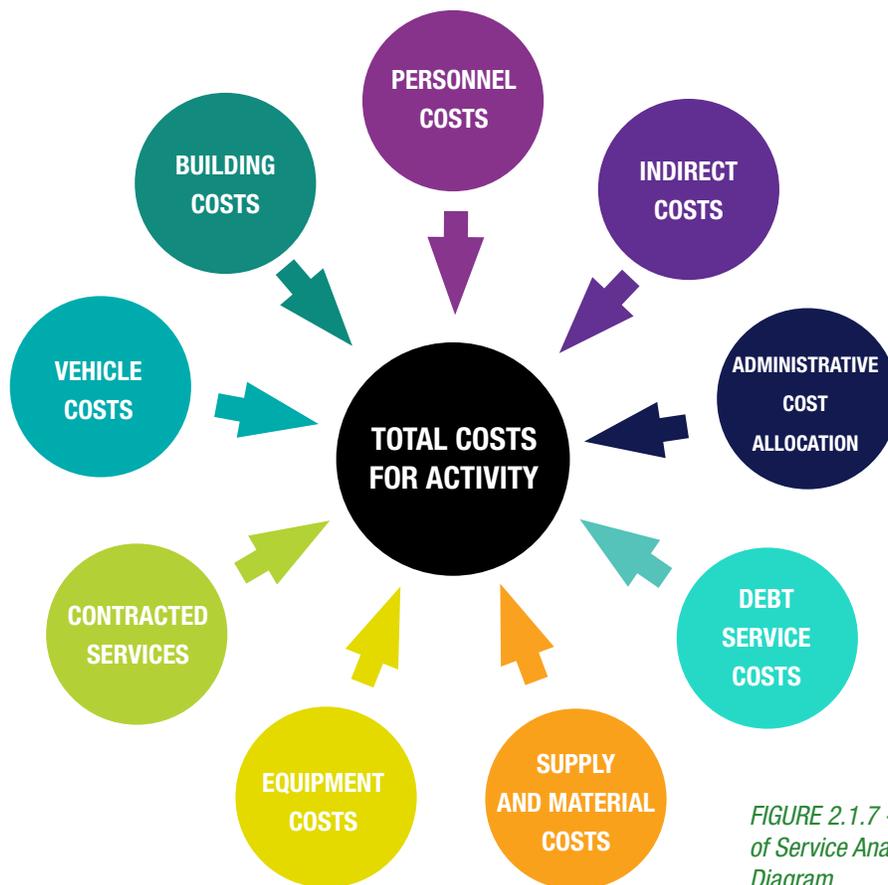


FIGURE 2.1.7 - Cost of Service Analysis Diagram

The methodology for determining the total Cost of Service involves calculating the total cost for the activity, program, or service, then calculating the total revenue earned for that activity. Costs (and revenue) can also be derived on a per unit basis. Program or activity units may include:

- Number of participants
- Number of tasks performed
- Number of consumable units
- Number of service calls
- Number of events
- Required time for offering program/service

Agencies use Cost-of-Service Analysis to determine what financial resources are required to provide specific programs at specific levels of service. Results are used to determine and track cost recovery as well as to benchmark different programs provided by the Department between one another. Cost recovery goals are established once Cost-of-Service totals have been calculated. Program staff should be trained on the process of conducting a Cost-of-Service Analysis and the process should be undertaken regularly.

CURRENT COST RECOVERY

The Department currently tracks cost recovery on a per program basis for a majority of their recreational offerings. This is a great practice and should continue to be calculated and tracked annually to help ensure goals are being met. The table below provides the actual cost recovery ranges for each Core Program Area.

The Department's current Core Program Area with the greatest average cost recovery is Athletics (165%). The Core Program Areas with the next highest average cost recovery is Fitness/Health & Wellness (104%).

Moving forward, it is recommended that the Department not only track actual cost recovery but set cost recovery goals at the start of each year. This will allow the Department to benchmark itself against its goal year over year.

COST RECOVERY GOAL BY CORE PROGRAM AREA		
Core Program Area	Cost Recovery Goal	Actual Cost Recovery
Aquatics	To Be Determined by Staff	Min: 2%
		Max: 15%
		Avg: 7%
Arts/Events/Performances	To Be Determined by Staff	Min: 32%
		Max: 249%
		Avg: 91%
Athletics	To Be Determined by Staff	Min: 88%
		Max: 316%
		Avg: 165%
Fitness/Health & Wellness	To Be Determined by Staff	Min: 2%
		Max: 147%
		Avg: 104%

FIGURE 2.1.8 - Department Cost Recover Goals by Program

As shown in the table to the left, actual cost recovery can vary based on the Core Program Area, and even at the program level within a Core Program Area. Several variables can influence the cost recovery target, including lifecycle stage, demographic served, and perhaps most important, program classification.

It is normal for programs within each Core Program Area to vary in price and subsidy level. The program mix within each Core Program Area will determine the cost recovery capabilities. The Department should determine the current cost recovery of each Core Program Area to begin establishing goals. With approved cost recovery goals, annual tracking, and quality assurance, actual cost recovery will improve. Use this key performance indicator in Figure 8 and update it annually to include the cost recovery goal and the actual cost recovery achieved. Each Core Program Area can be benchmarked against itself on an annual basis.

COST RECOVERY BEST PRACTICES

Cost recovery targets should reflect the degree to which a program provides a public versus individual good. Programs providing public benefits (i.e., Essential programs) should be subsidized more by the Department; programs providing individual benefits (i.e., Value-Added programs) should seek to recover costs and/or generate revenue for other services. To help plan and implement cost recovery policies, the consulting team has developed the following definitions to help classify specific programs within program areas.

	ESSENTIAL Programs	IMPORTANT Programs	VALUE-ADDED Programs
Description	<ul style="list-style-type: none"> Part of the organizational mission Serves a majority of the community “We must offer this program” 	<ul style="list-style-type: none"> Important to the community Serves large portions of the community “We should offer this program” 	<ul style="list-style-type: none"> Enhance community offerings Serves niche groups “It is nice to offer this program”
Desired Cost Recovery	None to moderate	Moderate	High to complete
Desired Subsidy	High to complete	Moderate	Little to none

FIGURE 2.1.9 - Cost Recovery Program Definitions

Programs in the Essential category are critical to achieving the organizational mission and providing community-wide benefits and, therefore, generally receive priority for tax-dollar subsidization. Programs falling into the Important or Value-Added classifications generally represent programs that receive lower priority for subsidization. Important programs contribute to the organizational mission but are not essential to it; therefore, cost recovery for these programs should be high (i.e., at least 80% overall). Value Added programs are not critical to the mission and should be prevented from drawing upon limited public funding, so overall cost recovery for these programs should be near or in excess of 100%.

Pricing

Pricing strategies are one mechanism agencies can use to influence cost recovery. Overall, the degree to which the Department uses various pricing strategies is rather consistent. Pricing tactics are concentrated in age segment pricing and cost recovery goals.

Currently, the Core Program Area that utilizes the largest variety of pricing strategies is Aquatics which uses 6 of the 10 mentioned tactics. Moving forward, the Department should consider implementing some additional strategies, when deemed appropriate, such as residency rates, location rates, and market rates as they are all valuable strategies when setting prices. Additionally, applying weekday/weekend rates and prime/non-prime time rates more frequently is recommended. These untapped pricing strategies are useful to help stabilize usage patterns and help with cost recovery for higher-quality amenities and services.

PRICING STRATEGIES										
CORE PROGRAM AREA	Age segment	Family/Household Status	Residency	Weekday/Weekend	Prime/Non-prime Time	Group Discounts	By Location	By Competition (Market Rate)	By Cost Recovery Goals	By Customers Ability to Pay
Aquatics	X	X		X	X	X			X	
Arts/Events/ Performances	X								X	X
Athletics	X								X	X
Fitness/Health & Wellness	X	X				X			X	

FIGURE 2.2.1 - Pricing Strategies for Department Recovery Goals

Staff should continue to monitor the effectiveness of the various pricing strategies they employ and adjust as necessary. It is also important to continue monitoring for yearly competitors and other service providers (i.e., similar providers). The table below details pricing methods currently in place by each Core Program Area and additional areas for strategies to be implemented over time.

2.5 FINANCE REVIEW AND ASSESSMENT

INTRODUCTION

In 2021 the City of Garden City Recreation Commission and the Parks and Recreation Department of the city were combined by Ordinance 2891 and K.S.A 12-1929a. With the merger, all assets of each entity were combined into one organization called the Garden City Parks and Recreation Department. According to the ordinance, all the funds previously managed and budgeted for the GCRC recreation system are transferred to the credit of the now combined City's Parks and Recreation Department.

FRAMEWORK

The merger of the departments into one resulted in the new parks and recreation department with the responsibility of managing all elements associated with providing parks and recreation services in the community. The new parks and recreation system required the creation of an organization that initiated a complex system of several departments such as golf operations, parks, recreation, and the zoo.

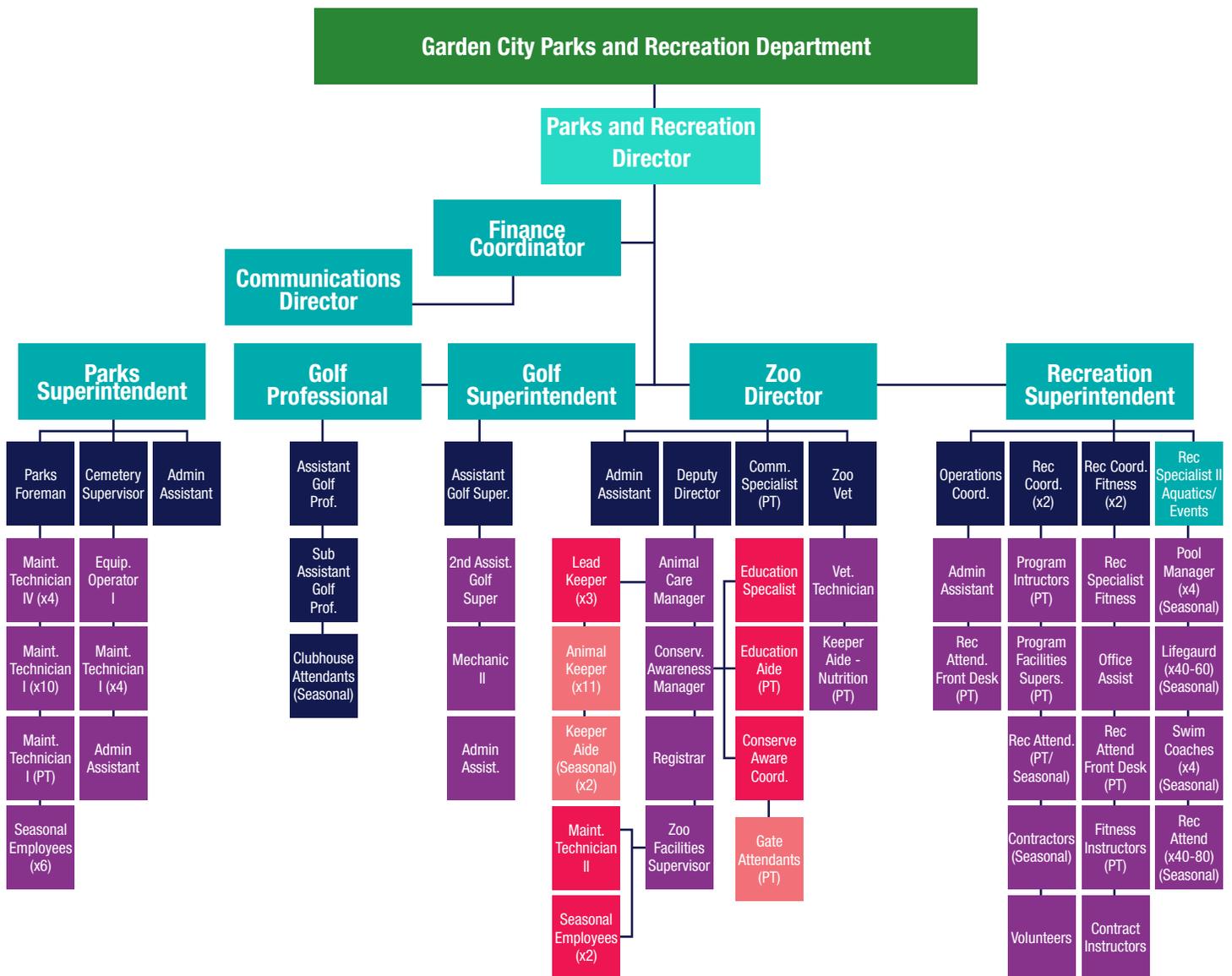


FIGURE 2.2.2- Parks and Recreation Department Flow of Management

Within each department, exists several subsets of divisions, as illustrated on the previous page, that allow the department to operate efficiently. For instance, the Parks Department includes the management of the city's parks and manages the upkeep of (12) neighborhood/community parks, (8) sports complexes/fields, (1) dog park, (1) arboretum, several trails and a cemetery. The Golf Department manages clubhouse operations and course maintenance and upkeep. The Zoo Department manages animal care, program education, zoo facilities, and facility promotions. The Recreation Department manages the programs in (12) neighborhood/community parks, (8) sports complexes/fields, (1) recreation center, (1) gymnastic center, (1) outdoor pool, (1) skate park, and several trails.

ORGANIZATION ALIGNMENT

When the structure of the system is graphically organized by department and funding, one can observe the size of the system when the operations are merged. The following chart illustrates each department, the function of the department, the future budget, and the size of the staff associated with each department (See page 34).

The value of illustrating the new Park and Recreation Department in this fashion helps to:

1. Observe a composite view of all budgets with one lens
2. Allows organization elected/appointed officials and division chiefs a transparent view of the operations structure.
3. Through analysis, one can determine the employees in each division and if vacancies exist
4. Provides the Director of the Park and Recreation a quality overview of the Department

PARKS, RECREATION, ZOO & GOLF DEPARTMENT				
ADMINISTRATION	RECREATION DEPARTMENT	GOLF DEPARTMENT	PARKS & OPEN SPACE DEPARTMENT	ZOO & CULTURE DEPARTMENT
DIVISION FUNCTIONAL SECTIONS	DIVISION FUNCTIONAL SECTIONS	DIVISION FUNCTIONAL SECTIONS	DIVISION FUNCTIONAL SECTIONS	DIVISION FUNCTIONAL SECTIONS
Overall Department Administration	Aquatics	Golf Management	Park Planning	Finney Park Zoo
Governance	Youth & Teen Activities	Golf Course Operations	Infrastructure Maint. Management	Zoo Administration
Planning and Policies	Special Events	BUDGET FY 21	Aquatics Facilities	Animal Husbandry
Leadership & Workforce	Facilities and Sports	\$1,124,889	Neighborhood Parks Maint. Management	Facility Maintenance Zoo
Business Development	Adult & Senior Activities	Funding	Irrigation & Water Management	BUDGET FY 21
COMMUNICATIONS & MARKETING GROUP	Youth Development	\$ General Fund	Landscape Contract Administration	\$2,275,866
Administrative	Budget FY 21	User Fees & Charges	Urban Forestry	Funding
Communications and Community Engagement	\$3,499,792	STAFFING	Community Park Maintenance Management	\$ General Fund
BUDGET FY 21	Funding	<i>Operations Division</i>	Cemetery	X#\$ User Fees & Charges
\$4,864,440	Ad Valorem	Golf Professional	BUDGET FY 21	STAFFING
Funding	User Fees & Charges	Assistant Golf Professional	\$2,674,947	Zoo Director
\$ General Fund	STAFFING	Second Assistant Golf Professional	Funding	Deputy Director
STAFFING	Superintendent	<i>Maintenance Division</i>	\$ General Fund	Animal Care Manager - Vacant
Director of Parks, Recreation & Libraries (1)	Recreation Coordinator - Programs	Golf Superintendent	STAFFING	Conservation Awareness Manager
Finance Coordinator	Recreation Coordinator - Programs	Assistant Golf Superintendent	Superintendent	Conservation Awareness Coordinator
Communications Coordinator	Recreation Coordinator - Fitness	Second Assistant golf Superintendent	<i>Parks Division</i>	Registrar
	Recreation Specialist - Fitness	Mechanic II	Parks Foreman	Zoo Facilities Supervisor
	Recreation Specialist - Aquatics and Special Events	Administrative Assistant	Parks Maintenance Technician IV - Arborist	Lead Keeper
	Operations Coordinator		Parks Maintenance Technician IV - Irrigation Specialist	Lead Keeper
	Administrative Assistant		Parks Maintenance Technician IV - Chemical Specialist	Lead Keeper
	Office Assistant - Fitness		Parks Maintenance Technician IV - Irrigation Specialist	Animal Keeper
	Events Coordinator (1)		Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I - Custodial	Animal Keeper
			Parks Maintenance Technician I	Animal Keeper
			Parks Maintenance Technician I - Custodial (PT)	Animal Keeper - Vacant
			Administrative Assistant	Zoo Veterinarian
			<i>Cemetery Division</i>	Zoo Maintenance Technician II
			Cemetery Supervisor	Zoo Maintenance Technician II
			Equipment Operator I	Zoo Maintenance Technician II
			Cemetery Maintenance Technician I	Zoo Maintenance Technician II - Vacant
			Cemetery Maintenance Technician I	Zoo Maintenance Technician II - Vacant
			Cemetery Maintenance Technician I	Administrative Assistant
			Cemetery Maintenance Technician I	Communication Specialist (part-time)
			Administrative Assistant	Education Aide (part-time)

FIGURE 2.2.3 - Department Functions and Budgets

BUDGET ALIGNMENT

Once the departmental divisions have been created and understood it is important to align the budgets to be able to observe the impact each division has on the overall budget. The following illustration shows the results of assembling the budgets into one document. s.

Revenues are separated by the source of how the funds are generated.

Garden City, Kansas Parks and Recreation Revenues				
Revenues	2018 YTD Actual	2019 YTD Actual	2020 YTD Actual	2021 YTD Actual
Income General Fund	255,479	237,821	173,324	191,088
Income S/P Parks and Rec Operations	111,706	168,968	115,284	102,284
Recreation Dept Program Income	748,500	762,264	576,481	1,297,000
Ad Valorem	1,212,780	1,366,276	1,366,430	1,411,500
Cemetery	124,565	124,565	156,840	156,835
Vehicle Tax	149,734	145,219	157,747	197,650
Golf Income	949,921	962,314	878,478	997,490
Total Departmental Income	\$ 3,428,120	\$ 3,767,427	\$ 3,424,584	\$ 4,353,847

FIGURE 2.2.4 - Parks and Recreation 2021 Revenues

Expenses are separated into five topics: Personnel, Benefits, Commodities, Contractual, and Capital expenses. Each of the divisions is represented in the five category topics.

Parks and Recreation Salary and Wage Expenses				
General Fund	1,974,926	2,004,839	2,170,050	2,170,050
Recreation Dept	1,511,826	1,558,953	1,638,725	1,003,400
S/P Parks and Rec Operations	0	0	0	0
Parks Ops	510,898	491,521	525,222	587,847
Cemetery	241,548	228,275	214,388	230,352
Zoo Admin	272,723	316,590	358,070	345,880
Zoo Animal Husbandry	575,525	554,535	619,078	630,906
Zoo Maintenance and Grounds	158,455	183,831	220,008	223,858
Golf Management	190,256	190,433	195,509	209,159
Golf Operations	259,236	279,449	275,660	294,166
Total Salaries and Wages	\$ 5,695,393	\$ 5,808,426	\$ 6,216,710	\$ 5,695,618

FIGURE 2.2.5 - Parks and Recreation 2021 Salary and Wage Expenses

Parks and Recreation Personnel Benefit Expenses				
Employee Benefits				
General Fund Total Benefits	828,522	850,787	958,370	958,370
Recreation Dept Total Benefits*	139,069	134,720	151,535	244,962
SP Parks and Rec Operations	0	0	0	0
Parks Ops	725,118	718,197	727,715	807,902
Cemetery Total Benefits	136,312	112,766	81,970	84,609
Zoo Administration	97,574	118,679	126,179	109,932
Zoo Husbandry Total Benefits	281,494	278,592	256,665	244,944
Zoo Groundskeeper Total Benefits	80,234	96,260	101,798	101,048
Golf Management	48,459	48,828	50,566	50,254
Golf Operations	84,257	98,390	99,970	99,560
Employee Benefits	\$ 2,421,039	\$ 2,457,219	\$ 2,554,768	\$ 2,701,581

FIGURE 2.2.6 - Parks and Recreation 2021 Personnel Benefit Expenses

Parks and Recreation Commodity Expenses				
Commodities				
General Fund Total Commodities	310,190	297,033	361,400	361,400
Recreation Dept Total**	153,919	\$ 151,691.00	155,489	265,000
SP Parks and Rec Operations	0	0	0	0
Parks Ops	56,961	52,856	44,378	64,800
Cemetery Total Commodities	33,448	29,025	22,062	26,182
Zoo Administration	10,225	8,165	14,660	7,672
Zoo Husbandry	141,829	149,295	161,481	159,949
Zoo Maintenance and Groundskeeping	22,908	32,661	21,718	26,108
Golf Management	123,552	68,688	45,759	70,000
Golf Course Operations	86,591	88,262	93,160	93,160
Commodities	\$ 939,623	\$ 877,676	\$ 920,107	\$ 1,074,271

FIGURE 2.2.7- Parks and Recreation 2021 Commodity Expenses

Parks and Recreation Contractual Expenses				
General Fund	695,342	528,437	616,420	616,420
Recreation Dept Total***	762,143	836,822	397,881	652,570
SP Parks and Rec Operations	5,000	5,000	5,000	5,000
Park Ops	98,932	98,644	87,781	204,449
Cemetery	48,306	40,157	32,863	0
Zoo 1 Admin	92,595	110,233	95,586	103,326
Zoo 2 Husbandry	119,042	124,102	125,571	114,415
Zoo 3 Maintenance	27,722	31,753	39,583	38,991
Golf Management	53,130	72,317	51,111	71,275
Golf Course Operations	52,002	52,388	54,400	54,400
Total Contractual	\$ 1,954,214	\$ 1,899,853	\$ 1,506,196	\$ 1,860,846

FIGURE 2.2.8 - Parks and Recreation 2021 Contractual Expenses

Parks and Recreation Capital Expenses				
General Fund	163,355	424,291	758,200	758,200
S P Parks and Rec	58,084	101,539	15,674	35,250
S P Parks and Rec transfers	40,000	40,000	40,000	40,000
Park Ops	98,621	205,288	98,154	605,075
Cemetery	16,955	69,596	43,207	63,731
Zoo 1 Admin	111,695	125,295	129,884	120,894
Zoo 2 Husbandry	4,812	10,727	13,538	33,425
Zoo 3 Maintenance	20,303	11,099	35,170	14,518
Golf Management	177,042	145,670	98,339	139,879
Golf Course Operations	0	22,867	9	43,036
Total Capital	\$ 5,231,017	\$ 6,207,309	\$ 6,309,647	\$ 1,854,008

FIGURE 2.2.9 - Parks and Recreation 2021 Capital Expenses



Parks and Recreation Capital Expenses

Total Departmental Income	3,428,120	3,767,427	3,424,584	4,353,847
Total Departmental Expenses	16,241,286	17,250,483	17,507,428	13,186,324
Net Position	(12,813,166)	(13,483,056)	(14,082,844)	(8,832,477)

FIGURE 2.3.1 - Parks and Recreation 2021 Total Capital Expenses

COMBINED BUDGET ALIGNMENT

When all budgets in the organization are combined, observers can begin to decipher the allocation of funds into the five expense categories and the revenues that are generated to support the operation of the funds.

Combined Revenues and Expenses by Fund - 2021											
Fund Type	General Fund	Recreation Dept	S/P Parks and Rec Operations	Parks Ops *income from 2019	Cemetery	Zoo Admin	Zoo Animal Husbandry	Zoo Maintenance and Grounds	Golf Management	Golf Operations	Totals
Income	191,088	543,534	102,284	1,366,276	156,835.00	0	0	0	0	997,490	3,357,507
Total Income	\$ 191,088	\$ 543,534	\$ 102,284	\$ 1,366,276	\$ 156,835	\$ -	\$ -	\$ -	\$ -	\$ 997,490	\$ 3,357,507
Personnel	2,170,050	1,558,953	0	587,847	230,352	945,880	630,906	223,858	209,159	294,166	6,251,171
Benefits	958,370	850,787	0	807,902	84,609	109,932	244,944	101,048	50,254	99,560	3,307,406
Commodities	361,400	151,691	0	64,800	26,182	7,672	159,949	26,108	70,000	93,160	960,962
Contractual	616,420	836,822	5,000	204,449	0	103,326	114,415	38,991	71,275	54,400	2,045,098
Capital	758,200	101,539	40,000	605,075	63,731	120,894	33,425	14,518	139,879	43,036	1,920,297
Total Expenses	\$ 4,864,440	\$ 3,499,792	\$ 45,000	\$ 2,270,073	\$ 404,874	\$ 687,704	\$ 1,183,639	\$ 404,523	\$ 540,567	\$ 584,322	\$ 14,484,934

FIGURE 2.3.2 - Parks and Recreation 2021 Expense Categories by Fund



03

RECOMMENDATIONS

3.1 FINANCIAL RECOMMENDATIONS

GOAL: THE PARKS AND RECREATION BUDGET IS PROPERLY FUNDED TO MEET AND EXCEED THE COMMUNITY'S EXPECTATIONS FOR A WELL-MANAGED DEPARTMENT OF THE CITY.

- Classify recreation services for the future as core essential, important, or value added.
- Develop a pricing policy based on the level of public and private good of a service along with a pricing plan for all recreation services provided based on a cost recovery goal.
- Establish a recreation service fee for capital improvements that is dedicated to updating and building recreation facilities such as a youth sports complex, adding in additional trail miles, concession facilities, and revenue producing sports amenities.
- Design and program accessible, convenient, safe, beautiful, and multi-functional parks, public spaces, and natural and historic places that support programs and passive uses.
- Seek to institute additional 1/2 cent sales tax to support operations of the parks and recreation system. Additionally, consider a food and beverage tax of \$.01 on fast food and restaurants and bars that serve food.
- Develop a partnership policy with the school district on development and management of sports fields in the community.
- Seek Community Development Block Grants focusing on human services enhancements, economic development, anti-poverty strategies, etc.
- The organization with parks, recreation, Buffalo Dunes Golf, and Lee Richardson Zoo is a powerful agency no that they are all under one Department- compiling the funds in one composite budget will strengthen the ability to manage the funds effectively.

3.2 OPERATIONS AND PROGRAMS RECOMMENDATIONS

Garden City provides local recreation and tourist needs. A needs assessment should be completed every five years to identify what types of programs, facilities, and services are most needed.

- The Department needs signature events like the qualifier event but could include a series of sports tournaments for soccer, softball. If they get a field house, then basketball and volleyball tournaments could be added along with Cheerleading. A major mini-Triathlon could be added as well. They need to have at least one complex that is all-weather turf.
- Establishing a mountain bike facility in the sand hills could also be a major attraction for the city.
- The best recreation programs and amenities need to engage support and the desires of the multi-cultural community so they will engage in the services provided.
- The city needs to add additional core programs in special events, active senior programs, and wellness and fitness programs.

VISION: “TO PROVIDE SERVICES THAT THE COMMUNITY FEELS ARE UNMET NEEDS OF THE COMMUNITY.”

GOAL: ADD THREE NEW CORE SERVICES FOR THE COMMUNITY AS IT APPLIES TO PROVIDING SENIOR SERVICES, SPECIAL CULTURE EVENTS AND HEALTH AND WELLNESS.

3.3 FACILITY RECOMMENDATIONS

GOAL: MAXIMIZE THE VALUE OF RECREATION FACILITIES BOTH INDOORS AND OUTDOORS IN THE CITY THAT CREATES A MORE LIVABLE AND INVITING COMMUNITY.

COMMUNITY VISION: “TO UPDATE FACILITIES THAT ARE NOT BEING USED TO THEIR FULLEST CAPACITY AND BUILD NEW BASED ON THE UNMET NEEDS OF THE COMMUNITY.”

Extend Stays

- Incorporate restrooms, drinking fountains, park benches, shelters, and loop trails where feasible to extend users’ visit times within the park.
- Continue to evaluate trends in parks and recreation to incorporate and refresh user experiences and allow for different experiences in each park facility such as pump track area, ropes/zip line course, climbing wall, mini-golf, team building obstacle course, etc

Connectivity

- Develop and implement a trails Master Plan that addresses connectivity and accessibility throughout the community, including (see growth plan). Measurable walking distances should be provided where appropriate.
- Evaluate opportunities to incorporate sharrows, bicycle boulevards, or other improvements to create bicycle corridors.



FIGURE 3.1- Sharrow

Identity

- Develop a Parks Signage Master Plan to enhance wayfinding, identification, and information signage throughout the parks system.
- Create a Site Furnishing Standard guideline for the parks system. Site furnishings should include: lighting, benches, trash receptacles, recycle receptacles, pet waste stations, pet water fountains, drinking fountains, etc.
- Establish guidelines for future playground improvements that incorporate a standard replacement timeline between 15-25 years from installation on equipment.
- Consider the variation in age ranges when incorporating new facilities and equipment.
- Integrate elements such as public and environmental art, environmental learning stations, and nature play into different program and park locations.

- Incorporate additional programming into under utilized parks.
- Update the design of sports fields to ensure they represent the best of Garden City.

Improve

- Peebles Complex needs to be updated.
- Wylie Park needs flush toilets added.
- Need to create a connected trail system in the city that ties to the airport and Holcomb.
- A true multigenerational community center and ice rink attached to it would be a great addition to the system and I would include a library tied into it as well to make it the center of the community. It could be called GC Recplex and Library facility.
- The fact that the city is becoming its own developer is significant. The new addition needs to include trails to connect with other areas of the city, a community park, with great amenities.
- The west side of the city needs more park enhancements such as sports fields and sports courts.

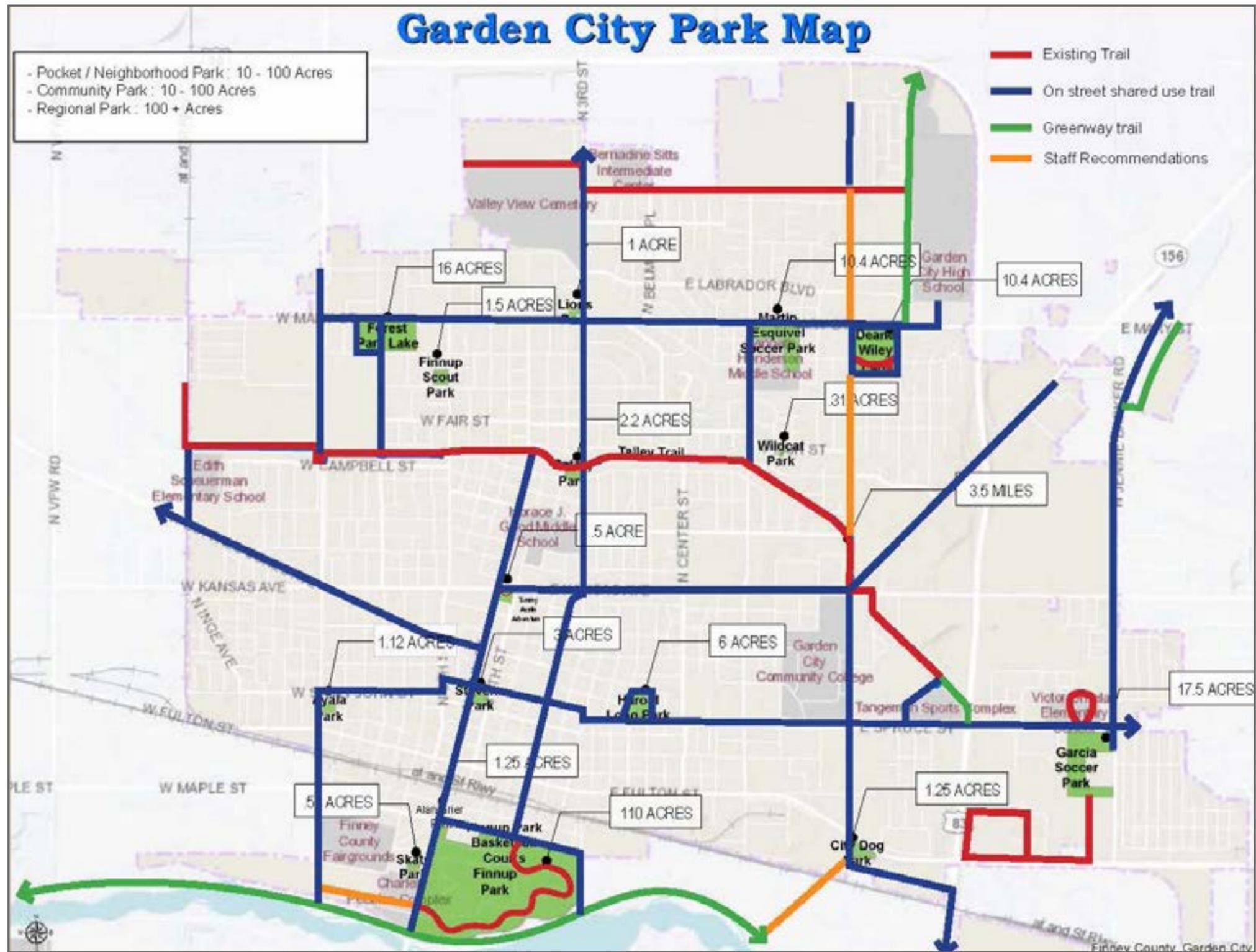


FIGURE 3.2 - Garden City Park Connections Map

3.4 PARK IMPROVEMENT RECOMMENDATIONS

- Per US census data, Population growth appears stagnant, and parks need to help the city grow from an economic perspective through quality-of-life amenities. However, it has been noted that census data does not accurately reflect growth within Garden City.
- All parks seem to look the same. Need more variation in design and amenities.
- Downtown needs a beautification plan and tree plan .
- Park system needs a wayfinding system and updated logo that is recognized throughout the community.
- The west side of the city needs more park enhancements such as neighborhood parks and good playground equipment.
- The city needs to remove equipment that is no longer used in the parks.



“OUR VISION FOR PARK LAND AND TRAILS IS TO PROVIDE A BALANCED AND DISTRIBUTION APPROACH TO WHERE NEIGHBORHOOD PARKS, COMMUNITY PARKS AND SPECIAL FACILITIES ARE LOCATED IN THE CITY TO ENSURE ACCESS FOR ALL.”

GOAL: DEVELOP 17 ACRES PER 1,000 RESIDENTS FOR NEIGHBORHOOD PARKS, COMMUNITY PARKS AND REGIONAL PARKS IN THE CITY.

FINNUP SCOUT PARK

Recommended improvements for Finnup Scout Park include replacement of the existing shelter and restrooms, additional parking, a universal design accessible destination playground with shade elements incorporated, updated pathway system, new skate park and an inline skate rink. Additional considerations should be given to night lighting, seating areas and the incorporation of water fountains to extend usage of the park throughout the day.

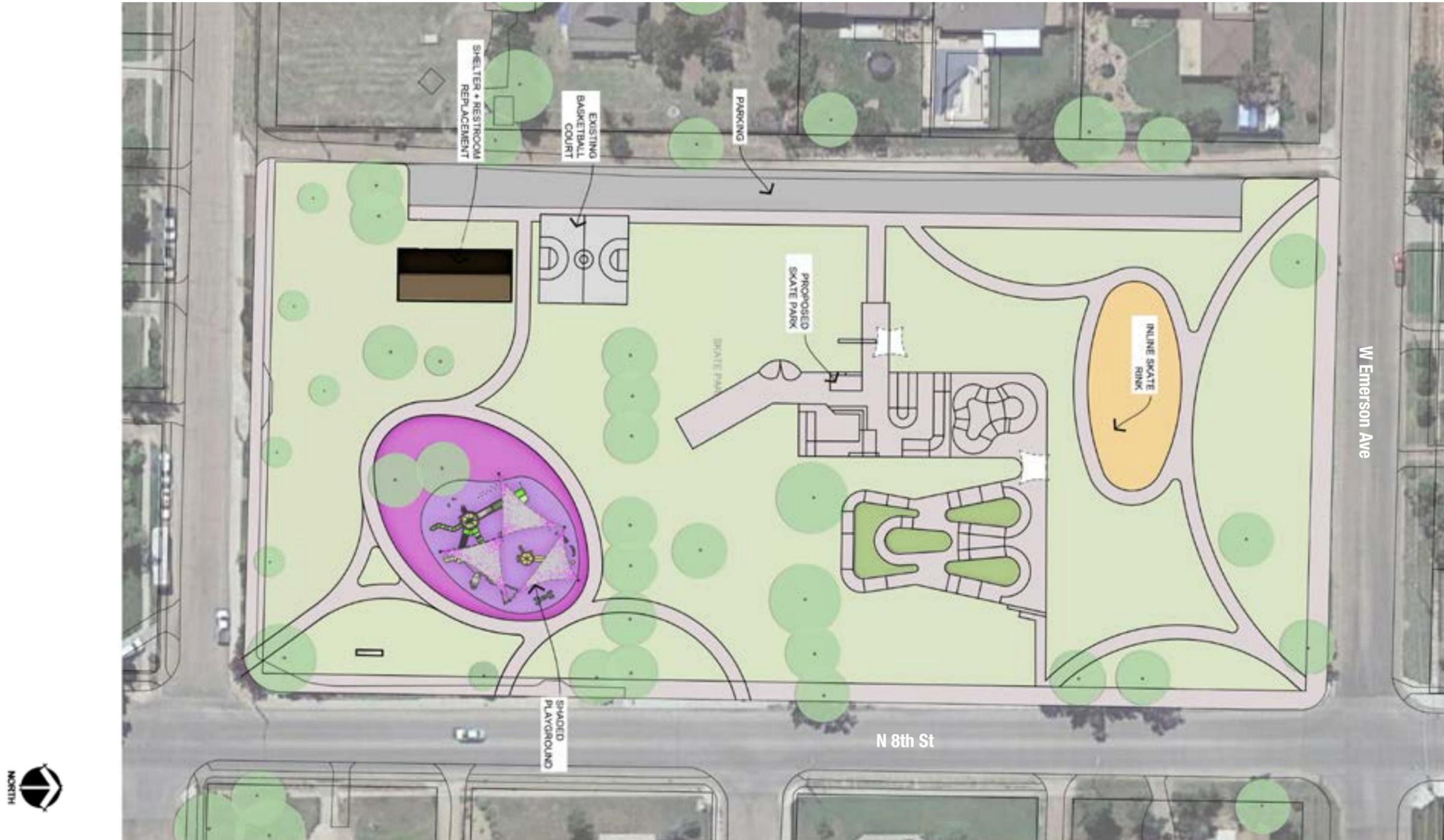


FIGURE 3.3 - Finnup Scout Park Rendering

FINNUP PARK

Finnup Park serves as the City's signature regional park in Garden City. Continued improvements to the Lee Richardson Zoo and Garden Rapids Water Park have created a regional draw for tourism in Garden City. Improvements in the Lee Richardson Zoo should be continued in line with the recommendations made in the updated Zoo Master Plan. Additional improvements within Finnup Park are needed to modernize and keep in line with the other facilities in the park. Recommended improvements include updates to the Clint Lightner Field bleachers, restrooms and concessions areas and expansion of the parking lot. Updates to Fansler Ball Field are also needed including field renovations, updated fencing, lighting, shaded seating and concessions and restroom replacements. Park amenity updates including updated pathways, parking, disc golf, pickleball, an adult fitness/obstacle course, dog park, fitness nodes, destination playground, bmx/pump track and ropes course, observation tower and zip lines should all be considered. Additional elements including a shared use maintenance facility with the zoo and creation of a botanic garden area would continue to draw additional visitors to the park. Further study of a regional trail system along the Arkansas River utilizing City owned land should also be considered to create pedestrian trail linkages within Garden City and neighboring cities.



FIGURE 3.4 - Finnup Park Rendering

WILEY PARK

Improvements to Wiley Park are recommended to make this Community Park facility more supportive of larger gatherings. Facility upgrades including a food truck parking area, updated playground and splash pad, dog park area, renovated shelter and the inclusion of pickleball courts should be considered. Additional improvements to serve the fields include paving the northwest parking lot, updates to the restrooms and concessions and field improvements should be considered. Field improvements depending on creation of a Tier 1 or Tier 2 facility should be determined to best serve the community as noted in facility needs section 2.2.

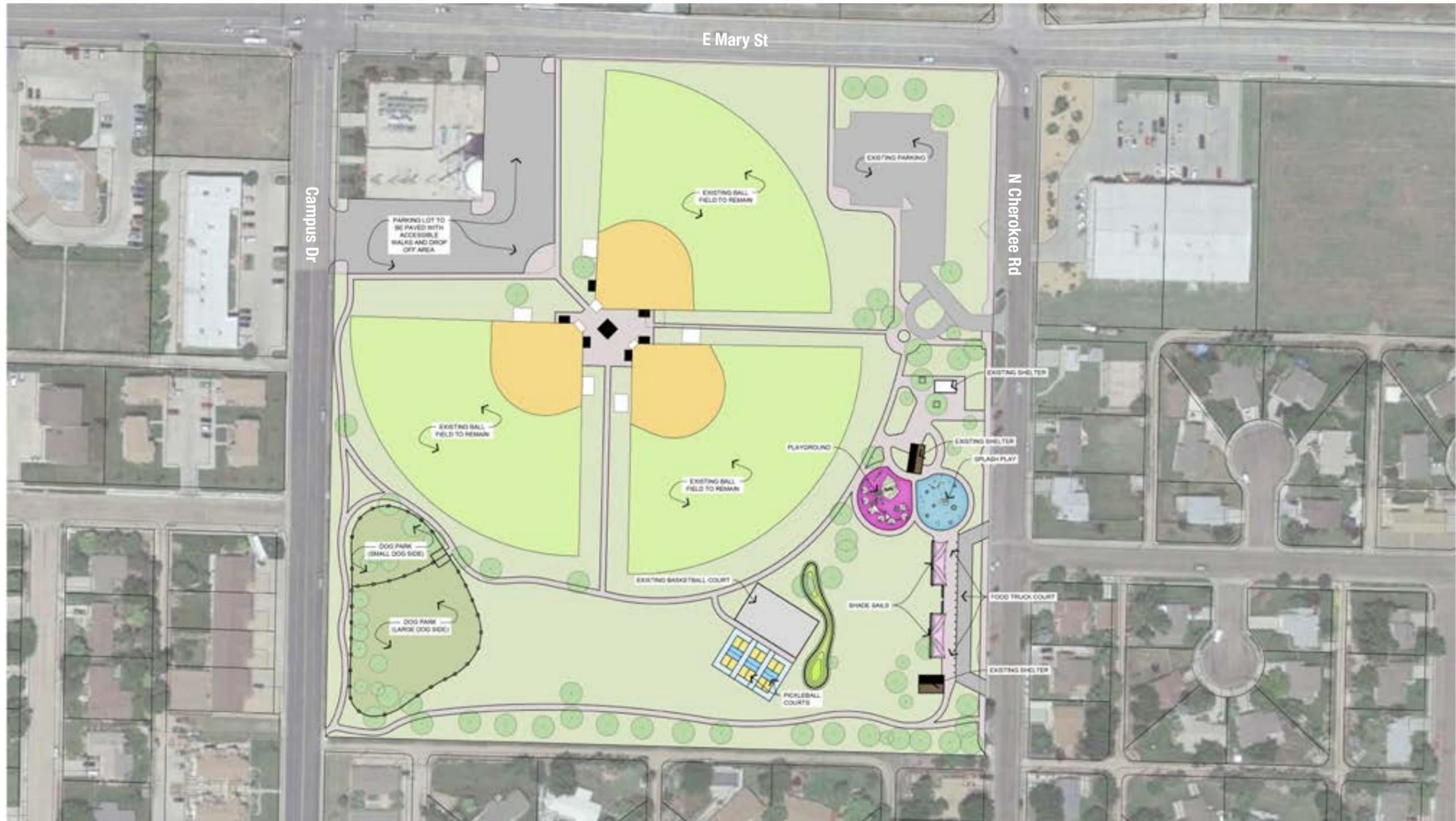


FIGURE 3.5 - Deane Wiley Park Rendering

3.5 PROGRAM STRATEGY RECOMMENDATIONS

In general, the Department program staff should continue the cycle of evaluating programs on both individual merit as well as the program mix as a whole. This can be completed at one time on an annual basis, or in batches at key seasonal points of the year, as long as each program is checked once per year. The following tools and strategies can help facilitate this evaluation process:

MINI BUSINESS PLANS

The consulting team recommends that Mini Business Plans (2-3 pages) for each Core Program Area be updated every year. These plans should evaluate the Core Program Area based on meeting the outcomes desired for participants, cost recovery, percentage of the market and business controls, Cost- of-Service, pricing strategy for the next year, and marketing strategies that are to be implemented. If developed regularly and consistently, they can be effective tools for budget construction and justification processes in addition to marketing and communication tools

PROGRAM DEVELOPMENT & DECISION-MAKING MATRIX

When developing program plans and strategies, it is useful to consider all of the Core Program Areas and individual program analyses discussed in this Program Assessment. Lifecycle, Age Segment, Classification, and Cost Recovery Goals should all be tracked, and this information, along with the latest demographic trends and community input, should be factors that lead to program decision-making. Community input can help staff focus on specific program areas to develop new opportunities in what group of citizens to target including the best marketing methods to use. In addition, this analysis will help staff make an informed, objective case to the public when a program is in decline, but beloved by a few are retired. If the program/service is determined to have strong priority, appropriate cost recovery, good age segment appeal, good partnership potential, and strong market conditions the next step is to determine the marketing methods by completing a similar exercise as the one seen below.

PROGRAM EVALUATION CYCLE (WITH LIFECYCLE STAGES)

Using the Age Segment and Lifecycle analysis, and other established criteria, program staff should evaluate programs on an annual basis to determine program mix. This can be incorporated into the Program Operating/Business Plan process. A diagram of the program evaluation cycle and program lifecycle is found in the figure below. During the Introductory Stages, program staff should establish program goals, design program scenarios, and components, and develop the program operating/business plan. Regular program evaluations will help determine the future of a program.

If participation levels are still growing, continue to provide the program. When participation growth is slowing (or non-existent) or competition increases, staff should look at modifying the program to re-energize the customers to participate. When program participation is consistently declining, staff should terminate the program and replace it with a new program based on the public's priority ranking and/or in activity areas that are trending nationally/regionally/locally, while taking into consideration the anticipated local participation percentage.

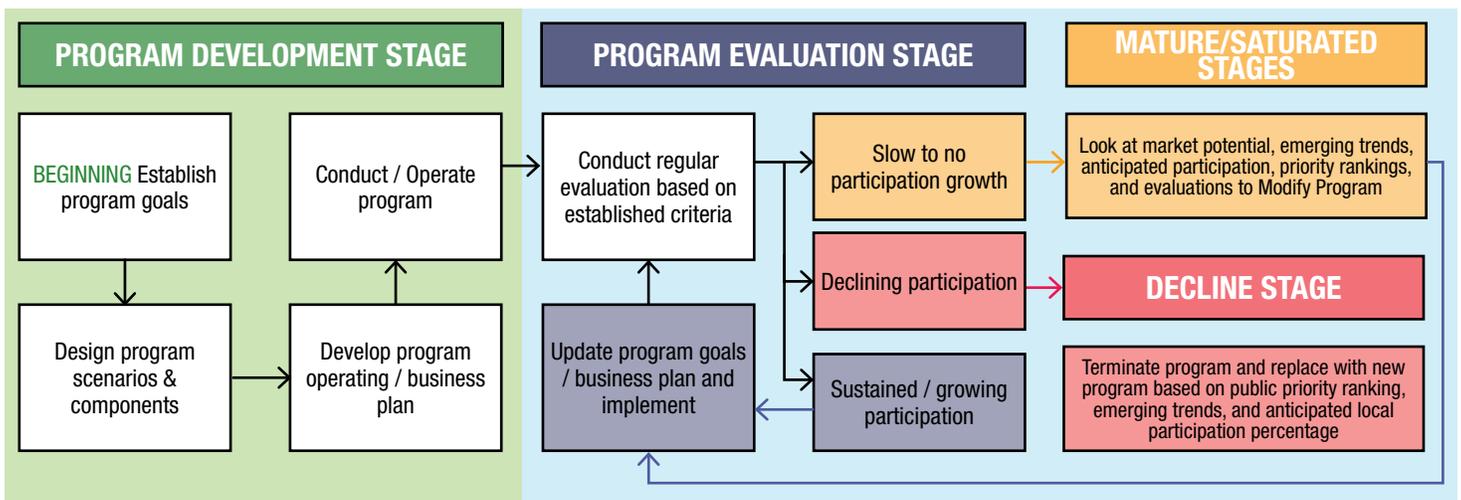


FIGURE 3.6 - Evaluation Cycle with Program Lifecycle Logic Matrix

3.6 PARTNERSHIP DEVELOPMENT RECOMMENDATIONS

Today's realities require most public parks and recreation departments to seek productive and meaningful partnerships with both community organizations and individuals to deliver quality and seamless services to their residents. These relationships should be mutually beneficial to each party to better meet overall community needs and expand the positive impact of the agency's mission. Effective partnerships and meaningful volunteerism are key strategic areas for the City to meet the needs of the community in the years to come.

CURRENT VOLUNTEER MANAGEMENT

When managed with respect and used strategically, volunteers can serve as the primary advocates for the City and its offerings. Currently, the Department has volunteer information located under its "About Us" tab. Here you can also find the volunteer coach application. Moving forward, it is highly recommended that the Department begin marketing various volunteer opportunities to increase awareness and the number of volunteers.

It is also highly recommended that the Department begin formally tracking volunteers. This will help with consistency and ensure volunteers are being utilized to their full potential. Key performance indicators such as the number of volunteers, volunteer hours, and type of volunteers (E.g., community service, special event, intern, etc.) should all be tracked. Tracking volunteer hours can also be used in budget discussions showing how well the Department can leverage limited resources.

RECREATION PROGRAM PARTNERSHIPS

The Department currently works with several partnering agencies, organizations, and corporations throughout the community. These partnerships support the facilitation of programs and sponsorships of community events.

As with tracking of volunteers, tracking partnerships helps show leadership how well staff can leverage resources. In many instances, partnerships are inequitable to the public agency and do not produce reasonable shared benefits between parties. It is not suggested that Garden City's existing partnerships are inequitable; rather, in general, many parks and recreation agencies' partnerships tend to be one-sided.

The following recommended policies will promote fairness and equity within existing and future partnerships while helping staff to manage against potential internal and external conflicts. Certain partnership principles must be adopted by the Department for existing and future partnerships to work effectively. These partnership principles are as follows:

- All partnerships require a working agreement with measurable outcomes and will be evaluated regularly. This should include reports to the agency on the performance and outcomes of the partnership including an annual review to determine renewal potential.
- All partnerships should track costs associated with the partnership investment to demonstrate the shared level of equity.
- All partnerships should maintain a culture that focuses on collaborative planning regularly, regular communications, and annual reporting on performance and outcomes to determine renewal potential and opportunities to strengthen the partnership.

Volunteer and Partnership Recommendations

- The JR College creation of a 2 year recreation and 2 year parks management degree would significantly benefit the region.
- The city needs to work with the college to set up a sports, recreation, and tourism program as a degree to support their staffing needs for the Parks and Recreation System.

ESTABLISH FORMAL VOLUNTEER AND PARTNERSHIP POLICIES AND AGREEMENTS

Following the best practice listed in the previous section as well as in Appendix C, continue to monitor and update established volunteer and partner policies and agreements which are tailored to the different types of volunteers and partnerships the Department encounters. Additionally, begin tracking volunteer metrics more consistently, including individual volunteers used annually and volunteer hours donated annually. Lastly, begin identifying measurable outcomes for each partnership and track these metrics annually.

3.7 MARKETING AND COMMUNICATIONS RECOMMENDATIONS

CURRENT VOLUNTEER MANAGEMENT

The Department's current marketing plan utilizes several communication methods to connect with residents including:

- Printed Program Guides
- Online Program Guides,
- City's Website (Mobile Phone Enabled Site)
- Flyers/Brochures
- In-Facility Signage
- Direct Mail
- Email Blasts
- Public Service Announcements (PSAs)
- Radio Advertisements
- Text Message Marketing
- QR Codes
- Facebook
- Instagram

Effective communication strategies require striking an appropriate balance between the content with the volume of messaging; while utilizing the "right" methods of delivery. The Department has a broad distribution of delivery methods for promoting programs. It is imperative to continue updating the Department's marketing strategy annually to provide information on community needs, demographics, and recreation trends.

An effective marketing plan must build upon and integrate with supporting plans and directly coordinate with organization priorities. The plan should also provide specific guidance as to how the Department's identity and brand are to be consistently portrayed across the multiple methods and deliverables used for communication.

Marketing efforts must build upon and integrate with supporting plans such as the Master Plan, maintenance plan, capital improvements plan, financial plan, and directly coordinate with organization priorities. Every initiative born out of the Master Plan needs a strategic communication component in order to avoid misinformation. This will require a coordinated effort to achieve a better level of communication with the community. The following are potential opportunities to create an appropriate balance of resources to improve marketing and image:

- Ensure the marketing plan includes the components and strategies identified in this section.
- Establish priority segments to target in terms of new program/service development and communication tactics (e.g., Teens, Seniors, etc.).
- Establish and review regularly performance measures for marketing; performance measures can be tracked through customer surveys as well as some web-based metrics.
- Leverage relationships with partners to enhance marketing efforts through cross-promotion that includes defined measurable outcomes.
- Explore additional marketing mediums (e.g., a Parks & Recreation App, newsletters, marquee signs).

Website

The Department's website (<https://www.gcrc.com/>) has several features making it easy to navigate and user-friendly. There are several clickable icons located at the top of the Parks and Recreation homepage (e.g., Registration Here, Activity Guide, Athletics, etc.) making it easy for users to navigate and find frequently sought information. Additionally, further down the homepage users can find "Popular Links", an interactive calendar with all upcoming events, and all the Department's social media accounts. These are all good tools that can help increase program/event awareness and enhance users' experience when utilizing the website.



FIGURE 3.7 - Garden City Parks and Recreation Website Navigation Features

4.1 Implementation

A Master Plan is only as good as its action steps. With input from City Staff and the City leadership, the planning team outlined a clear and manageable action matrix that organizes the information necessary to successfully implement the highest priority recommendations over the next 1-10+ years. This matrix, contained in the following pages, highlights the plan recommendations, strategies to support implementation, tactics to achieve each strategy and timeline. Additionally, the matrix identifies a responsible party for each item along with suggested performance measures to foster ownership and accountability.

FINANCIAL RECOMMENDATIONS					
NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
GOAL: THE PARKS AND RECREATION BUDGET IS PROPERLY FUNDED TO MEET AND EXCEED THE COMMUNITY’S EXPECTATIONS FOR A WELL-MANAGED DEPARTMENT OF THE CITY. COMMUNITY VISION: “TO PROPERLY CREATE THE RIGHT LEVEL OF FUNDING FOR THE NEWLY COMBINED DEPARTMENT TO ACHIEVE SUCCESS IN THE FUTURE.”					
R1	GENERAL FINANCIAL IMPROVEMENTS				
A1.1	Determine the expectations of the department as it applies to park maintenance, zoo management, golf, forestry, and recreation management in the city.	Determine what the expectations are of the city manager are and city commission to serve the community properly for each element of the park and recreation department.	Parks and Recreation Director	Short Term	Establish the top ten key expectations of the city leadership for parks and recreation and 90% of those expectations are met in the first three years.
		Establish what funding sources can be applied to the operation of the park and recreation system.	Parks and Recreation Director	Short Term	Established all available funding sources for parks and recreation to access to implement this master plan to move the organization forward and achieve the goals of this master plan
		Determine the true capital needs of the system to meet the recommendations in the master plan for park and recreation improvements but also for future capital improvements in the city.	Parks and Recreation Director	Short Term	Capital funding will require a combination of funding sources supported by the Mayor’s office and city council for the future of the department to meet the goals of this master plan.
A1.2	Establish key measurable outcomes for the department as it applies to the core areas of the Department to include parks maintenance, zoo management, golf services, recreation programs and services, marketing, capital needs and administration.	Each division will establish a list of measurable outcomes for meeting the community’s needs for parks and recreation services in the city.	Parks and Recreation Director	Short Term	Measurable outcomes are tracked and reported on quarterly to the city manager and city council
		Establish someone in the system to track the results of the key components associated with each division as it applies to cost, efficiency, and customer satisfaction at a minimum.	Parks and Recreation Director	Short Term	Staff person assigned to track outcomes in each division of the Department

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

FINANCIAL RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A1.3	<i>Incorporate earned income opportunities to help supplement the existing funding for the Department.</i>	<i>Find dedicated funding sources outside of taxes and user fees to help the department to achieve the goals of the master plan.</i>	<i>Parks and Recreation Director and Finance Coordinator</i>	<i>Short Term</i>	At least two dedicated funding sources for parks and recreation are put into place to support and implement this master plan goals and strategies.
A1.4	<i>Develop business plans for the zoo, golf course, recreation sports complexes, aquatic center and future community center/ field house if developed.</i>	<i>Develop feasibility studies and business plans for new earned income revenue producing facilities develop or existing in the department.</i>	<i>Parks and Recreation Director and Key Staff responsible for each revenue producing site</i>	<i>Short Term</i>	Business plans are created for each revenue producing facility that earns more than 50% of its operational budget from fees and charges
		<i>Teach and train staff on how to manage to a business plan.</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	Provide staff responsible for these revenue producing facilities training on working with an operational proforma and business plan.
		<i>Establish the proper reporting processes for the city manager and city council on how the revenue producing attractions are doing each year.</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	Set up a reporting process that will be acceptable to city council and the finance department
A1.5	<i>Incorporate earned income opportunities to help supplement the existing funding for the Department.</i>	<i>Establish an earned income policy to help fund the department. This would include how earned income is created and used in the Department for management purposes.</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	An Earned Income policy is approved by City Council and put into place by 2025
		<i>Establish a parks foundation for the Department to help supplement existing funding.</i>	<i>Parks and Recreation Director and City Council</i>	<i>Short Term</i>	A parks foundation is established to raise money for key capital projects and program needs of the Department by the end of 2025
		<i>Establish enterprise opportunities where appropriate.</i>	<i>Parks and Recreation Director and City Council</i>	<i>Mid Term</i>	Enterprise operations are set up for key revenue producing facilities once they are built

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
GOAL: MAXIMIZE THE VALUE OF RECREATION FACILITIES BOTH INDOORS AND OUTDOORS IN THE CITY THAT CREATES A MORE LIVABLE AND INVITING COMMUNITY. COMMUNITY VISION: "TO UPDATE FACILITIES THAT ARE NOT BEING USED TO THEIR FULLEST CAPACITY AND BUILD NEW BASED ON THE UNMET NEEDS OF THE COMMUNITY."					
R2	GENERAL FACILITY IMPROVEMENTS				
A2.1	Update existing sports complexes to meet the next 50 years of user sports as it applies to baseball, softball, soccer, and football fields in the city for citizens use and as an economic tool for the city to host regional and national sports tournaments in the city. Establish which fields will be tiered one and tiered two fields.	Update Clint Lightner Field in Finnup park to maximize its use for baseball in the city.	Parks and Recreation Director and Finance Coordinator with Recreation Staff support	Mid Term	
		Update the existing softball fields with improved restrooms, lights, parking, concessions stands and irrigation systems in the parks that have sports fields.	Parks and Recreation Director and Finance Coordinator with Recreation Staff support	Mid Term	
		Improve soccer fields and football fields in the city to accommodate the needs of citizens in the city.	Parks and Recreation Director and Finance Coordinator with Recreation Staff support	Mid Term	
		Add shade structures to sports complexes including adding trees and shade to the complexes.	Parks and Recreation Director Finance Coordinator with Recreation Staff support	Mid Term	
		Consider the development of a percentage of the fields to be all-weather turf fields for reduced water consumption.	Parks and Recreation Director and Finance Coordinator with Recreation Staff support	Mid Term	
A2.2	Consider the development of a sports corporation through the visitor bureau to market Garden City sports and events in the city with public and private sector involvement.	Consider establishing a food and beverage fast food sales tax to support marketing of sports tournaments in the city and to also use the money to update existing sports facilities or build new in the city for both youth and adults in baseball, softball, soccer, basketball, wrestling, golf, tennis, pickleball, cheerleading and Volleyball. If a new ice area is built, then Ice events should be promoted as well.	Parks and Recreation Director and Finance Coordinator	Mid Term	A consistent funding source for promoting sporting events in the city and for making improvements to existing sporting facilities owned by the city.
		Put in bids for regional and national sporting events through the National Association of Sports Commissions to Garden City.	Parks and Recreation Director and Chamber of Commerce of Garden City	Mid Term	At least one regional national tournament comes to the city each year.

Short Term = 1-3 YEARS Long Term = 6-10+ YEARS
 Mid-Term = 3-5 YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A2.3	Create an Indoor Community Center to support the community needs for indoor recreation.	Seek a partnership with the school district and Jr. College to provide joint use indoor spaces for aquatics, basketball, volleyball, pickleball, volleyball, and cheerleading.	Parks and Recreation Director	Mid Term	Partnership for time use is established with local partners to support their needs but also to support the operational costs.
		Incorporate a multigenerational community center component for support of senior recreation needs fitness, arts, aquatics, and general community needs for indoor space. Incorporate a 24-hour day-care center to support various shift worker needs in the city with appropriate places for kids to stay overnight in as a support to the plants in the city.	Parks and Recreation Director and Recreation Staff	Mid Term	Community Multi-generational Center developed by 2027.
A2.4	Consider an outdoor adventure park in the city.	Consider an outdoor adventure park near Finnup Park for ziplining, mountain biking that provides a unique experience.	Parks and Recreation Director and Planning Staff	Mid Term	
		Seek private development on a land lease with the city to develop it and operate it for a percentage of gross back to the city.	Park Director and Planning Staff	Mid Term	
A2.5	Consider the development of an additional dog parks in the city.	Dogs are a vital component in people's lives and there is a need for an addition of two dog parks in the city with adding one new dog park in Finnup Park and Wiley Park.	Park Director and Planning Staff	Mid Term	Additional dog parks are created over the next five years.
		Develop a specific design for a dog park large enough to support large dogs and an area for small dogs in Finnup Park.	Planning Staff	Mid Term	Dog Parks have large and small dog spaces and have the type amenities that dog owners desire.
		Consider managing the dog parks as a revenue center for maintaining the dog park site and for providing amenities that dog owners like to see in a dog park.	Recreation Staff	Mid Term	Revenue is generated to offset operational costs.

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A2.6	Consider the development of a public facilities authority to develop sports and recreation facilities jointly with the school district, college, county, and the City as joint use facility to meet all the needs of the community.	Determine if there is a desire for a joint public use authority to develop and operate sports and recreation facilities for the region.	Parks and Recreation Director and Finance Coordinator with Recreation Staff support	Short Term	Public Facilities Authority is developed to support the city in financing community-based facilities.
		Establish the highest and best use of each type of facility and how to operate, manage and maintain the facilities on behalf of everyone's benefit.	Parks and Recreation Director and Finance Coordinator with Recreation Staff support	Short Term	Facilities are created based on what is most needed in the city.
A2.7	Develop an ADA compliance program for the Department.	Establish an ADA plan for the department and teach and train maintenance staff on how to ensure that it is monitored and followed.	Parks and Recreation Director and Planning Staff	Short Term	ADA Plan completed by 2025.
		Seek at least three staff persons within the department have playground certification licenses	Park Maintenance Staff	Short Term	Three employees are certified in ADA Compliance.
A2.8	Establish signage standards/guidelines.	Create consistent visual wayfinding	Parks Staff	Short Term	Creation of standard guidelines
A2.9	Establish Restroom Replacement Standards.	Determine restroom quality and locations for better user experience	Parks Staff	Short Term	Creation of standard guidelines
A2.1.1	Establish Pavilion Update Standards/Guidelines.	Create consistent visual continuity	Parks Staff	Short Term	Establish guidelines
A2.1.2	Establish Site Furnishing Standards/Guidelines for Parks.	Provide Access to water for better user experience	Parks Staff	Short Term	Establish guidelines

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A2.1.3	<i>Incorporate Water Fountains in All Parks</i>	<i>Provide access to better water for better user experience</i>	<i>City Staff</i>	<i>Mid Term</i>	Install drinking fountains
A2.1.4	<i>Expanded Trail Network</i>	<i>Create connections to critical locations in Garden City</i>	<i>City Staff</i>	<i>Short Term</i>	Installation of trails network
A2.1.5	<i>Incorporate WiFi in the parks</i>	<i>Allow for park users to be more connected</i>	<i>City Staff</i>	<i>Short Term</i>	Installation of Wifi in parks
A2.1	<i>Explore Farmers Market Options</i>	<i>consider locations and costs</i>	<i>City Staff</i>	<i>Short Term</i>	Create a farmers market master plan study
R3	WILDCAT PARK	COST			
A3.1	<i>Improve playground surfacing</i>	<i>\$75-\$100K</i>	<i>City Staff</i>	<i>Mid Term</i>	Install new playground surfacing ll additional benches
A3.2	<i>Connections to neighborhood sidewalks</i>	<i>\$10-15K</i>	<i>City Staff</i>	<i>Mid Term</i>	Install walking paths
A3.3	<i>Benches</i>	<i>\$5-10K EA.</i>	<i>City Staff</i>	<i>Short Term</i>	Install Benches

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
R4	TOMMY AUSTIN ARBORETUM	COST			
A4.1	<i>Benches</i>	<i>\$5-10K Each</i>	<i>Parks Staff</i>	<i>Short Term</i>	Install additional benches
R5	LIONS PARK	COST			
A5.1	<i>Accessible connections to amenities</i>	<i>\$50-75K</i>	<i>Parks Staff</i>	<i>Mid Term</i>	Install ADA compliant walkways
A5.2	<i>Updated playground</i>	<i>\$300-400K</i>	<i>Parks Staff</i>	<i>Mid Term</i>	Install playground features
A5.3	<i>Shade structures</i>	<i>\$25-30K</i>	<i>Parks Staff</i>	<i>Mid Term</i>	Install Shade Structures
A5.4	<i>Make 1 Basketball Court Futsol</i>	<i>\$25K-30K</i>	<i>Parks Staff</i>	<i>Short Term</i>	Determine basketball court for
A5.5	<i>Splash Pad</i>	<i>\$350-500K</i>	<i>Parks Staff</i>	<i>Mid Term</i>	Install splash pad
R6	AYALA PARK	COST			
A6.1	<i>Loop Trail</i>	<i>\$60-75K</i>	<i>Parks Staff</i>	<i>Mid Term</i>	Determine priority location for loop trail and install

Short Term = 1-3 YEARS
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Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A6.2	<i>Updated pavilion</i>	\$125-175K	<i>City Staff</i>	<i>Short Term</i>	Remove and install updated pavilion
A6.3	<i>Updated Playground</i>	\$200-250K	<i>City Staff</i>	<i>Mid Term</i>	Install updated playground
R7	ALAN GEIER PARK	COST			
A7.1	<i>The addition of a shelter would promote more usage of the park.</i>	\$125-200K	<i>City Staff</i>	<i>Mid Term</i>	Install a new shelter
A7.2	<i>Hammocking posts or more seating areas would also promote more usage of the park</i>	\$2,500 EA.	<i>City Staff</i>	<i>Short Term</i>	Install hammock posts or benches
A7.3	<i>Benches</i>	\$5-10K EA.	<i>City Staff</i>	<i>Short Term</i>	Install Benches
R8	CITY DOG PARKW	COST			
A8.1	<i>The park lacks significant shade other than a few covered benches, there are opportunities to provide shade sails and install additional trees</i>	\$75-100K	<i>City Staff</i>	<i>Mid Term</i>	Install shade sails and trees
A8.3	<i>Additional trees</i>	\$20-25K	<i>City Staff</i>	<i>Mid Term</i>	Install trees to complete tree lines and increase shade
A8.4	<i>Obstacle equipment</i>	\$40-50K	<i>City Staff</i>	<i>Mid Term</i>	Install obstacle equipment

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Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
R9	FINNUP SCOUT PARK	COST			
A9.1	<i>Older playground equipment needs to be updated</i>	\$400-600K	<i>Parks Staff</i>	<i>Mid Term</i>	Update playground equipment
A9.2	<i>A measurable loop trail through the park connecting to the various amenities would provide additional activities/ usage and make the amenities more accessible</i>	\$200-250K	<i>Parks Staff</i>	<i>Mid Term</i>	Install loop trail around the park
A9.3	<i>Skate Park</i>	\$250-300K	<i>Parks Staff</i>	<i>Mid Term</i>	Install skate park elements to park
A9.4	<i>Outdoor Fitness/Parkour</i>	\$175-200K	<i>Parks Staff</i>	<i>Mid Term</i>	Install fitness/parkour equipment and elements
A9.5	<i>Shelter/heated restroom update</i>	\$400-500K	<i>Parks Staff</i>	<i>Mid Term</i>	<i>Mid Term</i>
R10	ROTARY PARK	COST			
A10.1	<i>Additional seating opportunities are needed along the trail and potentially bleacher seating to support families practices are happening on site</i>	\$5-10K EA.	<i>Parks Staff</i>	<i>Short Term</i>	Install additional benches and bleachers
A10.2	<i>Creating a skinned infield for the backstop would provide greater usage of the fields for practices and games.</i>	\$50-60K	<i>Parks Staff</i>	<i>Mid Term</i>	Remove grass infield and replace with infield mix
A10.3	<i>Lighting</i>	\$200-250K	<i>Parks Staff</i>	<i>Short Term</i>	Install lighting elements throughout the park

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
R11	GRIMSLEY HARMON TENNIS COMPLEX	COST			
A11.1	<i>Walkway connections/Additional walkways providing access to the benches, pavilion and handball courts</i>	\$75-125K	<i>City Staff</i>	<i>Mid Term</i>	Add additional walkways
A11.2	<i>Additional shaded bleacher seating would support more viewers for tournaments and allow for parents to have seating during lessons</i>	\$150-200K	<i>City Staff</i>	<i>Short Term</i>	Add shaded bleachers
A11.3	<i>Pavilion Updates</i>	\$75-125K	<i>City Staff</i>	<i>Short Term</i>	Install updated pavilion
R12	STEVENS PARK	COST			
A12.1	<i>Upgrades to the restrooms and concessions would help serve larger gatherings</i>	\$750K-1.25 MIL.	<i>City Staff</i>	<i>Mid Term</i>	Upgrade restroom facilities
A12.2	<i>Bandshell updates</i>	\$500-750K	<i>City Staff</i>	<i>Mid Term</i>	
A12.3	<i>Technology updates</i>	\$20K-300K	<i>City Staff</i>	<i>Mid Term</i>	
A12.4	<i>Food truck power connections</i>	\$40-50K	<i>City Staff</i>	<i>Short Term</i>	Installation of food truck power sources
R13	HAROLD LONG PARK	COST			
A13.1	<i>Parking along the perimeter of the park would encourage more usage although roads around the perimeter of the park are wide enough to accommodate for parallel parking.</i>	\$150K-200K	<i>City Staff</i>	<i>Short Term</i>	Add additional parking at the perimeter
A13.2	<i>Incorporate all of the playground elements into a single pad with accessible surfacing</i>	\$250-300K	<i>City Staff</i>	<i>Mid Term</i>	Combine playground elements

Short Term = 1-3 YEARS
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Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A13.3	<i>Reforestation</i>	\$40-50K	<i>Parks Staff</i>	<i>Long Term</i>	Determine areas for reforestation and plant trees
A13.4	<i>Fitness equipment</i>	\$7,500 EA.	<i>Parks Staff</i>	<i>Mid Term</i>	install fitness equipment
A13.5	<i>Pump Track</i>	\$150-200K	<i>Parks Staff</i>	<i>Mid Term</i>	Grade and install pump track
A13.6	<i>Dog Park</i>	\$125-250K	<i>Parks Staff</i>	<i>Mid Term</i>	install dog park amenities and features
R14	MARTIN ESQUIVEL SOCCER PARK	COST			
A14.1	<i>Paved Parking</i>	\$350-500K	<i>Parks Staff</i>	<i>Short Term</i>	Install paving in parking areas
A14.2	<i>Pathways to fields</i>	\$200-250K	<i>Parks Staff</i>	<i>Mid Term</i>	determine optimal connections to fields and install walkways
A14.3	<i>Covered Bleacher Seating</i>	\$250-200K	<i>Parks Staff</i>	<i>Short Term</i>	Install covered bleacher seating
A14.4	<i>Lighting</i>	\$500-700K	<i>Parks Staff</i>	<i>Short Term</i>	Install lighting elements throughout the park

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
R15	DEANE WILEY PARK	COST			
A15.1	Additional pathway connections are needed to the various shelters and playground surfacing updates	\$75-125K	City Staff	Mid Term	Add additional walkways
A15.2	Concession Improvements	\$250-350K	City Staff	Short Term	determine areas of improvement of park concessions and install concession elements
A15.2	Shaded seating	\$150-200K	City Staff	Short Term	install shaded seating
A15.3	Synthetic Turf Upgrades	\$500-600K / Field	City Staff	Short Term	install upgraded turf technology
A15.4	Lighting and Fencing updates	\$275-300K	City Staff	Short Term	Install lighting elements throughout the park
A15.5	Food Truck Court	\$125K	City Staff	Mid Term	Install paved area for food truck events
A15.6	Playground and Splash Pad	\$800K-1.0 MIL.	City Staff	Mid Term	Install playground and splash pad
A15.7	Pavilion	\$350-400K	City Staff	Short Term	Install pavilion
A15.8	(3) Pickleball Courts	\$350-450K	City Staff	Mid Term	Install pickleball courts
A15.9	Dog Park	\$125-250K	City Staff	Mid Term	install dog park amenities and features
A15.1.1	Pavilion and Restroom updates	\$250-300K	City Staff	Mid Term	Install pavilion and determine required restroom updates and install in facilities

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
R16	PEEBLES COMPLEX	COST			
A16.1	<i>Parking improvements and lighting</i>	\$200-300K	<i>Parks Staff</i>	<i>Short Term</i>	Install safety lighting and updated parking improvements in parking lots
A16.2	<i>Concessions and restroom improvements</i>	\$250-350K	<i>Parks Staff</i>	<i>Mid Term</i>	determine areas of improvement of park concessions and install concession elements
A16.3	<i>Synthetic Turf Upgrades</i>	\$500-600K EA. / Field	<i>Parks Staff</i>	<i>Short Term</i>	install upgraded turf technology
A16.4	<i>Lighting and Fencing updates</i>	\$275-300K	<i>Parks Staff</i>	<i>Short Term</i>	Install lighting elements and fencing throughout the park
A16.5	<i>AV and scoreboard updates</i>	\$20-30K	<i>Parks Staff</i>	<i>Short Term</i>	Update and install scoreboard
A16.6	<i>Netted/Shaded Playground area</i>	\$400-500K	<i>Parks Staff</i>	<i>Mid Term</i>	install playground and netting elements
A16.7	<i>Pavilion(s) or shade sails</i>	\$75-125K	<i>Parks Staff</i>	<i>Short Term</i>	Install pavilion/shade sails
R17	FOREST LAKE PARK	COST			
A17.1	<i>Additional pathways allowing for access down to the drainage areas with docks would provide additional experiences to users.</i>	\$40-75K	<i>Parks Staff</i>	<i>Mid Term</i>	Add additional pathways
A17.2	<i>Additional interpretive signage throughout the park could also be incorporated providing residents more background on the plants and ecosystem types and possible wildlife they might encounter</i>	\$15-20K	<i>Parks Staff</i>	<i>Short Term</i>	Add interpretive signage

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS



FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE/IMPACT	PERFORMANCE MEASURE
A17.3	<i>Additional bench pads incorporated throughout the park would provide users more places to sit and enjoy the landscape of the park</i>	\$5,000 EA.	<i>City Staff</i>	<i>Low Cost, Medium Impact</i>	Add additional bench pads
A17.4	<i>Dock</i>	\$50-60K	<i>City Staff</i>	<i>Low Cost, Medium Impact</i>	Add additional bench pads
R18	GARCIA SOCCER PARK	COST			
A18.1	<i>Add additional walkways connecting the fields to the parking lots (2,464)</i>	\$200-250K	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Add additional walkways
A18.2	<i>The addition of restrooms, lighting, and a playground would help support an attract tournament level play to the fields</i>	\$1-1.5 MIL.	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
A18.3	<i>Pavilion</i>	\$650-750K	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
A18.4	<i>Shaded bleacher seating</i>	\$150-\$200K	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
A18.5	<i>Synthetic turf</i>	\$3-3.75K	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
R19	TANGEMAN SPORTS COMPLEX	COST			
A19.1	<i>Improvements to the fields should include updated backstops, fencing, as well as lighting for the fields</i>	\$800-1.1 MIL.	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Improve facility items
A19.2	<i>Incorporating additional shade structures over the bleachers would also make the user experience at the games better</i>	\$15-20 EA.	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Add shade structures

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Long Term = 6-10+ YEARS

FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE/IMPACT	PERFORMANCE MEASURE
A19.3	<i>Pedestrian connections should also be made to the gazebo adjacent to the parking lot</i>	\$4-5K	<i>Parks Staff</i>	<i>Medium Cost, Medium Impact</i>	Add additional paths
A19.4	<i>Concessions/Restrooms updates</i>	\$250-350K	<i>Parks Staff</i>	<i>Medium Cost, Medium Impact</i>	Add additional paths
A19.5	<i>Lighting</i>	\$150-175K / Field	<i>Parks Staff</i>	<i>Medium Cost, Medium Impact</i>	Add additional paths
R20	FINNUP PARK	COST			
A20.3	<i>Clint Lightner Field is also in need of renovation for the grandstand, concessions, and restroom areas.</i>	\$2.75-3.5 MIL.	<i>Parks Staff</i>	<i>High Cost, High Impact</i>	Renovate Clint Lightner Field
A20.4	<i>Botanic Gardens</i>	\$750-1.0 MIL.	<i>Parks Staff</i>	<i>High Cost, High Impact</i>	Renovate Clint Lightner Field
A20.5	<i>Adult Fitness/Obstacle Course</i>	\$175-250K	<i>Parks Staff</i>	<i>High Cost, High Impact</i>	Renovate Clint Lightner Field
A20.6	<i>Lighted Pickleball Courts</i>	\$500-650K	<i>Parks Staff</i>	<i>High Cost, High Impact</i>	Renovate Clint Lightner Field
A20.7	<i>Clint Lightner Field – Parking updates</i>	\$200-300K	<i>Parks Staff</i>	<i>High Cost, High Impact</i>	Renovate Clint Lightner Field
A20.8	<i>Disc Golf Course</i>	\$45-50K	<i>Parks Staff</i>	<i>High Cost, High Impact</i>	Renovate Clint Lightner Field
A20.9	<i>Fansler Field Improvements – Netting, lighting, shaded bleachers, concessions and restrooms</i>	\$200-275K	<i>Parks Staff</i>	<i>High Cost, High Impact</i>	Renovate Clint Lightner Field
A20.1.1	<i>Heated Restroom Improvements</i>	\$350-400K	<i>Parks Staff</i>	<i>High Cost, High Impact</i>	Renovate Clint Lightner Field

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FACILITY RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE/IMPACT	PERFORMANCE MEASURE
A20.1.2	<i>Pavilion Updates</i>	\$50-75K EA.	<i>City Staff</i>	<i>Low Cost, Medium Impact</i>	Add additional bench pads
A20.1.3	<i>Lighting at Basketball/Futsal</i>	\$150-160K	<i>City Staff</i>	<i>Low Cost, Medium Impact</i>	Add additional bench pads
A20.1.4	<i>Cornhole</i>	\$5,500-\$6,500 EA.	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Add additional walkways
A20.1.5	<i>Destination Nature Playground</i>	\$450K-600K	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
A20.1.6	<i>Dog Park</i>	\$300-500K	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
A20.1.7	<i>Fitness nodes</i>	\$7,500 EA.	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
A20.1.8	<i>Trail updates</i>	\$750-800K	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
A20.1.9	<i>Pavilion at playground</i>	\$350-400K	<i>City Staff</i>	<i>High Cost, High Impact</i>	Improve or add facility items
A20.2.1	<i>Maintenance building</i>	\$750K-1.1 MIL.	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Improve facility items
A20.2.2	<i>Pump Track/BMX Course</i>	\$350-400K	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Add shade structures
A20.2.3	<i>Ropes Course/Observation Tower/Ziplines</i>	\$1.5-2 MIL.	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Add shade structures
A20.2.4	<i>Riverside Trail (5,802')</i>	\$1.3-1.4 MIL.	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Add shade structures
A20.2.5	<i>SW Field Improvements – Restrooms and Concessions</i>	\$550-750K	<i>City Staff</i>	<i>Medium Cost, High Impact</i>	Add shade structures

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

PROGRAMMING RECOMMENDATIONS

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
GOAL: ADD THREE NEW CORE SERVICES FOR THE COMMUNITY AS IT APPLIES TO PROVIDING SENIOR SERVICES, SPECIAL CULTURE EVENTS AND HEALTH AND WELLNESS. COMMUNITY VISION: "TO PROVIDE SERVICES THAT THE COMMUNITY FEELS ARE UNMET NEEDS OF THE COMMUNITY."					
R21	GENERAL PROGRAMMING IMPROVEMENTS				
A21.1	Develop more culture special events in the city for people of all ages.	<i>Develop monthly culture special events in the city to serve people of all ages.</i>	<i>Recreation Team</i>	<i>Short Term</i>	Develop at least one culture event a month.
		<i>Develop themes around events that include music, arts, sports, fitness, competition, food, holidays, history, youth, families, seniors, and kids in the city.</i>	<i>Recreation Team</i>	<i>Short Term</i>	Establish themes for all events that have one age segment appeal.
		<i>Establish a funding source to host events in the city and create a dedicated space that can support events from April through November in the city.</i>	<i>Recreation Team and Parks and Recreation Director</i>	<i>Short Term</i>	Work with the City to create a special event funding source to create city wide events.
A21.2	Consider the development of a sports corporation through the visitor bureau to market Garden City sports and events in the city with public and private sector involvement.	<i>Develop an active senior program for people who desire to enjoy sports, fitness, music, special events, performing arts, fine arts, travel, golf, food, and entertainment using all elements of opportunities in the city.</i>	<i>Recreation Staff</i>	<i>Short Term</i>	Active Senior program established with weekly programs and events to make seniors a core program for the city.
		<i>Develop different clubs of people who can self-direct their activities in the areas listed.</i>	<i>Recreation Staff</i>	<i>Short Term</i>	Club programs established for all types of senior programs to build a program base from in the first two years of the program.
		<i>The city will help organize the clubs and spaces to host activities and provider leadership and guidance to meet their expectations.</i>	<i>Recreation Staff</i>	<i>Short Term</i>	Clubs in place by the end of 2025.
		<i>Develop a strong volunteer program to support the needs of seniors and to keep the cost low for providing services.</i>	<i>Recreation Staff</i>	<i>Short Term</i>	Volunteer program in place and supporting the staff with 5% of total available staff hours.

Short Term = 1-3 YEARS Long Term = 6-10+ YEARS
 Mid-Term = 3-5 YEARS

PROGRAMMING RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A21.3	<i>Build support groups who are interested in working with the parks and recreation staff on hosting events in the city to include the visitor bureau, police department, chamber of commerce.</i>	<i>Develop a dedicated funding source for hosting special events in the city.</i>	<i>Parks and Recreation Director and City Manager's office</i>	<i>Near Term</i>	Dedicated funding sources are established for hosting citywide events in the city.
		<i>Seek out sponsorships to host and support events in the city.</i>	<i>Parks and Recreation Director and Marketing Team</i>	<i>Near Term</i>	Sponsorships are developed for major city-wide events to create energy and support from the citizens in the city.
		<i>Ensure that all ethnic/nationalist groups can host their events in the city.</i>	<i>Parks and Recreation Director</i>	<i>Near Term</i>	Ethnic and Marginalized are given opportunities to host their special events in the city.
A21.4	<i>Consider an outdoor adventure park in the city.</i>	<i>Work with the Jr. College to set up a parks and recreation curriculum to train students in parks and recreation programming and management.</i>	<i>Parks and Recreation Director</i>	<i>Near Term</i>	Associate Degree in Parks and Recreation is established as a program to support the region and the city.
		<i>Develop a work program with the Jr. College for students to earn money and credit for doing work with the department in helping to host and deliver programs.</i>	<i>Parks and Recreation Director</i>	<i>Near Term</i>	Work program put into place for students to learn about parks and recreation program and maintenance management with an Associate Degree by 2026.
A21.5	<i>Establish a cost-of-service process to track actual cost of services to provide recreation programs and manage facilities within the department.</i>	<i>Classify services as core essential, important and value added.</i>	<i>Park Director and Finance Director with Recreation Staff support</i>	<i>Near Term</i>	Services are Classified by essential, important, and added value.
		<i>Determine current cost recovery levels and establish cost recovery targets for each type of program offered in the system.</i>	<i>Parks and Recreation Director and Finance Coordinator with Recreation Staff support</i>	<i>Near Term</i>	Cost recovery levels are put into place for all core programs and facilities.
		<i>Track the cost and develop strategies to implement cost recovery pricing where appropriate for the future.</i>	<i>Park Director and Finance Director with Recreation Staff support</i>	<i>Near Term</i>	Actual cost of services is tracked and managed against for programs and facilities by 2024.
		<i>Develop a pricing policy based on the cost recovery levels desired for programs and facilities managed by the Department in the city.</i>	<i>Park Director and Finance Director with Recreation Staff support</i>	<i>Near Term</i>	Pricing policy developed and put into practice until by 2023.

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

PROGRAMMING RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A21.6	<i>Create an Indoor Community Center to support the community needs for indoor recreation.</i>	<i>Determine actual cost of the service before entering into a partnership agreement.</i>	<i>Parks and Recreation Director</i>	<i>Near Term</i>	<i>Actual cost of services is established and for all partnerships to determine the level of investment each partner is putting in the partnership.</i>
		<i>Determine what level the city can afford to be involved in the partnerships and negotiate the agreement.</i>	<i>Parks and Recreation Director</i>	<i>Near Term</i>	<i>Update partnership agreements to the level of fairness desired.</i>
		<i>Track the cost each partner is putting into the partnership agreement and make changes, if necessary, at the end of each year.</i>	<i>Parks and Recreation Director and Recreation Staff</i>	<i>Near Term</i>	<i>Create a process to track cost on a yearly basis and report out yearly.</i>
A21.7	<i>Consider an outdoor adventure park in the city.</i>	<i>Establish the marketing tracking tools that will be used to track users' needs and incorporate promotional methods to keep them informed of how to access and be involved in the park and recreation system.</i>	<i>Parks and Recreation Director and Marketing Team</i>	<i>Near Term</i>	<i>User tracking of programs and site visits will be established by the city and recorded for promotional opportunities for programs and services the city is provided on a yearly basis.</i>
		<i>Develop a marketing and awareness committee of staff and city leadership on how to provide greater information about the facilities and programs available to the community so users can access.</i>	<i>Parks and Recreation Director and Marketing Team</i>	<i>Near Term</i>	<i>Marketing and Awareness Committee put into place and information collected and shared with key staff and leaders in the city.</i>
		<i>Consistently see feedback on how the users feel about the services provided and make adjustment as necessary to maximize residents' participation in programs and services.</i>	<i>Parks and Recreation Director and Marketing Team</i>	<i>Near Term</i>	<i>Customer feedback is collected on an annual basis and staff adapt to changes needed based on the feedback gained on a yearly basis.</i>
		<i>Seek input from nationalist on the type of services they desire and incorporate their program needs into the core services of the system.</i>	<i>Parks and Recreation Director and Marketing Team</i>	<i>Near Term</i>	<i>Local nationalist organizations provide constant feedback to the city on services desired.</i>

Short Term = 1-3 YEARS Long Term = 6-10+ YEARS
 Mid-Term = 3-5 YEARS

PROGRAMMING RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A21.8	<i>Develop new innovate programs built around music, arts, culture, sports, fitness, and competition.</i>	<i>Develop teen related events that focus on cars, music, sports, fitness, special events, technology, and uniqueness.</i>	<i>Recreation Staff</i>	<i>Near Term</i>	At least three new innovative program and events are created each year to build a wider base of users
		<i>Host E-sports events in the city.</i>	<i>Recreation Staff</i>	<i>Near Term</i>	E-Sports Tournaments are hosted in the city and the region as part of a sport strategy in the city.
		<i>Develop a teen music and arts space for teens to record their own music, play music in front of others and to celebrate their traditions by performing on stage in various forms on programs</i>	<i>Recreation Staff</i>	<i>Near Term</i>	Develop music and arts space that teens can rent to be in front of others to perform.

*Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS*

Long Term = 6-10+ YEARS

PARKLANDS AND TRAIL RECOMMENDATIONS

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
GOAL: ESTABLISH AN IN-HOUSE TRAINING PROGRAM FOR FULLTIME AND PART-TIME STAFF TO MEET THE NEEDS OF WHAT THE CITIZENS DESIRE FOR PROGRAMS AND SERVICES PROVIDED BY THE DEPARTMENT. COMMUNITY VISION: "TO GROW OUR STAFF CAPABILITIES THROUGH PROPER TRAINING."					
R22	GENERAL PARKLAND AND TRAIL IMPROVEMENTS				
A22.1	Determine areas of the city that are not served adequately by a neighborhood park or community park.	<i>Establish a ten-minute walk shed for a neighborhood park or community park to determine what areas of the city are underserved by a park.</i>	<i>Parks and Recreation Director and Planning staff</i>	Long term	Within the next ten years all neighborhoods will have access to a neighborhood or community park within a 10-minute walk of their home
		<i>Develop a standard on a per resident basis for neighborhood park, community park and regional park.</i>	<i>Parks and Recreation Director and Planning staff</i>		
		<i>Establish a consist funding source and process to acquire land for park purposes in areas underserved by a neighborhood park or community park in the city.</i>	<i>Parks and Recreation Director and Financial staff of the city</i>		
A22.2	Establish a recreation value score for each park in the city to determine the number of experiences in each park for each type of age group identified in the master plan.	<i>Recreation value score assesses the number of experiences for ages 2-5, 6-8, 9-12, 13-18, 19-30, 31-45, 46-60, 61-70, 71-80+ in a park.</i>	<i>Parks and Recreation Director and Planning staff</i>	Short Term	Recreation value score established for all parks in the city by the end of 2022.
		<i>Develop design guidelines for neighborhood parks and community parks for updating existing parks and in developing new parks in the city.</i>	<i>Parks and Recreation Director and Planning staff</i>	Short Term	Design guidelines adopted and put into practice by 2024.
		<i>Incorporate school parks as a classification if the school sites are open to the community.</i>	<i>Parks and Recreation Director and Planning staff</i>	Short Term	Completed and approved by the city and school district by the end of 2023.
		<i>Establish a strategy to update park amenities that are outdated, or not used that could be converted to another use to increase the value and use of the park.</i>	<i>Parks and Recreation Director and Planning staff</i>	Mid term	Completed by the end of 2023.

Short Term = 1-3 YEARS Long Term = 6-10+ YEARS
 Mid-Term = 3-5 YEARS

PARKLANDS AND TRAIL RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A22.3	Follow the level of service standard outlined in the master plan for the city and determine what areas are underserved by what type of amenity and create a strategy to provide that amenity to that area of town in the future.	<i>Evaluate the areas of the city that may be underserved by a type of amenity and establish a public input process to see if that amenity is needed or wanted by the community in that area of the city.</i>	<i>Parks and Recreation Director and Planning staff</i>	<i>Short term</i>	Design principles and needs for various parks are approved by the neighborhoods that need updated parks in their area.
		<i>Work with developers in the city to provide the right type of improvements in the city that are most needed to support the level of services standard desired.</i>	<i>Parks and Recreation Director</i>	<i>Short term</i>	Developers support the improvements needed in the city in their development that meet the level of service standards outlined in the master plan.
		<i>Develop partnerships with the school district or Jr. College to provide sports facilities jointly to support meeting the unmet needs of sports facilities in the city if needed.</i>	<i>City Manager, Parks and Recreation Director, and Recreation Staff</i>	<i>Short term</i>	Partnership agreement created with the Jr. College and School District to develop sports facilities jointly by the end of 2025.
A22.4	Consider creating a connected trail system in the city that includes spine trails as well as loop trails in the city for people to walk, run or bike on safely throughout the city.	<i>Consider two spine trails in the city that are east and west and north and south that connect residents to schools, the Jr. College, Downtown, Finnup Park.</i>	<i>Parks and Recreation Director and Planning Team</i>	<i>Long Term</i>	Spine trails put in over a ten-year period to connect trails in the city.
		<i>Install walking paths to improve connections to parks via street side paths as well as in existing parks to make it easy for anyone to use the parks and trails.</i>	<i>Planning Team</i>	<i>Mid Term</i>	Walking paths created from neighborhoods to existing parks with the goal of two miles of trail a year installed in the city.
		<i>Create heart healthy trails to support walking and exercising along trails in the city with exercise pads to support users wanting a higher level of exercise experience in the parks.</i>	<i>Planning Team and Recreation Staff</i>	<i>Short Term</i>	Hospital and the Park System create a heart healthy trail in the city in the next two years.
A22.5	Incorporate a consistent wayfinding signage program throughout the parks including interpretive signage in parks where appropriate.	<i>Establish a signage brand for the combined park system so it is consistent across the system in color and wording.</i>	<i>Parks and Recreation Director and Planning Staff</i>	<i>Mid term</i>	Signage brand update for the entire park system over a five-year period.
		<i>Seek public input into the design where appropriate.</i>	<i>Planning Staff</i>	<i>Short term</i>	Public support of the new branded signs approved over the next two years.

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

PARKLANDS AND TRAIL RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A22.6	<i>Incorporate design standards for neighborhood parks and community parks in the city as well as for amenity standards in these two types of parks.</i>	<i>Consider adopting design standards to demonstrate consistency to the community in how parks are developed.</i>	<i>Parks and Recreation Director and Planning staff</i>	<i>Short Term</i>	Director and Planning staff
		<i>Take out amenities that get no or little use and replace with amenities that create value to a wide level of users.</i>	<i>Parks and Recreation Director and Maintenance staff</i>	<i>Long Term</i>	All amenities that get little use will be taken out over time and replaced with amenities that have wide age segment appeal.
		<i>Improve playground surfacing to make playgrounds as universal and exclusive as possible.</i>	<i>Park Maintenance staff</i>	<i>Long Term</i>	50% of playgrounds will have a universal surfacing over the next ten years.
A22.7	<i>Enhance park furniture design in parks and provide for more visitors to sit, relax, and enjoy the park space.</i>	<i>Develop a consistent color scheme for parks and park furniture that makes the park comfortable for people who want to sit and enjoy the park or setting.</i>	<i>Parks Staff</i>	<i>Mid Term</i>	Consistent Color Scheme transitioned over 5 years
		<i>List out all park furniture and where it is in its lifecycle and update on a park-by-park basis.</i>	<i>Parks Staff</i>	<i>Long Term</i>	Park Furniture updated in each park as it is updated
A22.8	<i>Consider a landscape plan for each type of park in the system that makes the park inviting and brings a different look each season.</i>	<i>Landscape plans are created for each park for trees, plant material and annual type of flowers.</i>	<i>Parks Staff</i>	<i>Short Term</i>	Landscape plans instituted over the first three years of the implementation of the master plan
		<i>Consider the downtown area a park area and incorporate a landscape plan for the downtown area.</i>	<i>Parks Staff</i>	<i>Short Term</i>	Create a downtown park plan over the first three years of the plan to update the look and feel of downtown
		<i>Set up a BID district with business owners to help support the purchasing of plants downtown and the care during the spring, summer, and fall.</i>	<i>Parks and Recreation Director and Planning Team</i>	<i>Short Term</i>	BID District created in three years with revenue used to create an inviting look with plants, trees and landscapes that change the view of downtown

Short Term = 1-3 YEARS Long Term = 6-10+ YEARS
Mid-Term = 3-5 YEARS

PARKLANDS AND TRAIL RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A22.9	<i>Create master plans for future park being considered for development.</i>	<i>Develop park site master plans for Lost River Park and Chapple Heights. Follow the Master Plan for SE Park.</i>	<i>Planning Department</i>	<i>Mid Term</i>	Site Master Plans developed for the three sites over the first three years of the implementation of this master plan
		<i>Determine the type of amenities that are missing in the areas where these future parks are in the city and incorporate design standards to meet the level of service goals for that area of the city.</i>	<i>Planning Department</i>	<i>Mid Term</i>	Determine who lives near the park and what amenities are missing in the area that could be developed in the new park site
		<i>Determine the operational costs for maintaining these new parks and ensure the maintenance funding is in place so they do not lose their appeal once developed because of poor maintenance standards in place.</i>	<i>Planning Department and Maintenance Staff and Park Director</i>	<i>Mid Term</i>	Operational costs are established for each new park and budgeted accordingly and approved by city council
A22.1.1	<i>Implement the new master plan for Finnup Park as approved by the city</i>	<i>Update and replace park spaces and amenities that are under-utilized with new amenities that bring people to the park.</i>	<i>Planning Department and Director of Parks</i>	<i>Mid term</i>	Parks amenities that are not used or outdated will be replaced on a scheduled basis to reenergize existing parks.
		<i>Establish a time frame for the redevelopment of Finnup Park over a five-year period.</i>	<i>Park Director and Planning Department</i>	<i>Mid term</i>	Finnup Park Updated over a five-year period once reconstruction starts.
		<i>Develop a business plan for Finnup Park to maximize the revenue capability to support its operational costs.</i>	<i>Park Director and Recreation Staff and Zoo Staff</i>	<i>Short Term</i>	Business Plan developed based on the new updated site plan for the park in the next two years of before implementing the site master plan.
		<i>Enhance Clint Lightner field to meet the needs for an improved fan experience with restrooms, concessions, and the stands themselves. Seek a partnership with the Jr. College.</i>	<i>Parks and Recreation Director and Parks Staff</i>	<i>Short Term</i>	Fan experience is enhanced with other partners who use the site for their sports games in the next three years.

Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS

Long Term = 6-10+ YEARS

OPERATIONS AND STAFFING RECOMMENDATIONS

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
GOAL: ESTABLISH AN IN-HOUSE TRAINING PROGRAM FOR FULLTIME AND PART-TIME STAFF TO MEET THE NEEDS OF WHAT THE CITIZENS DESIRE FOR PROGRAMS AND SERVICES PROVIDED BY THE DEPARTMENT. COMMUNITY VISION: "TO GROW OUR STAFF CAPABILITIES THROUGH PROPER TRAINING."					
R23	GENERAL OPERATIONS AND STAFFING IMPROVEMENTS				
A23.1	<i>Establish what the training needs are for the department as it applies to program development and management as well as park and facility management.</i>	<i>Determine what the training needs are for fulltime and parttime staff.</i>	<i>Park Director and HR Director</i>	<i>Near Term</i>	All Staff have a training plan for them to put into place in the next three years
		<i>Seek inhouse and outside training help in all jobs in the system as it applies to sports, aquatics, fitness, arts, special events, senior services, serving people with disabilities, after school and camps, outdoor recreation, park management, forestry, landscape care, safety in parks, officiating and volunteer management.</i>	<i>Parks and Recreation Director and City management staff</i>	<i>Near Term</i>	Create a training list of people to call on who can provide recreation program training as well as park management training for the department for creating consistency across the system.
		<i>Determine who the train the trainers will be within the city and seek outside trainers to help train staff.</i>	<i>Parks and Recreation Director</i>	<i>Near Term</i>	The train the trainer program is put into place by the Park Director over a three-year period of time.
		<i>Work with the Jr. College to establish opportunities with them on training department staff in the area that are needed.</i>	<i>Parks and Recreation Director</i>	<i>Near Term</i>	Seek support from the Jr. College to create recreation program training for the staff as part of an overall curriculum.
A23.2	<i>Recruit staff to work in the system through the training program established with the Jr. College.</i>	<i>Establish a program with the Jr. College to train staff for the city in the areas desired.</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	Program curriculum established and approved with recruitment of students by 2025 in the program
		<i>Seek out fulltime staff who are interested in developing training manuals and teach them how to be an affective trainer.</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	Park and Recreation officials in the region help to kick off the program and write training manuals
		<i>Seek out retired park and recreation professionals or professors to help train staff.</i>	<i>Parks and Recreation Director and Jr. College Officials</i>	<i>Short Term</i>	Two or three park professionals are hired to teach a couple of classes each in park and recreation management

Short Term = 1-3 YEARS Long Term = 6-10+ YEARS
 Mid-Term = 3-5 YEARS

OPERATIONS AND STAFFING RECOMMENDATIONS (CONT.)

NO.	RECOMMENDATION + ACTION ITEMS	TACTICS	RESPONSIBILITY	TIMELINE	PERFORMANCE MEASURE
A23.2	<i>Recruit staff to work in the system through the training program established with the Jr. College.</i>	<i>Seek out other parks system in the region to work together to help train staff together</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	Seek KRPA support for the program and help organize it
A23.3	<i>Update job descriptions to reflect new expectations to meet the desired results of staff working for the department.</i>	<i>Job descriptions and training manuals are created to serve as training tools for fulltime and parttime staff.</i>	<i>Parks and Recreation Director and Key administration staff</i>	<i>Short Term</i>	Job descriptions updated and training manual created by the end of 2024
		<i>Build in ongoing training days for all specialties the department is responsible for as it applies to the zoo, golf course, aquatic facilities, playground safety, maintenance practices and recreation program.</i>	<i>Parks and Recreation Director and Key Administration Staff</i>	<i>Short Term</i>	Major training days for staff in all areas of the department is created and scheduled as an ongoing requirement of the department
A23.4	<i>Work with the HR department of the city to help them to clearly understand what the employment requirements need to be for fulltime and parttime staff in the department to help ensure success for the department.</i>	<i>Work with the HR department in writing job descriptions for the positions in the department both fulltime and part-time.</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	Updated job descriptions are created for the Department to reflect job requirements and expectations of key positions
		<i>Help to create a training manual for staff with the HR department to ensure that the staff hired will be trained effectively each year.</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	Training manual for all key positions in the department is created over a course of a year for staff in key positions
		<i>Budget money each year for training staff in all areas of parks and recreation management including customer service.</i>	<i>Parks and Recreation Director</i>	<i>Short Term</i>	A set dollar amount is budgeted for key staff positions each year for training to support the needs of the department for the future

*Short Term = 1-3 YEARS
Mid-Term = 3-5 YEARS*

Long Term = 6-10+ YEARS

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05

APPENDIX



FACILITY INVENTORY

CONFLUENCE

Name of Site: Wildcat Park

Date Completed: October 12, 2021

Completed By: Hank Moyers



1. SITE LOCATION:

Wildcat park is located in a single-family residential neighborhood. The mid-block park is located on the south side of Fair Street.

1706 E Fair St.



2. GENERAL SITE DESCRIPTION:

Size: 0.31 Acres

Classification: Pocket / Neighborhood Park

Wildcat Park includes a gazebo and playground for children.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground Equipment: 0

Gazebo: 0

Rating Key

- + Excellent Condition
- 0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

This small park provides a shaded area for parents to relax under the gazebo while children play on the park playground. The existing street trees provide shade and help soften the street.

Opportunities:

The playground surfacing should be improved. Walking paths should be added to connect park to street sidewalk.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 2

Wildcat Park is well connected to the neighborhood sidewalk system, but the playground and gazebo structure are not connected to the sidewalks. A surfacing change on the playground would also provide more accessibility to users.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:



Garden City Facility Inventory: October 12, 2021



FACILITY INVENTORY

Name of Site: Tommy Austin Arboretum

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

The arboretum is located on in between single family development and a commercial district located on the south side of Kansas Avenue.

304 E Kansas Ave.



2. GENERAL SITE DESCRIPTION:

Size: 0.5 Acres

Classification: Pocket / Neighborhood Park

Tommy Austin Arboretum is a relatively new park with a large variety of tree species. The variety of trees including crabapples, maples, smoke trees, and pines to name only a few.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Walking Trails: +

Landscape: +

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

As a newly constructed arboretum this park has a lot of potential to grow into a great space for pedestrians travelling along Kansas Avenue to retreat from the business of the street.

Opportunities:

Additional seating in the space would provide a good spot for visitors to sit and relax and enjoy the space.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 5

The arboretum space is fully connected to the City sidewalk system and contains an accessible walkway through the center of the space to allow visitors to enjoy this landscaped space.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Passive

7. PHOTO INVENTORY:



Garden City Facility Inventory: October 12, 2021



FACILITY INVENTORY

Name of Site: Skate Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

The Skate Park is located near multiple park facilities including a baseball complex to the south of the park and Flinup Park located to the east. The Skate park is located off of Main street; south of Isabel Avenue on an elevated concrete pad.

505 S Main Street



2. GENERAL SITE DESCRIPTION:

Size: 0.54 Acres

Classification: Pocket / Neighborhood Park

There are multiple skate elements incorporated into the park. There is also a concrete walled hockey rink located on the east side of the site.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Skate Elements: +

Hockey Rink: +

Rating Key

+ Excellent Condition

o Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

Multiple skate elements allow for skaters to try different tricks. There are two large shade structures located on the north side of the site.

Opportunities:

There are large concrete areas that could be filled in with more skate elements. Broken concrete needs to be replaced. Even though there are large shade structures there is no where to sit underneath the structures.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 5

The skate park is fully accessible to all surrounding public sidewalks and is fully connected to all of the surrounding amenities within the park.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Lions Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

This one-acre park is located in a residential area on the Northwest corner of Third Street and Mary Street.

2601 North Third Street



2. GENERAL SITE DESCRIPTION:

Size: 1 Acres

Classification: Pocket / Neighborhood Park

The site features a fenced in concrete area with two basketball courts that can also function as a soccer court. There are also playground features located on the north side of the site.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Basketball Courts:-

Playground:-

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

The concrete basketball court provides residents in the area a large concrete surface for a number of different activities ranging from basketball and futsal to an area for yoga. This area is highly visible to people on the main roadways.

Opportunities:

Walkways through the park need to be provided with connections made between amenities. Improved playground amenities combined into a single pad and additional shade structures provided would provide a better user experience.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 1

Although accessible to residents through the City sidewalk system, once in the park, none of the amenities are connected to this walkway system making it challenging for users to get access to the various amenities. Additionally none of the playground elements are accessible.

6. GENERAL NOTES:

Percentage Floodplain: 0%

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:



Garden City Facility Inventory: October 12, 2021





FACILITY INVENTORY

Name of Site: Ayala Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

Located in a residential development on Taylor Street between Fulton Street and Saint John Street.

216 N Taylor Avenue



2. GENERAL SITE DESCRIPTION:

Size: 1.12 Acres

Classification: Pocket / Neighborhood Park

Ayala Park contains a picnic shelter with two tables, playground equipment, basketball court, and is completely fenced in.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: 0 / -

Shelter: 0

Basketball Court: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

Ayala Park provides a safe play area for surrounding residents with a variety of spaces that allow for pick up basketball games and other sports, picnics and playground activities for children in the area.

Opportunities:

Amenities within Ayala Park do not have any pathways connected to Taylor Avenue. Play equipment within the park is in need of updating and consolidating the amenities in a single pad allowing for more green space to be opened up for other activities. Providing a loop walk within the park would help to supplement the lack of connected sidewalks within the neighborhood.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 1

ADA accessibility to the park is difficult in the neighborhood with the large number of missing walks from property to property. In addition, there are no pathways to the various amenities within the park, making access difficult and surfacing on the playground areas also being non-compliant.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Alan Geier Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

This 1.25-acre park located on the north west corner of Finnup Park. The park abuts residential homes to the east.

398-300 US-83



2. GENERAL SITE DESCRIPTION:

Size: 1.25 Acres

Classification: Pocket / Neighborhood Park

This park has a meandering walking trail that leads from East Maple Street to East Finnup Drive. The park has multiple mature trees that provide shade and cover over the site.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Trees: +

Walking Trail: +

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

There is a good amount of shade provided by existing trees. The park is fully connected to the Finnup Park trail and the neighboring sidewalks in the area.

Opportunities:

Alan Geier Park provides a good space for quiet and contemplation with a shaded space. The addition of shelters, hammocking posts or seating areas would promote more usage of the park for activities including reading, picnics, resting and yoga.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 5

Alan Geier is fully accessible with a pathway connected from Maple to East Finnup Drive and the surrounding Finnup Park trail system and City sidewalks.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: City Dog Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

The City Dog Park is located in an industrial area on the south side of East Fulton Street.

2186 East Fulton Street



2. GENERAL SITE DESCRIPTION:

Size: 1.25 Acres

Classification: Pocket / Neighborhood Park

The Dog Park is an open site with evergreen trees along the edge of the park. The park area is split into a large and small dog area. The adjacent county owned parcel includes a historic Santa Fe Trail marker.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Fencing: 0 / -

Santa Fe Trail Marker: +

Rating Key

- + Excellent Condition
- 0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

The Dog Park provides residents appropriately scaled areas for both large and small dogs to interact in an off-lease environment with plenty of open space.

Opportunities:

The park lacks significant shade other than a few covered benches, there are opportunities to provide shade sails, install additional trees, and incorporate more amenities and activities for the dogs to engage in.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 1

The park is surrounded primarily by light industrial uses and does not have any sidewalks from the adjacent uses. Users typically park on the loop road adjacent to the access points and there are no walkways from the road to the entry gates.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Finnup Scout Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

This 1.5-acre park is located in a residential area on the Northwest corner of Eighth Street and Thompson Street Intersection.

2305 North 8th Street



2. GENERAL SITE DESCRIPTION:

Size: 1.5 Acres

Classification: Pocket / Neighborhood Park

Finnup Scout Park includes a shelter and bathroom facility. There is a concrete surface basketball court and large playground area. Scout Park also has ample green space for outdoor activities. Additional land was recently acquired by the City and there are plans for develop a skate park on the open land.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground Equipment: 0 /-

Shelter/Restrooms: 0

Basketball Court: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

Scout Park provides a number of amenities to support active recreational opportunities such as basketball or athletics practices while also providing a place for neighborhood residents to gather for birthday parties, family reunions or just a picnic and playing on the playground.

Opportunities:

The amenities at Scout Park are well used by the community and some general attention is needed at the pavilion structure and some of the older elements within the playground are in need of replacements. A measurable loop trail through the park connecting to the various amenities would provide additional activities/usage and make the amenities more accessible.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 2

The park has sidewalk connections to the surrounding neighborhood walks from both Thompson and Eighth, however there are no walks within the park providing access to the various playground elements or connecting to the shelter or basketball court. The playground elements are spread throughout the southeast corner of the park and need an alternate surfacing to be considered accessible.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:



Garden City Facility Inventory: October 12, 2021



FACILITY INVENTORY

Name of Site: Rotary Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

This 2.2-acre park is located directly east of Georgia Matthews Elementary School. It is on the northwest corner of Third Street and Johnson Street. The Talley Trail is easily accessible from the North side of the park.

1801 North 3rd Street



2. GENERAL SITE DESCRIPTION:

Size: 2.2 Acres

Classification: Pocket / Neighborhood Park

Rotary Park is a large green space which is suitable for many activities including frisbee, soccer, pick up baseball/softball games and kite flying. The two primary amenities included in the park are a back stop and gazebo along the Talley Trail.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Walking trail: 0

Gazebo: 0

Back Stop: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

The large green space provides residents a nice amenity to hold practices. The space is also suitable for the adjacent school to host field day events and other festivals.

Opportunities:

Additional seating opportunities are needed along the trail and potentially bleacher seating to support families while practices are happening on site. A skinned infield for the backstop would also provide greater usage of the fields for practices and games. The large green space should be preserved to allow for flexible activities.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 5

The park is easily accessible from the Talley Trail or the adjacent school parking lot and is bounded on 3 sides with walkways.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Grimsley Harmon Tennis Complex

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

Grimsley Harmon Tennis Complex is located between the Garfield Early Childhood Center and the Plaza Medical Center. There is a strip of residential homes located North of the complex.

100 W Hazel Street



2. GENERAL SITE DESCRIPTION:

Size: 2.6 Acres

Classification: Pocket / Neighborhood Park

The complex contains a shelter, restroom facility, eight tennis courts and 2 handball courts. Dedicated parking for the complex is on the north side of the park off of W. Hazel Street. Additional parking is also accessed off of W. Hackberry St. to the south of the complex across the street.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

8 Tennis Courts: 0

2 Handball Courts: 0

Restrooms: 0

Small Shelter: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

The tennis complex is ideally sized to accommodate large tournaments and lessons. Additional amenities such as the restrooms and pavilion also support extended usage of the facility.

Opportunities:

Additional walkways providing access to the benches, pavilion and handball courts. Additional shaded bleacher seating would support more viewers for tournaments and allow for more parents to have seating during lessons.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 4

The courts are fully accessible from pathways and parking areas. Additional walks to the handball courts, benches adjacent to the courts and the pavilion are needed for full accessibility.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Stevens Park
Date Completed: October 12, 2021
Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

This three-acre park is situated in downtown Garden City on Main Street between Spruce Street and Pine Street.

502 North Main Street



2. GENERAL SITE DESCRIPTION:

Size: 3 Acres

Classification: Pocket / Neighborhood Park

Because of the band shell and plentiful seating, this park is very popular for hosting large community events such as the annual Summer Concert Series, the Beef Empire Days Celebration, and Art-in-the-Park. During the holiday season residents enjoy the thousands of lights adorning the park. This park also features a concessions area and restrooms.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Bathroom: 0
Amphitheater: 0
Tree Cover: +

Concessions: 0
Walking Paths: 0

Rating Key

- + Excellent Condition
- 0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

There is good existing tree cover and ample space for food truck events. The band shell provides a good spot for hosting community events in the downtown area.

Opportunities:

Upgrades to the restrooms and concessions would help serve larger gatherings.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 5

This park is fully accessible from all four sides and provides walkway connections around and through the park to all of the amenities and to the adjacent parking stalls.

6. GENERAL NOTES:

Percentage Floodplain: 0%

Maintenance Schedule: Weekly

Active/Passive: Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Harold Long Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

A six-acre park located West of Gardendale Avenue between Spruce Street and Walnut Street.

1001 East Spruce Street



2. GENERAL SITE DESCRIPTION:

Size: 6 Acres

Classification: Pocket / Neighborhood Park

This park has a gazebo, an inclusive playground area and walking trail around the park which is approximately 1/3 of a mile long. This park also has a family restroom, good tree cover and plenty of open space.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Inclusive Play: +

Bathroom: 0

Playground: 0

Gazebo: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

This park facility has a significant number of mature existing trees throughout the park site which provide shaded spaces for people. In addition there is plenty of open green space for people to participate in various activities, a measurable loop trail and the restroom supports extended usage of the park.

Opportunities:

Parking along the perimeter of the park would encourage more usage although roads around the perimeter of the park are wide enough to accommodate for parallel parking. As replacement of the playground elements are made over time, combining the elements into a single pad with an accessible surfacing would be preferred.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 3

The park is limited on the accessible entry points to the four corners of the site and one accessible access point along Gardendale Drive. The loop trail provides good access to most of the park, however the majority of the playground apparatus are not adjacent to a trail and the sand surfacing and most of the equipment are not fully accessible.

6. GENERAL NOTES:

Percentage Floodplain: 0%

Maintenance Schedule: Weekly

Active/Passive: Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Martin Esquivel Soccer Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

The Martin Esquivel Soccer Park is located adjacent to the Kenneth Henderson Middle School in between Henderson Drive and Fleming Street, south of East Mary Street.



2. GENERAL SITE DESCRIPTION:

Size: 10.4 Acres

Classification: Community Park

The soccer complex utilizes school district land that is programmed by the city. The soccer complex includes a gravel parking lot and large expanses of green open space that allow for various sizes of fields and for fields to be rested throughout the seasons for repairs. Multiple games can be accommodated at a time.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Soccer Field: 0

Rating Key

- + Excellent Condition
- 0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

The large green space provides flexibility to allow for numerous games and tournaments to be accommodated all at the same time.

Opportunities:

Access to restrooms, paved parking and pathways to provide access to the various fields, bleacher seating and field lighting would make the facility more usable.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 2

Accessibility for this facility are difficult with the lack of paved pathways and parking providing the primary access to this complex.

6. GENERAL NOTES:

Percentage Floodplain: 0%

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Deane Wiley Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

This 20-acre park is located on the South side of Mary Street between Campus Drive and Cherokee Drive.

2406 Campus Drive



2. GENERAL SITE DESCRIPTION:

Size: 10.4 Acres

Classification: Community Park

The South portion of the park contains three picnic shelters, restroom facilities, playground area, extensive green space and a 1/4 mile walking track. The North portion of the park includes three dual usage softball fields/soccer fields.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

3 Field Complex: +

Concessions: 0

Playground: 0

3 Shelters: 0

Basketball Court: 0

Trail: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

The softball fields on the north end of the site are tournament level quality and lit for extensive play. Three shelters and restrooms spread throughout the southern side of the park also provide facilities for hosting teams after games are complete.

Opportunities:

Incorporation of restrooms on field side would provide support for tournament level play. Additional pathway connections are needed to the various shelters and playground surfacing updates are needed.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 3

Primary parking access for the fields are through a gravel parking lot. Providing a paved lot would make things more accessible to the fields. Additional paved access to the edge of the playground and pavilions and utilization of an accessible surfacing on the playground are needed to be fully ADA compliant.

6. GENERAL NOTES:

Percentage Floodplain: 0%

Maintenance Schedule: Weekly

Active/Passive: Active + Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

CONFLUENCE

Name of Site: Peebles Complex

Date Completed: October 12, 2021

Completed By: Hank Moyers



1. SITE LOCATION:

Peebles Complex is located near the skate park and Finnup Park located to the east. Peebles Complex is located off of Main street; north of Allen Street.

518 South 9th Street



2. GENERAL SITE DESCRIPTION:

Size: 11.7 Acres

Classification: Community Park

The park contains four baseball fields and is used 5-6 nights a week.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

4 Field Complex: +

Concrete: +

Accessible: +

Shade: -

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

This four plex of fields is well maintained and serves a large number of recreational needs for the community. There is ample parking available allowing for easy access in and out of the complex.

Opportunities:

This complex is well maintained, but improvements such as new lighting, fences/nets, audio, scorers tables, a better playground, concessions improvements and handrails for stairs would make this facility much more desirable for tournament level competition. Incorporation of additional shaded areas would also provide teams a place to gather between games during tournaments.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 4

This complex is fully accessible to users from the various parking lot areas through connected walkways. Amenities are also provided to serve people of all abilities.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

CONFLUENCE

Name of Site: Forest Park Lake

Date Completed: October 12, 2021

Completed By: Hank Moyers



1. SITE LOCATION:

This 16-acre park is located to the East of Johns Street between Mary Street and Emerson Street.

800 West Mary Street



2. GENERAL SITE DESCRIPTION:

Size: 16 Acres

Classification: Community Park

There is a 1/3-mile paved walking track that has direct access to the Talley Trail by way of a sidewalk on 11th Street. A gazebo is located in the southwest corner of the park. Forest Park Lake includes no lights or playground equipment as it is a natural habitat park.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Walking trail: +

Gazebo: 0

Landscape: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

This natural habitat park provides a unique place for visitors to walk within Garden City. The space also provides for quiet contemplation spaces.

Opportunities:

Additional pathways allowing for access down to the drainage areas with docks would provide additional experiences to users. Additional interpretive signage throughout the park could also be incorporated providing residents more background on the plants and ecosystem types and possible wildlife they might encounter.

Additional bench pads incorporated throughout the park would provide users more place to sit and enjoy the landscape of the park.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 5

Forest Lake along the Talley Trail provides residents full access to the loop trail and various amenities throughout the park.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive:

7. PHOTO INVENTORY:





FACILITY INVENTORY

CONFLUENCE

Name of Site: Garcia Soccer Park

Date Completed: October 12, 2021

Completed By: Hank Moyers



1. SITE LOCATION:

The Garcia Soccer Park is located on the southwest corner of East Spruce Street and North Jennie Barker Road.



2. GENERAL SITE DESCRIPTION:

Size: 17.5 Acres

Classification: Community Park

This school district owned site allows for multiple soccer games to be played at the same time. There is some vegetation surrounding the soccer fields.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Soccer Fields: 0

Rating Key

- + Excellent Condition
- 0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

This large open space provides plenty of space for youth soccer in Garden City while also allowing for the fields to be "rested" and circulated throughout the season.

Opportunities:

Additional walkways connecting the fields to the parking lots, additional restrooms, lighting, bleachers and a playground would all provide additional amenities that would help support and attract tournament level play to the fields.

Garden City Facility Inventory: October 12, 2021

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 2

Once you leave the parking lots, there are not interconnected pathways providing access to all of the field sites. In addition, there are no seating areas provided for accessible routes.

6. GENERAL NOTES:

Percentage Floodplain: 0%

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Tangeman Sports Complex

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

Tangeman Sports Complex is located off of Highway 83 at East Spruce Street



2. GENERAL SITE DESCRIPTION:

Size: 25.6 Acres

Classification: Community Park

The site is shared with the Community College and has a small playground, four baseball fields, and multiple areas that can be used as soccer fields.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

4 Baseball Fields: +

Soccer Fields: 0

Gazebo: 0

Playground: 0

Talley Trail: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

The athletics fields within this complex are well maintained and the amenities include batting cages for the various fields.

Opportunities:

Improvements to the fields should include updated backstops and fencing, as well as lighting for the fields. Incorporating additional shade structures over the bleachers would also make user experience at the games better. Pedestrian connections should also be made to the gazebo adjacent to the parking lot.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 4

The ball field complex is well connected and fully accessible from a paved parking lot area, companion bleacher seating is provided and all of the amenities are accessible.

6. GENERAL NOTES:

Percentage Floodplain: 0%

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Finnup Park

Date Completed: October 12, 2021

Completed By: Hank Moyers

CONFLUENCE



1. SITE LOCATION:

This park is located on the South side of Garden City. Located at the southeast corner of South Main Street and East Finnup Drive.

301 South 4th Street



2. GENERAL SITE DESCRIPTION:

Size: 110 Acres

Classification: Regional Park

This park is the city's largest park at 110-acres. It has seven picnic shelters, one of which can accommodate 100 people. There are a total of nine barbecue grills, electricity access at most shelters, three playground areas, and public restroom facilities. This park also encompasses the Garden Rapids at the Big Pool Aquatic Center, Finney County Historical Museum, and the Lee Richardson Zoo.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Basketball Courts: 0 / +

Trail: 0

Horseshoes: - (1/4 Usage)

Playground: 0

Shelters: 0

Restrooms: 0

Museum: 0

Zoo: 0

Pool: +

Field Lighting: -

Clint Lightner Stadium: - Field: +

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths:

Finnup Park provides residents and the region with a destination to provide both active and passive activities for all ages and abilities. The amenities within the park create an opportunity for a day long experience for users. The zoo, Garden Rapids and Museum also provide users with major amenities that draw in out of town visitors.

Opportunities:

Improvements to shelters and restroom facilities are needed as well as playground areas. Athletic field improvements are also needed to support more organized games. Clint Lightner Field is also in need of renovation for the grandstands, concessions and restroom areas.

5. ACCESSIBILITY RATING (SCALE 1 TO 5):

Rating: 3

Most of the amenities within Finnup Park are accessible to users through close parking spaces and pathways, however there are some amenities that are not connected to pathways including playgrounds and athletic fields and horseshoe pits.

6. GENERAL NOTES:

Percentage Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Active + Passive

7. PHOTO INVENTORY:





METHODOLOGY

PGAV Architects conducted a visual survey of the facilities owned and operated by the Parks & Recreation department, with a primary focus on shelters and restrooms.

An accessibility assessment was not included in this survey. However, facilities should be accessible to all potential users, so it is important for the facilities to adhere to the guidelines set forth by the Americans with Disabilities Act (ADA). If there is any doubt as to whether certain facilities are compliant with the ADA, a more detailed review of accessibility should be completed. Although this assessment does not include an accessibility assessment, PGAV Architects has noted whether facilities appear to be universally accessible or if specific areas appear deficient.

The facilities were assessed based on several categories, including location, design and layout, physical condition, and services.

The design and layout of the facilities is rated on a scale from (1) to (3). A score of (1) indicates there are apparent issues with the design and layout, including the spatial arrangement, ventilation, lighting, and accessibility, and a score of (3) indicates there are no apparent issues.

The physical condition of the facilities is rated on a scale from (1) to (3). A score of (1) indicates immediate action should be taken to resolve the issue, and a score of (3) indicates the facility needs no action. Most often, the facilities are in need of some maintenance and minimum repair.



APPENDIX

Name of Site: Wildcat Park
 Facility: Gazebo
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Seating				
# of Tables				
# of Seats				
LOCATION		Comments		
Access to Amenities				
Grill	No			
Play Structures	Yes			
Athletic Facilities	No			
Restroom	No			
Other	No			
Access to Trails	No			
Access to Parking	Yes	Street parking is available.		
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		1	The gazebo is not connected to an accessible route.	
Overall Rating		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure				
Floor				
Roof				
Ceiling				
Walls				
Overall Rating		0.0		
SERVICES		Comments		
Electrical				
Water				
Trash				

*See section on methodology

Due to the nature of the visual survey, Wildcat Park was viewed from a vehicle. It was discussed that the gazebo is well utilized by the neighborhood.



APPENDIX

Name of Site: Ayala Park
 Facility: Shelter
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM			Comments	
Seating				
# of Tables	4			
# of Seats	32			
LOCATION			Comments	
Access to Amenities				
Grill	No			
Play Structures	Yes			
Athletic Facilities	Yes		The shelter has access to a basketball court.	
Restroom	No			
Other	No			
Access to Trails	No			
Access to Parking	Yes		Street parking is available.	
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		1	The shelter is not connected to an accessible route.	
Overall Rating:		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure	Steel	2		
Floor	Concrete	3		
Roof	Corrugated Metal Panels	2		
Ceiling	N/A	N/A		
Walls	N/A	N/A		
Overall Rating:		2.3		
SERVICES			Comments	
Electrical	No			
Water	No			
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Finnup Scout Park
 Facility: Shelter
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM			Comments
Seating			
# of Tables	3		
# of Seats	40		
LOCATION			Comments
Access to Amenities			
Grill	Yes		
Play Structures	Yes		
Athletic Facilities	Yes		The shelter has access to a basketball court.
Restroom	Yes		
Other	Yes		The shelter has a fireplace.
Access to Trails	No		
Access to Parking	Yes		There is dedicated parking next to the shelter. A vehicular barrier/protection should be considered between parking and shelter.
DESIGN & LAYOUT		Rating	Comments
Lighting		1	Lighting is not provided.
Code & Accessibility*		1	The change in level between the parking surface and shelter is not accessible.
	Overall Rating	1.0	
PHYSICAL CONDITION	Material	Rating	Comments
Structure	Wood	2	
Floor	Concrete	2	
Roof	Corrugated Metal Panels	2	
Ceiling	Wood Paneling	2	
Walls	N/A	N/A	
	Overall Rating	2.0	
SERVICES			Comments
Electrical	Yes		Electricity is located on the north and south side of the restroom building.
Water	No		A water fountain is not provided.
Trash	Yes		

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Finnup Scout Park
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Rating	Comments	
Description			The building includes a single occupant restroom and a storage room with an overhead door.	
Plumbing Fixtures				
# of Lavatories	1			
# of Water Closets	1			
# of Urinals	0			
DESIGN & LAYOUT		Rating	Comments	
Spatial Arrangement		2	There appears to be adequate space for circulation.	
Ventilation		2		
Lighting		2		
Code & Accessibility*		2	Mounting heights for restroom accessories should be reviewed for accessibility. Verify all locations and clearances around plumbing fixtures.	
Overall Rating		2.0		
PHYSICAL CONDITION		Material	Rating	Comments
Floor	Tile		2	
Roof	Corrugated Metal Panels		2	
Ceiling	Lay-In Ceiling		1	Ceiling tiles are damaged and appear to have water stains.
Walls				
Exterior Finish	Stucco		1	Stucco is peeling away at the base of the building and cracking in several locations.
Interior Finish	FRP Paneling		3	
Doors & Frames	Hollow Metal		2	
Toilet Partitions	N/A		N/A	
Overall Rating			3.3	
SERVICES			Rating	Comments
Electrical	Yes			
Water	Yes			
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Rotary Park
 Facility: Gazebo
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Seating		Seating includes a picnic table and bench.		
# of Tables	1			
# of Seats	12			
LOCATION		Comments		
Access to Amenities				
Grill	No			
Play Structures	No			
Athletic Facilities	Yes	The gazebo has access to an open field and back stop for various activities and sports.		
Restroom	No			
Other	No			
Access to Trails	Yes	The gazebo has direct access to the Talley Trail.		
Access to Parking	Yes	Street parking is available.		
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		3	There are no apparent issues.	
Overall Rating		2.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure		Steel	3	
Floor		Concrete	3	
Roof		Asphalt Shingles	2	The asphalt shingles appear to be in good condition, but the fascia may need to be repaired.
Ceiling		N/A	N/A	
Walls		N/A	N/A	
Overall Rating			2.7	
SERVICES		Comments		
Electrical	No			
Water	No			
Trash	No			

*See section on methodology

2. PHOTOS:



Garden City Facility Assessment - PGAV Architects: October 12, 2021



APPENDIX

Name of Site: Grimsley Harmon Tennis Complex
 Facility: Shelter
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM			Comments
Seating			
# of Tables	4		
# of Seats	32		
LOCATION			Comments
Access to Amenities			
Grill	No		
Play Structures	No		
Athletic Facilities	Yes		The shelter has access to tennis courts and handball courts.
Restroom	Yes		
Access to Trails	No		
Access to Parking	Yes		There is dedicated parking to the north of the complex, and street parking is available.
DESIGN & LAYOUT		Rating	Comments
Lighting		2	Lighting was recently added around the tennis complex, but there are no fixtures dedicated to the shelter.
Code & Accessibility*		1	The shelter is not connected to an accessible route.
Overall Rating		1.5	
PHYSICAL CONDITION		Material	Rating
Structure			
Floor	Concrete		
Roof	Corrugated Metal Panels		
Ceiling			
Walls	N/A	N/A	
Overall Rating		0.0	
SERVICES			Comments
Electrical			
Electrical	No		
Water			
Water	No		
Trash			
Trash	Yes		

*See section on methodology

Due to the nature of the visual survey, Grimsley Harmon Tennis Complex was viewed from a vehicle.



APPENDIX

Name of Site: Grimsley Harmon Tennis Complex
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Rating	Comments	
Description				
Plumbing Fixtures				
# of Lavatories				
# of Water Closets				
# of Urinals				
DESIGN & LAYOUT		Rating	Comments	
Spatial Arrangement				
Ventilation				
Lighting				
Code & Accessibility*				
Overall Rating		0.0		
PHYSICAL CONDITION		Material	Rating	Comments
Floor		Concrete		
Roof		Corrugated Metal Panels		
Ceiling				
Walls				
Exterior Finish		Painted CMU		
Interior Finish				
Doors & Frames				
Toilet Partitions				
Overall Rating		0.0		
SERVICES			Rating	Comments
Electrical		Yes		
Water		Yes		
Trash		Yes		

*See section on methodology

Due to the nature of the visual survey, Grimsley Harmon Tennis Complex was viewed from a vehicle. It was discussed that the restroom is in similar condition to the other restroom facilities on the survey.



APPENDIX

Name of Site: Stevens Park
 Facility: Amphitheater
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

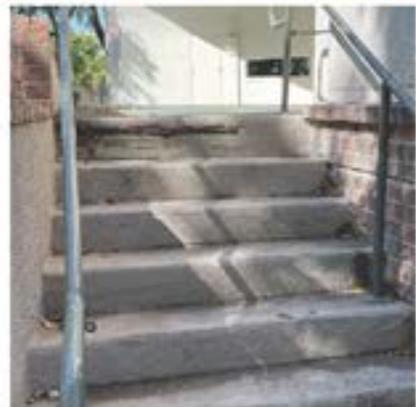
PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments
Seating		Seating includes wood benches in front of the amphitheater.
# of Tables	0	
# of Seats	100+	
LOCATION		Comments
Access to Amenities		
Grill	No	
Play Structures	No	
Athletic Facilities	No	
Restrooms	Yes	
Other	Yes	The amphitheater has access to a concessions.
Access to Trails	No	
Access to Parking	Yes	There is dedicated parking along Main Street, and street parking is available.
DESIGN & LAYOUT		Rating
Lighting		3
Code & Accessibility*		3
Overall Rating		3.0
PHYSICAL CONDITION		Material
Floor	Concrete	1
Roof	Asphalt Shingles	2
Ceiling	Stucco	2
Walls	Stucco	2
Overall Rating		1.8
SERVICES		Comments
Electrical	Yes	Electricity is located in the bandshell. A sound system is not provided.
Water	No	A water fountain is not provided.
Trash	Yes	

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Stevens Park
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments	
Description		The building includes restrooms for men and women, and a concession stand that serves the amphitheater. The concession stand has a front and back counter.	
Plumbing Fixtures			
# of Lavatories	2		
# of Water Closets	3		
# of Urinals	1		
DESIGN & LAYOUT		Comments	
Spatial Arrangement	Rating: 1	The restrooms have limited circulation space.	
Ventilation	Rating: 2		
Lighting	Rating: 2		
Code & Accessibility*	Rating: 1	Mounting heights for restroom accessories should be reviewed for accessibility. In addition, the sink alcove appear to be below the minimum width. Verify all locations and clearances around plumbing fixtures.	
Overall Rating:		1.5	
PHYSICAL CONDITION		Comments	
Floor	Material: Concrete	Rating: 1	The epoxy finish has worn away in several areas.
Roof	Material: Asphalt Shingles	Rating: 2	
Ceiling	Material: FRP Paneling	Rating: 2	
Walls			
Exterior Finish	Material: Painted CMU	Rating: 2	The facade facing the amphitheater is finished in stucco to match the aesthetics of the amphitheater. It appears to be in fair condition.
Interior Finish	Material: Painted CMU	Rating: 2	
Doors & Frames	Material: Hollow Metal	Rating: 2	
Toilet Partitions	Material: Steel	Rating: 2	
Overall Rating:		1.9	
SERVICES		Comments	
Electrical	Yes		
Water	Yes		
Trash	Yes		

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Harold Long Park
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

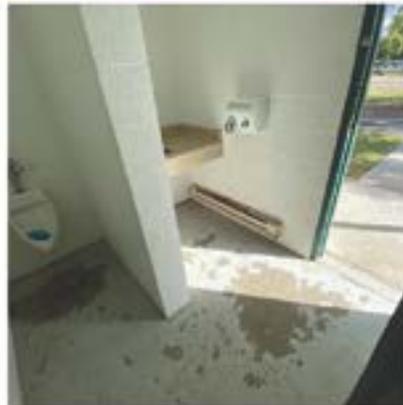
PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Rating	Comments	
Description			The building includes restrooms for men and women.	
Plumbing Fixtures				
# of Lavatories	2			
# of Water Closets	3			
# of Urinals	1			
DESIGN & LAYOUT		Rating	Comments	
Spatial Arrangement		1	The restrooms have limited circulation space, and sightlines are problematic.	
Ventilation		2		
Lighting		2		
Code & Accessibility*		1	Mounting heights for restroom accessories should be reviewed for accessibility. In addition, the sink alcoves appear to be below the minimum width. Verify all locations and clearances around plumbing fixtures.	
Overall Rating		1.5		
PHYSICAL CONDITION		Material	Rating	Comments
Floor	Concrete		1	The epoxy finish has worn away in several areas.
Roof	Corrugated Metal Panels		3	
Ceiling	FRP Paneling		2	
Walls				
Exterior Finish	Painted CMU		3	
Interior Finish	Painted CMU		2	
Doors & Frames	Hollow Metal		2	
Toilet Partitions	Painted CMU		2	Partition doors are not provided.
Overall Rating			2.1	
SERVICES			Rating	Comments
Electrical	Yes			
Water	Yes			
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Deane Wiley Park
 Facility: Shelter #9
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Seating		Seating includes picnic tables.		
# of Tables	6			
# of Seats	48			
LOCATION		Comments		
Access to Amenities				
Grill	Yes			
Play Structures	Yes			
Athletic Facilities	Yes	The shelter has access to a basketball court and baseball fields.		
Restroom	Yes			
Other	No			
Access to Trails	Yes	The shelter has access to a walking trail.		
Access to Parking	Yes	Street parking is available.		
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		1	The shelter is not connected to an accessible route.	
Overall Rating		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure	Steel & Wood	2		
Floor	Concrete	1	The concrete slab is cracked throughout.	
Roof	Corrugated Metal Panels	2		
Ceiling	Corrugated Metal Panels	2		
Walls	N/A	N/A		
Overall Rating		1.8		
SERVICES		Comments		
Electrical	Yes	Electricity is located at a telephone pole ~150' from the shelter.		
Water	No			
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

CONFLUENCE

Name of Site: Deane Wiley Park
 Facility: Shelter #9
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Seating		Seating includes picnic tables.		
# of Tables	6			
# of Seats	48			
LOCATION		Comments		
Access to Amenities				
Grill	Yes			
Play Structures	Yes			
Athletic Facilities	Yes	The shelter has access to a basketball court and baseball fields.		
Restroom	Yes			
Other	No			
Access to Trails	Yes	The shelter has access to a walking trail.		
Access to Parking	Yes	Street parking is available.		
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		1	The shelter is not connected to an accessible route.	
Overall Rating		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure	Steel & Wood	2		
Floor	Concrete	1		The concrete slab is cracked throughout.
Roof	Corrugated Metal Panels	2		
Ceiling	Corrugated Metal Panels	2		
Walls	N/A	N/A		
Overall Rating		1.8		
SERVICES		Comments		
Electrical	Yes	Electricity is located at a telephone pole ~150' from the shelter.		
Water	No			
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Deane Wiley Park
 Facility: Shelter #11
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM			Comments	
Seating			Seating includes picnic tables.	
# of Tables	3			
# of Seats	40			
LOCATION			Comments	
Access to Amenities				
Grill	Yes			
Play Structures	Yes			
Athletic Facilities	Yes		The shelter has access to a basketball court and baseball fields.	
Restroom	Yes			
Other	No			
Access to Trails	Yes		The shelter has access to a walking trail.	
Access to Parking	Yes		Street parking is available.	
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		1	The shelter is not connected to an accessible route.	
Overall Rating		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure	Steel & Wood	2		
Floor	Concrete	1		The concrete slab is cracked throughout.
Roof	Corrugated Metal Panels	2		
Ceiling	Wood Paneling	2		
Walls	N/A	N/A		
Overall Rating		1.8		
SERVICES			Comments	
Electrical	No			
Water	No			
Trash	Yes			

*See section on methodology

2. PHOTOS:



Garden City Facility Assessment - PGAV Architects: October 12, 2021



APPENDIX

Name of Site: Deane Wiley Park
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Rating	Comments
Description			The building includes restrooms for men and women.
Plumbing Fixtures			
# of Lavatories	2		
# of Water Closets	5		
# of Urinals	1		
DESIGN & LAYOUT			
Spatial Arrangement		1	Sightlines are problematic.
Ventilation		2	
Lighting		2	
Code & Accessibility*		1	Mounting heights for restroom accessories should be reviewed for accessibility. In addition, the wheelchair accessible stalls appear to be below the minimum width. Verify all locations and clearances around plumbing fixtures. On the exterior, there is a change in level between the walking trail and the sidewalk leading to the restroom. It should be reviewed for accessibility.
Overall Rating		1.5	
PHYSICAL CONDITION	Material	Rating	Comments
Floor	Concrete	1	The epoxy finish has worn away in several areas.
Roof	Corrugated Metal Panels	2	
Ceiling	Wood Paneling	2	
Walls			
Exterior Finish	Painted CMU	3	
Interior Finish	Painted CMU	2	
Doors & Frames	Hollow Metal	1	One of the door frames is starting to deteriorate at the base of the building.
Toilet Partitions	Painted CMU	2	Partition doors are not provided.
Overall Rating		1.9	
SERVICES			Comments
Electrical	Yes		
Water	Yes		
Trash	Yes		

*See section on methodology

2. PHOTOS:



Garden City Facility Assessment - PGAV Architects: October 12, 2021



APPENDIX

Name of Site: Peebles Complex
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Description		The building includes restrooms for men and women, and a concession stand that serves the baseball fields.		
Plumbing Fixtures				
# of Lavatories	4			
# of Water Closets	5			
# of Urinals	4			
DESIGN & LAYOUT		Rating	Comments	
Spatial Arrangement		2	There appears to be adequate space for circulation.	
Ventilation		2		
Lighting		2		
Code & Accessibility*		1	Mounting heights for restroom accessories should be reviewed for accessibility. Accessibility is a challenge because the building is on a plinth. A ramp is located on one of the corners, but all other corners have stairs. Guardrails and handrails should be reviewed around the perimeter. In addition, there are several doors that do not have level landings.	
Overall Rating		1.8		
PHYSICAL CONDITION		Material	Rating	Comments
Floor	Concrete	1	The epoxy finish has worn away in several areas.	
Roof	Corrugated Metal Panels	2		
Ceiling	Wood Paneling	2		
Walls				
Exterior Finish	Corrugated Metal Panels	2		
Interior Finish	Gypsum Board & FRP Paneling	1	The gypsum board has been damaged in the men's restroom.	
Doors & Frames	Hollow Metal	2		
Toilet Partitions	Steel	1	The finish on the toilet partitions is showing signs of abuse.	
Overall Rating		1.6		
SERVICES		Comments		
Electrical	Yes			
Water	Yes			
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Forest Park Lake
 Facility: Gazebo
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAVARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments
Seating		Seating includes a picnic table and bench.
# of Tables	1	
# of Seats	12	
LOCATION		Comments
Access to Amenities		
Grill	No	
Play Structures	No	
Athletic Facilities	No	
Restroom	No	
Other	Yes	The gazebo has a bike rack.
Access to Trails	Yes	The gazebo has access to a walking trail.
Access to Parking	Yes	
DESIGN & LAYOUT		Comments
Lighting	1	Lighting is not provided.
Code & Accessibility*	3	There are no apparent issues.
Overall Rating:		2.0
PHYSICAL CONDITION		Comments
Structure	Steel	3
Floor	Concrete	3
Roof	Asphalt Shingles	3
Ceiling	N/A	N/A
Walls	N/A	N/A
Overall Rating:		3.0
SERVICES		Comments
Electrical	No	
Water	No	
Trash	Yes	

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Garcia Soccer Park
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Description		The building includes restrooms for men and women, a concession stand that serves the soccer complex, and storage space.		
Pumbing Fixtures				
# of Lavatories	2			
# of Water Closets	3			
# of Urinals	1			
DESIGN & LAYOUT		Rating	Comments	
Spatial Arrangement		2		
Ventilation		2		
Lighting		2	There are windows in the restrooms that provide daylight.	
Code & Accessibility*		1	Mounting heights for restroom accessories should be reviewed for accessibility. Trash cans appear to be within circulation paths. In addition, the slopes around the floor drains should be reviewed for accessibility.	
Overall Rating		1.8		
PHYSICAL CONDITION		Material	Rating	Comments
Floor		Vinyl Composite Tile	2	
Roof		Corrugated Metal Panels	2	
Ceiling		Lay-In Ceiling	2	
Walls				
Exterior Finish		Corrugated Metal Panels	1	Metal panels are severely dented.
Interior Finish		FRP Paneling	2	
Doors & Frames		Hollow Metal	2	
Toilet Partitions		Steel	2	
Overall Rating		2.2		
SERVICES		Comments		
Electrical	Yes			
Water	Yes			
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Tangeman Sports Complex
 Facility: Gazebo
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAVARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM			Comments	
Seating			Seating is not provided.	
# of Tables	0			
# of Seats	0			
LOCATION			Comments	
Access to Amenities				
Grill	No			
Play Structures	Yes			
Athletic Facilities	Yes		The gazebo has access to baseball fields.	
Restroom	No			
Other	No			
Access to Trails	No			
Access to Parking	Yes			
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		1	The gazebo is not connected to an accessible route. In addition, it is elevated above grade creating another accessibility challenge.	
Overall Rating		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure	Wood		2	
Floor	Wood		2	
Roof	Asphalt Shingles		1	The asphalt shingles appear to have been replaced, but the sub-surface shows signs of water damage.
Ceiling	N/A		N/A	
Walls	N/A		N/A	
Overall Rating			1.7	
SERVICES			Comments	
Electrical	No			
Water	No			
Trash	No			

*See section on methodology

2. PHOTOS:





APPENDIX

CONFLUENCE

Name of Site: Finnrup Park
 Facility: Shelter #1
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Seating		Seating includes picnic tables.		
# of Tables	5			
# of Seats	40			
LOCATION		Comments		
Access to Amenities				
Grill	Yes			
Play Structures	No			
Athletic Facilities	No			
Restroom	No			
Other	No			
Access to Trails	No			
Access to Parking	Yes			
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		2	A sidewalk provides access to the shelter, but there may not be accessible circulation within the shelter.	
Overall Rating		1.5		
PHYSICAL CONDITION		Material	Rating	Comments
Structure		Steel & Wood	1	The columns are beginning to rust and should be repainted.
Floor		Concrete	1	The concrete slab is cracked throughout.
Roof		Corrugated Metal Panels	2	
Ceiling		Corrugated Metal Panels	2	
Walls		N/A	N/A	
Overall Rating			1.5	
SERVICES		Comments		
Electrical		Electricity is located at a light pole ~100' from the shelter.		
Water				
Trash				

*See section on methodology

2. PHOTOS:





APPENDIX

CONFLUENCE

Name of Site: Finnup Park
 Facility: Shelter #2
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments
Seating		Seating includes picnic tables.
# of Tables	4	
# of Seats	32	
LOCATION		Comments
Access to Amenities		
Grill	Yes	
Play Structures	No	
Athletic Facilities	No	
Restroom	No	
Other	No	
Access to Trails	Yes	The shelter has access to the Finnup Park Trail.
Access to Parking	Yes	
DESIGN & LAYOUT		Comments
Lighting	Rating: 1	Lighting is not provided.
Code & Accessibility*	Rating: 2	The sidewalk providing access to the shelter has settled and created a change in level that should be reviewed for accessibility.
Overall Rating		1.5
PHYSICAL CONDITION		Comments
Structure	Material: Steel & Wood	Rating: 1 The columns are beginning to rust and should be repainted.
Floor	Concrete	Rating: 3
Roof	Corrugated Metal Panels	Rating: 2
Ceiling	Corrugated Metal Panels	Rating: 2
Walls	N/A	Rating: N/A
Overall Rating		2.0
SERVICES		Comments
Electrical	Yes	Electricity is located at a light pole ~90' from the shelter.
Water	No	
Trash	Yes	

*See section on methodology

2. PHOTOS:



Garden City Facility Assessment - PGAV Architects: October 12, 2021



APPENDIX

Name of Site: Finnup Park
 Facility: Shelter #3
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Seating		Seating includes picnic tables.		
# of Tables	6			
# of Seats	48			
LOCATION		Comments		
Access to Amenities				
Grill	Yes			
Play Structures	No			
Athletic Facilities	No			
Restroom	Yes			
Other	No			
Access to Trails	Yes	The shelter has access to the Finnup Park Trail.		
Access to Parking	Yes			
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		3	There are no apparent issues.	
Overall Rating		2.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure	Steel & Wood	2	The columns may need to be repainted.	
Floor	Concrete	3		
Roof	Corrugated Metal Panels	3		
Ceiling	Wood Paneling	3		
Walls	N/A	N/A		
Overall Rating		2.8		
SERVICES		Comments		
Electrical	Yes	Electricity is located at a light pole ~117' from the shelter.		
Water	No			
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

CONFLUENCE

Name of Site: Finnup Park
 Facility: Shelter #4
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments	
Seating		Seating includes picnic tables.	
# of Tables	3		
# of Seats	24		
LOCATION		Comments	
Access to Amenities			
Grill	No		
Play Structures	Yes		
Athletic Facilities	No		
Restroom	No		
Other	No		
Access to Trails	No		
Access to Parking	Yes		
DESIGN & LAYOUT		Rating	Comments
Lighting		1	Lighting is not provided.
Code & Accessibility*		1	A table blocks access to the shelter from the sidewalk. In addition, the ceiling appears low and should be reviewed for code compliance.
Overall Rating		1.0	
Condition	Material	Rating	Comments
Structure	Steel & Wood	2	
Floor	Concrete	2	
Roof	Corrugated Metal Panels	2	
Ceiling	Board and Batten	2	
Walls	N/A	N/A	
Overall Rating		2.0	
Services		Comments	
Electrical	No		
Water	No		
Trash	Yes		

*See section on methodology

2. PHOTOS:



Garden City Facility Assessment - PGAV Architects: October 12, 2021



APPENDIX

Name of Site: Finnup Park
 Facility: Shelter #5
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Seating		Seating includes picnic tables.		
# of Tables	7			
# of Seats	112			
LOCATION		Comments		
Access to Amenities				
Grill	Yes			
Play Structures	Yes			
Athletic Facilities	No			
Restroom	No			
Other	No			
Access to Trails	Yes	The shelter has access to the Finnup Park Trail.		
Access to Parking	Yes			
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		3	There are no apparent issues.	
Overall Rating		2.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure	Steel & Masonry	1	The structural connection between the masonry columns and roof beams need further investigation. The roof structure is concealed by the ceiling making it difficult to fully assess.	
Floor	Concrete	3		
Roof	Corrugated Metal Panels	1	The fascia is showing signs of wood rot on the east side.	
Ceiling	Corrugated Metal Panels	2		
Walls	Painted Brick	2		
Overall Rating		1.8		
SERVICES		Comments		
Electrical	Yes	Electricity is located at a light pole ~75' from the shelter.		
Water	Yes	A water fountain is provided at the play structure.		
Trash	Yes			

*See section on methodology

2. PHOTOS:





APPENDIX

CONFLUENCE

Name of Site: Finnup Park
 Facility: Shelter #6
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments
Seating		Seating includes picnic tables.
# of Tables	5	
# of Seats	40	
LOCATION		Comments
Access to Amenities		
Grill	Yes	
Play Structures	No	
Athletic Facilities	No	
Restroom	No	
Other	No	
Access to Trails	Yes	The shelter has access to the Finnup Park Trail.
Access to Parking	Yes	
DESIGN & LAYOUT		Comments
Lighting	Rating: 1	Lighting is not provided.
Code & Accessibility*	Rating: 3	There are no apparent issues.
Overall Rating		2.0
PHYSICAL CONDITION		Comments
Structure	Material: Painted Steel	Rating: 2
Floor	Material: Concrete	Rating: 1
Roof	Material: Corrugated Metal Panels	Rating: 2
Ceiling	Material: Board and Batten	Rating: 2
Walls	Material: N/A	Rating: N/A
Overall Rating		1.8
SERVICES		Comments
Electrical	No	
Water	No	
Trash	Yes	

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Finnup Park
 Facility: Shelter #7
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM			Comments	
Seating			Seating includes picnic tables.	
# of Tables	6			
# of Seats	48			
LOCATION			Comments	
Access to Amenities				
Grill	Yes			
Play Structures	No			
Athletic Facilities	No			
Restroom	No			
Other	No			
Access to Trails	Yes		The shelter has access to the Finnup Park Trail.	
Access to Parking	Yes		Street parking is available.	
DESIGN & LAYOUT		Rating	Comments	
Lighting		1	Lighting is not provided.	
Code & Accessibility*		1	The shelter is not connected to an accessible route.	
Overall Rating		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Structure		Painted Steel	3	
Floor		Concrete	3	
Roof		Corrugated Metal Panels	3	
Ceiling		Board and Batten	2	The boards and batten may need to be painted to protect the material from water damage.
Walls		N/A	N/A	
Overall Rating			2.8	
SERVICES			Comments	
Electrical		No		
Water		No		
Trash		Yes		

*See section on methodology

2. PHOTOS:





APPENDIX

CONFLUENCE

Name of Site: Finnup Park
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

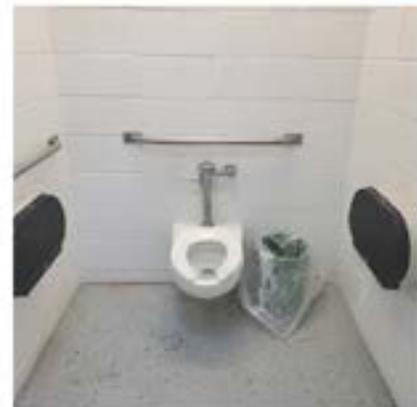
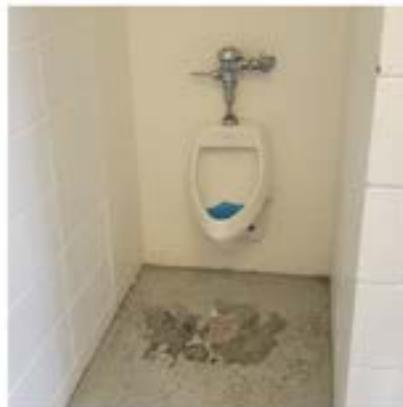
PGAVARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Description		The building includes restrooms for men and women, and it includes a janitorial closet.		
Plumbing Fixtures				
# of Lavatories	2			
# of Water Closets	3			
# of Urinals	1			
DESIGN & LAYOUT		Rating	Comments	
Spatial Arrangement		1	The restrooms have limited circulation space, and sightlines are problematic.	
Ventilation		2		
Lighting		2	Skylights provide access to daylight.	
Code & Accessibility*		1	Mounting heights for restroom accessories should be reviewed for accessibility. In addition, the accessible water closets appear to exceed the maximum distance from a side wall, and the sink alcoves appear too narrow. Verify all locations and clearances around plumbing fixtures.	
Overall Rating		1.5		
PHYSICAL CONDITION		Material	Rating	Comments
Floor	Concrete	1	The epoxy finish has worn away in several areas.	
Roof	Corrugated Metal Panels	2		
Ceiling	FRP Paneling	2		
Walls				
Exterior Finish	Painted CMU	1	The paint is peeling away where grade meets the building.	
Interior Finish	Painted CMU	2		
Doors & Frames	Hollow Metal	2		
Toilet Partitions	Painted CMU	2	Partition doors are not provided.	
Overall Rating		1.7		
SERVICES		Comments		
Electrical	Yes			
Water	Yes	A water fountain is located on the exterior of the building, but it has a significant amount of rust.		
Trash	Yes			

*See section on methodology

2. PHOTOS:



Garden City Facility Assessment - PGAV Architects: October 12, 2021



APPENDIX

Name of Site: Fansler Field
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

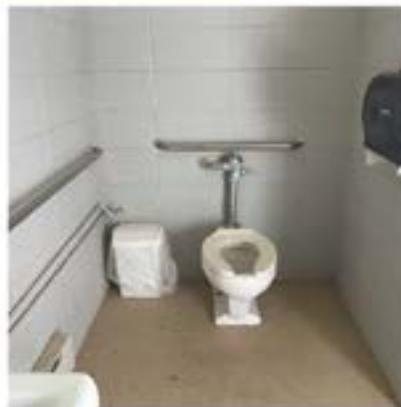
PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM			Comments
Description			The building includes restrooms for man and woman, and it includes a concession stand that serves the baseball field.
Plumbing Features			
# of Lavatories	2		
# of Water Closets	3		
# of Urinals	1		
DESIGN & LAYOUT		Rating	Comments
Spatial Arrangement		1	The restrooms have limited circulation space, and sightlines are problematic.
Ventilation		1	Holes in the exterior walls provide ventilation, but they are filled with insulation during the winter.
Lighting		1	The fluorescent bulbs are exposed.
Code & Accessibility*		1	Mounting heights for restroom accessories and all locations and clearances around plumbing fixtures should be reviewed for accessibility. The concession counter appears to exceed the maximum height for accessibility.
	Overall Rating	1.0	
PHYSICAL CONDITION	Material	Rating	Comments
Floor	Concrete	2	
Roof	Corrugated Metal Panels	1	The paint is peeling off the wood fascia in the southeast corner.
Ceiling	Wood Paneling	2	
Walls			
Exterior Finish	Painted CMU	2	
Interior Finish	Painted CMU	2	
Doors & Frames	Hollow Metal	2	
Toilet Partitions	Painted CMU	2	Partition doors are not provided.
	Overall Rating	1.9	
SERVICES			Comments
Electrical	Yes		
Water	Yes		
Trash	Yes		

*See section on methodology

2. PHOTOS:





APPENDIX

Name of Site: Cleaver Field
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Description		The building includes restrooms for men and women, and it includes a concession stand that serves the baseball field.		
Plumbing Fixtures				
# of Lavatories	2			
# of Water Closets	3			
# of Urinals	1			
DESIGN & LAYOUT		Rating	Comments	
Spatial Arrangement		1	The restrooms have limited circulation space, and sightlines are problematic.	
Ventilation		1	Holes in the exterior walls provide ventilation, but they are filled with insulation during the winter.	
Lighting		1	The fluorescent bulbs are exposed.	
Code & Accessibility*		1	Mounting heights for restroom accessories and all locations and clearances around plumbing fixtures should be reviewed for accessibility. The concession counter appears to exceed the maximum height for accessibility.	
Overall Rating		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Floor	Concrete		1	There are significant cracks throughout the building due to differential settlement.
Roof	Corrugated Metal Panels		2	The paint is peeling off the wood fascia around the perimeter.
Ceiling	Wood Paneling		2	
Walls				
Exterior Finish	Painted CMU		1	There are significant cracks due to differential settlement.
Interior Finish	Painted CMU		1	There are significant cracks due to differential settlement.
Doors & Frames	Hollow Metal		2	
Toilet Partitions	Painted CMU		2	Partition doors are not provided.
Overall Rating		1.6		
SERVICES		Comments		
Electrical	Yes			
Water	Yes			
Trash	Yes			

*See section on methodology

2. PHOTOS:



Garden City Facility Assessment - PGAV Architects: October 12, 2021



APPENDIX

Name of Site: Clint Lightner Field
 Facility: Restroom
 Date Completed: October 12, 2021
 Completed By: PGAV Architects

CONFLUENCE

PGAV ARCHITECTS

1. FACILITY ASSESSMENT:

PROGRAM		Comments		
Description		The building includes restrooms for men and women, and it includes a concession stand that serves the baseball field.		
Plumbing Fixtures				
# of Lavatories	2			
# of Water Closets	3			
# of Urinals	1			
DESIGN & LAYOUT		Rating	Comments	
Spatial Arrangement		1	The restrooms have limited circulation space.	
Ventilation		1	Holes in the exterior walls provide ventilation, but they are filled with insulation during the winter.	
Lighting		1	The fluorescent bulbs are exposed.	
Code & Accessibility*		1	Mounting heights for restroom accessories and all locations and clearances around plumbing fixtures should be reviewed for accessibility. The concession counter appears to exceed the maximum height for accessibility.	
Overall Rating		1.0		
PHYSICAL CONDITION		Material	Rating	Comments
Floor	Concrete		1	The epoxy finish has worn away in several areas.
Roof	Built-Up Roofing		1	There are signs of wood rot along the fascia and soffit.
Ceiling	Wood Paneling		2	
Walls				
Exterior Finish	Painted CMU		2	
Interior Finish	Painted CMU		2	
Doors & Frames	Hollow Metal		2	
Toilet Partitions	Painted CMU		2	Curtains are being used as partition doors.
Overall Rating			1.7	
SERVICES		Comments		
Electrical	Yes			
Water	Yes			
Trash	Yes			

*See section on methodology.

2. PHOTOS:





APPENDIX

CONFLUENCE

Name of Site: O'Brate Gymnastics Center

Date Completed: October 12, 2021

Completed By: PGAV Architects

PGAVARCHITECTS

1. FACILITY ASSESSMENT:

Programmatic Assessment

The O'Brate Gymnastics Center meets current programmatic needs, including square footage requirements and space need requirements. The facility accommodates over five hundred visitors per week for evening classes and could accommodate more if classes were offered during the day. The current spaces allow for any type of training.

It appears circulation, security, maintenance, and operations function well within the facility.

The facility was designed to accommodate anticipated programmatic needs in the future, including additional summer programs and staff. There are additional opportunities for parent/child programs, but the facility is limited by the ability to hire qualified staff.

Infrastructure Assessment

The facility was constructed two years ago, so it appears to be accessible and in good condition. There are issues with water runoff pooling in the street. However, it does not affect the building or surrounding property, and the City has plans to address the issue in Summer of 2022. Parking is provided on the property, but additional parking is provided to the west of the facility to meet parking requirements.

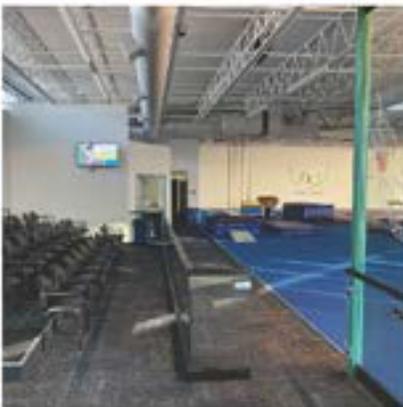
Utilization Assessment

The facility operates primarily in the evenings, with the exception of weekends and during the summer.

The facility was designed to accommodate anticipated programmatic needs, so currently, it operates at about half capacity with long periods of underutilization during the week.

The public impression of the facility is very positive. It is inviting, welcoming, and attractive, and the exterior design draws people into the facility. It has inspired others along Fulton Street to improve their buildings.

2. PHOTOS:





APPENDIX

Name of Site: Recreation Center

Date Completed: October 12, 2021

Completed By: PGAV Architects

CONFLUENCE

PGAVARCHITECTS

1. FACILITY ASSESSMENT:

Programmatic Assessment

The Recreation Center does not meet current or anticipated programmatic needs. There is continued growth in sports, such as with basketball and futsal, so additional court space is needed. In addition, it would be desirable to have the fitness center collocated with the fitness studios in this facility. There is a need for larger conference rooms and more flexible spaces.

There is minimal security within the facility, and operations of the facility could be more efficient.

Infrastructure Assessment

It appears the facility was built during the 1970's. Accessibility improvements have been made within the facility, and it appears the facility is compliant. However, the facility is showing signs of age. There have been several attempts to fix leaks in the roof without success, and it appears the windows were installed backwards. The mechanical, electrical, and plumbing systems are functional, but electrical is starting to experience issues, especially in the gymnasium. In addition, there are issues with controlling temperature within the offices. The interior finishes need replaced, but there have been attempts to refresh the facility by painting, adding walk-off carpet, and refinishing the wood floors.

The site has minimal landscaping. Parking is in the rear of the facility, which is problematic for controlling entrances and exits.

Utilization Assessment

The facility opens in the morning and closes in the evening, except on weekends during the summer, which have shortened hours. The facility reaches capacity during events, but there appears to be enough capacity for drop-in play. Classrooms are underutilized, and fitness studios appear to be underutilized during the day.

The public perception of the facility is good. The fitness studios and gymnasium are welcoming, and the exterior improvements have helped the appearance. However, the facility is dated.

A complete renovation of the facility, including addition of a fitness area and running track would make the facility more attractive and optimize utilization.

2. PHOTOS:





APPENDIX

CONFLUENCE

Name of Site: Performing Arts Center

Date Completed: October 12, 2021

Completed By: PGAV Architects

PGAVARCHITECTS

1. FACILITY ASSESSMENT:

Programmatic Assessment

The Performing Arts Center does not meet current or anticipated programmatic needs.

A previous plan for renovation called for acquisition of properties to the north to provide additional rooms and storage to meet the current and anticipated programmatic needs, including square footage requirements and space need requirements. However, there are no plans to complete the renovation.

Infrastructure Assessment

The facility has some apparent issues with accessibility, including restrooms being located on the second floor with no elevator access.

The facility has been left vacant and is in poor condition. The condition of the roof is unknown, but there are no known leaks. The exterior walls, including the brick veneer appear to be in good condition. However, the exterior doors and windows need to be replaced, and there are some known issues with the masonry behind the aluminum paneling on the front façade. The mechanical, electrical, and plumbing systems do not function, and all interior finishes need to be removed and replaced. A fire inside the auditorium damaged the balcony, so it will need some structural repair.

There appears to be drainage issues in the alley behind the building. The facility is located downtown, so parking is provided by public lots throughout the downtown area.

Utilization Assessment

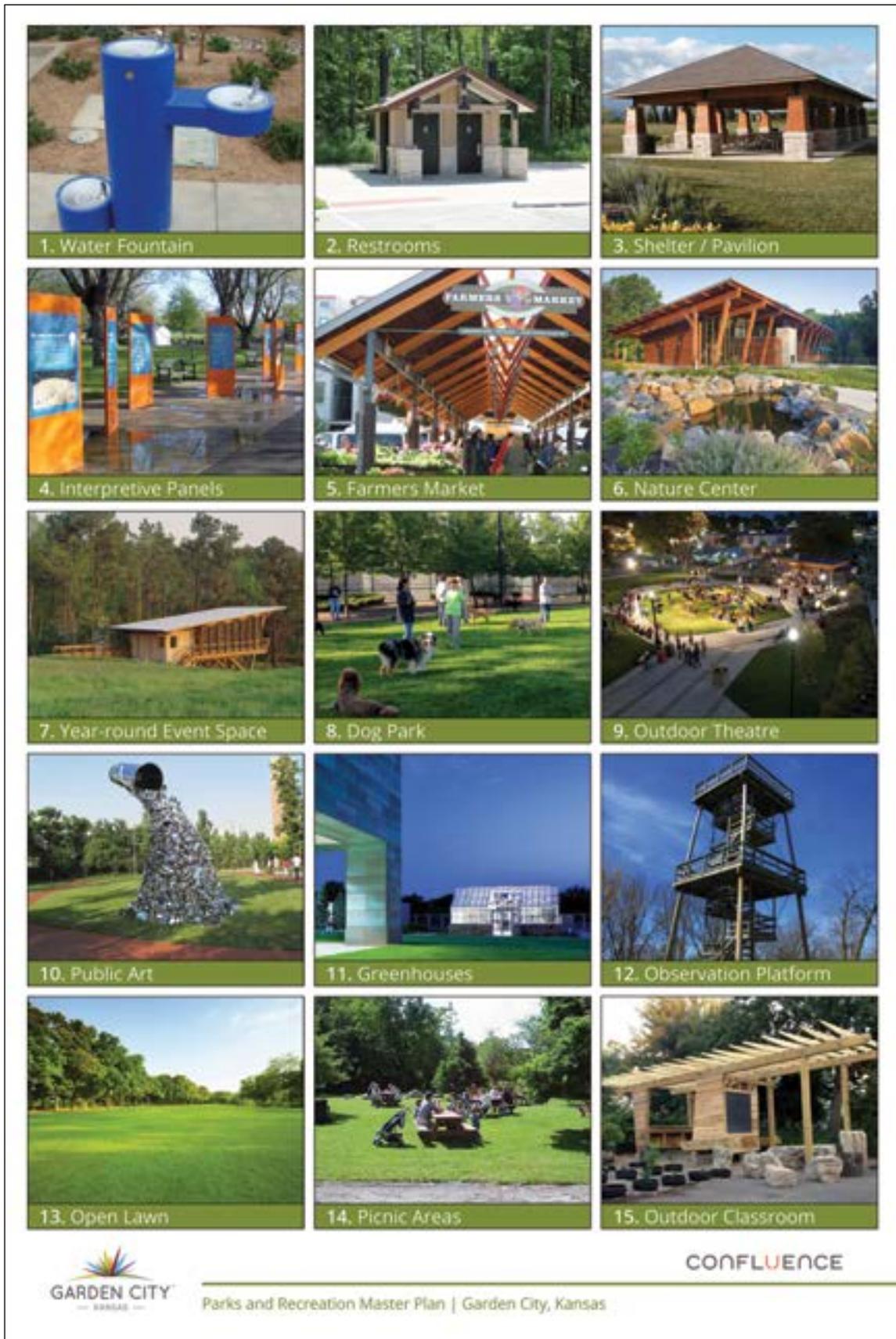
The facility is not being utilized.

The public is aware that the facility needs to be renovated. There is some nostalgia for the historical nature of the facility, so renovating it into a multi-use facility that could be used for small performances, receptions, and conferences should be well received by the public and optimize utilization of the facility.

2. PHOTOS:



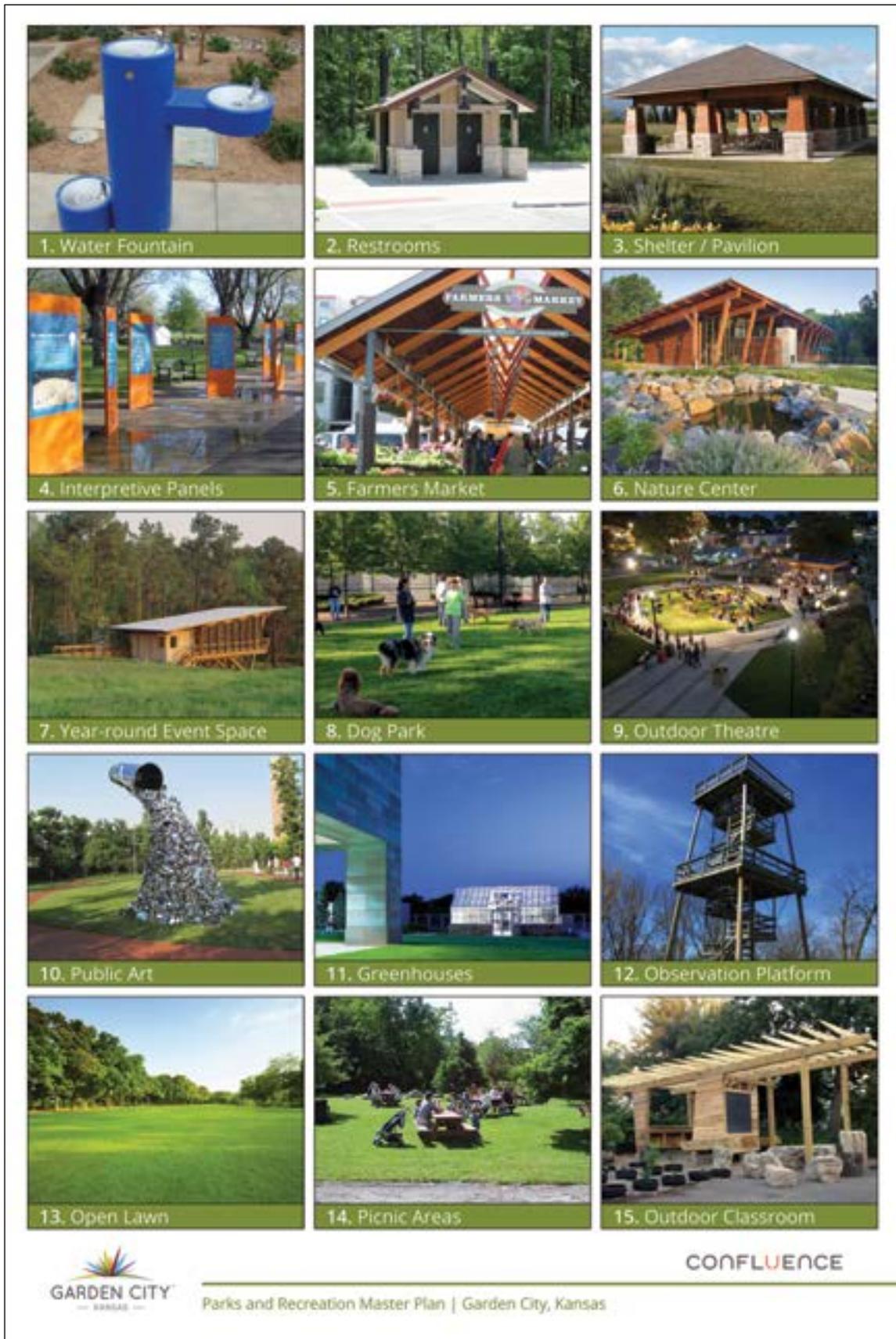
Garden City Facility Assessment - PGAV Architects: October 12, 2021



Character Photo Boards (Presented at Public Meeting)



Character Photo Boards (Presented at Public Meeting)



Character Photo Boards (Presented at Public Meeting)



Character Photo Boards (Presented at Public Meeting)

Alan Geier Champion Woodland Park



Ayala Park



Academy Field



Dean Wiley Park



Public Meeting Character Images Tally Results

Dog Park



Buffalo Dunes Golf Course



Finnup Park

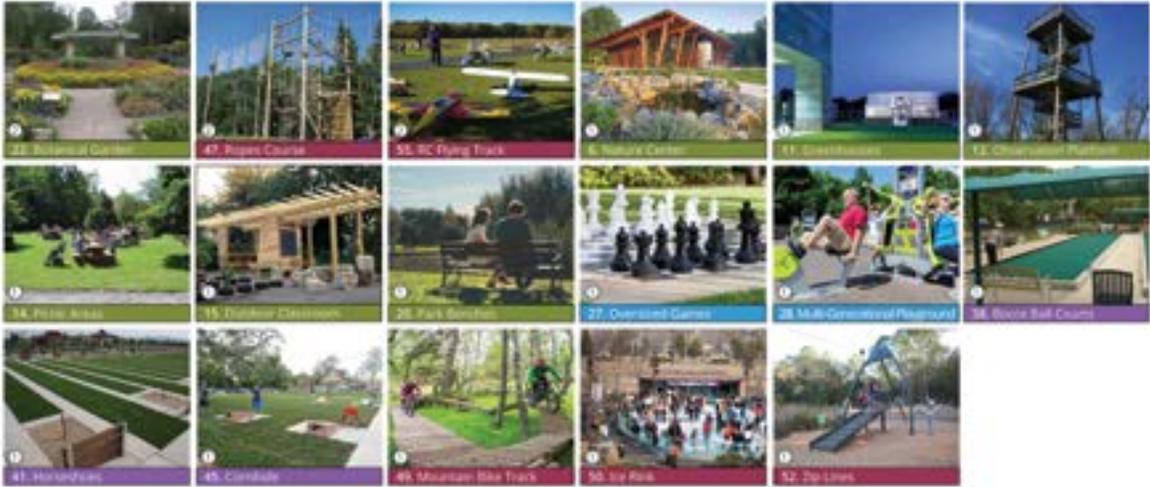


Public Meeting Character Images Tally Results

Finnup Park (Continued)



Finnup Scout Park



Cleaver Field



Forest Park Lake



Public Meeting Character Images Tally Results

Forest Park Lake (Continued)



Harold Long Park



Clint Lightner Field



Lions Park

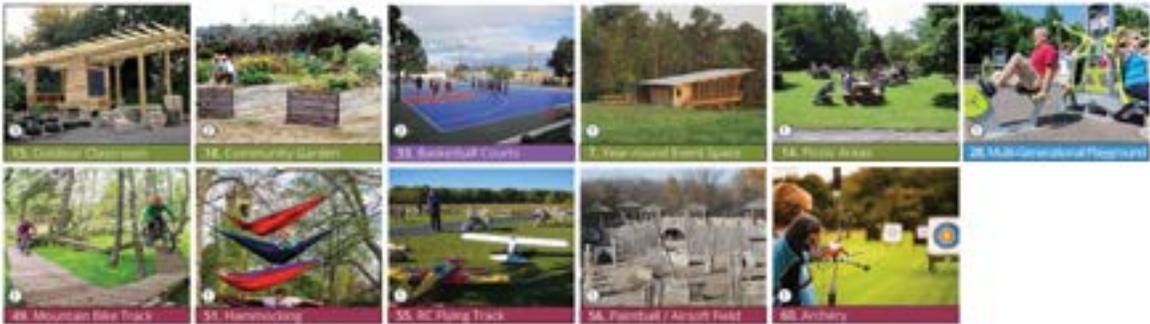


Public Meeting Character Images Tally Results

Lions Park (Continued)



Santa Fe Park



Tralley Trail



Rotary Park



Public Meeting Character Images Tally Results

Rotary Park (Continued)



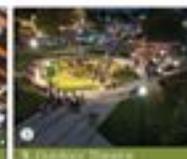
Skatepark



Tommy Austin Arboretum



Stevens Park



Public Meeting Character Images Tally Results

Wildcat Park



Valley View Cemetery



Core Fitness



Dean Wiley Softball Complex



Public Meeting Character Images Tally Results

Esquivel Soccer Complex



Fansler Field



Garcia Soccer Complex



Garden Rapids at the Big Pool



Public Meeting Character Images Tally Results

GCPR 6th Street Facility



Grimsley Tennis Courts



Lee Richardson Zoo



Long Park Walking Trail



Public Meeting Character Images Tally Results

O'Brate Gymnastics Facility



Peebles Complex



Pioneer Trail



Public Meeting Character Images Tally Results

MEETING MEMO

PROJECT: Garden City Parks Master Plan PROJECT #: 21095
 DATE: 03/08/2022 LOCATION: Garden City, KS
 RE: Garden City Board Meeting
 ATTENDEES: _____

Comments, additions, or corrections to this memo should be communicated in writing to Confluence within seven (7) days of issuance. If no comments are received within that period, this memo will be assumed accurate and filed as part of the permanent record for this project.

NOTES / DISCUSSION:

1. Vision Statement:

- a. "Global + Local Impact"
- b. "Inspiring + Engaging for Years to Come"
- c. "Global Impact through Local Actions"
 - i. Is high plains accurate?

2. Core Values:

- a. Broader service area than just G.C.
- b. City adopted core values encompass the "4-values"
- c. Words in statement need to show up in vision statements.
- d. We are → We; (Action oriented words)

3. Strategic Imperatives:

A Regional Destination: (Imperative I)

- a. (2) Reach out into the community throughout the year
 - Carts + other activities throughout the year
- b. (7) Always room for improvement
 - "Ever Improving" - some COVID related stagnation + programs have stopped
 - Would like to see more evening activities + fundraising
 - Private philanthropy challenges
- c. (1) Concerns with reaching the community → Age + ethnicity areas
 - Attendance mirrors community profile
 - More activities/engagement of young adults

thinkconfluence.com

Conservation Leader: (Imperative II)

- a. (4)
 - Conservation messaging seen in youth/young adults
 - More fundraising being done in past 2 years for conservation efforts
 - "Plastic Free July"
 - Solar flower produced more energy than consumed
 - Litter Bugs
- b. (6)
 - More fundraising (3)
 - Kansas in general needs more conservation efforts
 - Need more keeper chat messaging → Never staff-coaching

Education Leader: (Imperative III)

- a. (9)
 - non-decided on objective 2 → possibility of a more operational item
 - Educate on the ways funds are raised
 - "Formalize/maintain volunteer training program"

Community Resource: (Imperative IV)

- c. (4)
 - Expansion of efforts
 - Expand larger efforts to engage more people
 - Expanded graphics on nature trail only achieved
- b. (7)
 - Efforts being made, but community is not engaged
 - All but "Imperative I" have been done → Revamps needed to try and make it work
 - How are activities rolled out?

4. Key Goals + Priorities (3-5 Years)

- Funds for improvements
- Improve/revamp guest services
- Marketing plan
- More funding services
 - Centralize funding responsibilities
 - Diversity
- Staff-development, training, retention, recognition → stability (1)
- Programs + exhibits: Evaluate + Revamp/Improve/expand as necessary
- Improve existing exhibits' quality + aesthetics
- Expand volunteer opportunities in other areas
- Expand paid opportunities
- Continuing to expand communication + fundraising for conservation
- Identify major capital funding opportunities
- Communication



GARDEN CITY
PARKS & RECREATION



2022 PARKS & RECREATION SURVEY Findings Report

Prepared By
ETC INSTITUTE
OLATHE, KANSAS

Presented To The
GARDEN CITY
PARKS AND RECREATION
DEPARTMENT OF
GARDEN CITY, KANSAS

MARCH 2022



Section 1: Executive Summary

Purpose & Methodology

Purpose

ETC Institute administered a Parks and Recreation Survey on behalf of the Garden City Parks and Recreation Department in Garden City, KS. The survey was conducted for the City to receive input from residents that will guide the future of parks and recreation in the community. Data compiled from the survey will be used in making decisions for future improvements and development to the City's parks, trails, recreational programs, and facilities.

Methodology

ETC Institute mailed a survey packet to a random sample of households in Garden City. Each survey contained a cover letter, a copy of the survey, and a postage-paid return envelope. Households who received the survey were given the option of returning the survey by mail or completing it online at GardenCitySurvey.org

To encourage participation, approximately ten days after the surveys were mailed, ETC Institute sent emails/text messages to all households that received the survey. The email/text contained a link to the online version of the survey to make it simple for households to complete. To prevent people who were not a part of the sample, everyone who completed the survey online were required to enter their home address prior to submitting the survey. ETC Institute then matched the addresses that were entered online with the addresses that were originally selected for the sample. If the address from a survey completed online did not match one of the addresses selected for the sample, the online survey was not counted.

The goal was to collect 300 completed surveys from City residents. The goal was reached with a total of 303 surveys being completed. The overall results for a sample of 303 surveys have a precision of at least +/-5.6% at the 95% level of confidence.

This Report Contains:

- An executive summary of the needs assessment survey findings
- Charts and graphs showing the overall results of the survey
- Benchmark analysis comparing the City's results to the national averages
- Priority investment analysis, which identifies priorities of investment by the Priority Investment Rating (PIR), for facilities, amenities, programs, and events
- Tabular data showing the overall results for all questions on the survey
- A copy of the cover letter and survey instrument

Purpose & Methodology

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Methodology

ETC Institute mailed a survey packet to a random sample of households in Garden City. Each survey contained a cover letter, a copy of the survey, and a postage-paid return envelope. Households who received the survey were given the option of returning the survey by mail or completing it online at GardenCitySurvey.org

To encourage participation, approximately ten days after the surveys were mailed, ETC Institute sent emails/text messages to all households that received the survey. The email/text contained a link to the online version of the survey to make it simple for households to complete. To prevent people who were not a part of the sample, everyone who completed the survey online were required to enter their home address prior to submitting the survey. ETC Institute then matched the addresses that were entered online with the addresses that were originally selected for the sample. If the address from a survey completed online did not match one of the addresses selected for the sample, the online survey was not counted.

The goal was to collect 300 completed surveys from City residents. The goal was reached with a total of 303 surveys being completed. The overall results for a sample of 303 surveys have a precision of at least +/-5.6% at the 95% level of confidence.

This Report Contains:

- An executive summary of the needs assessment survey findings
- Charts and graphs showing the overall results of the survey
- Benchmark analysis comparing the City's results to the national averages
- Priority investment analysis, which identifies priorities of investment by the Priority Investment Rating (PIR), for facilities, amenities, programs, and events
- Tabular data showing the overall results for all questions on the survey
- A copy of the cover letter and survey instrument

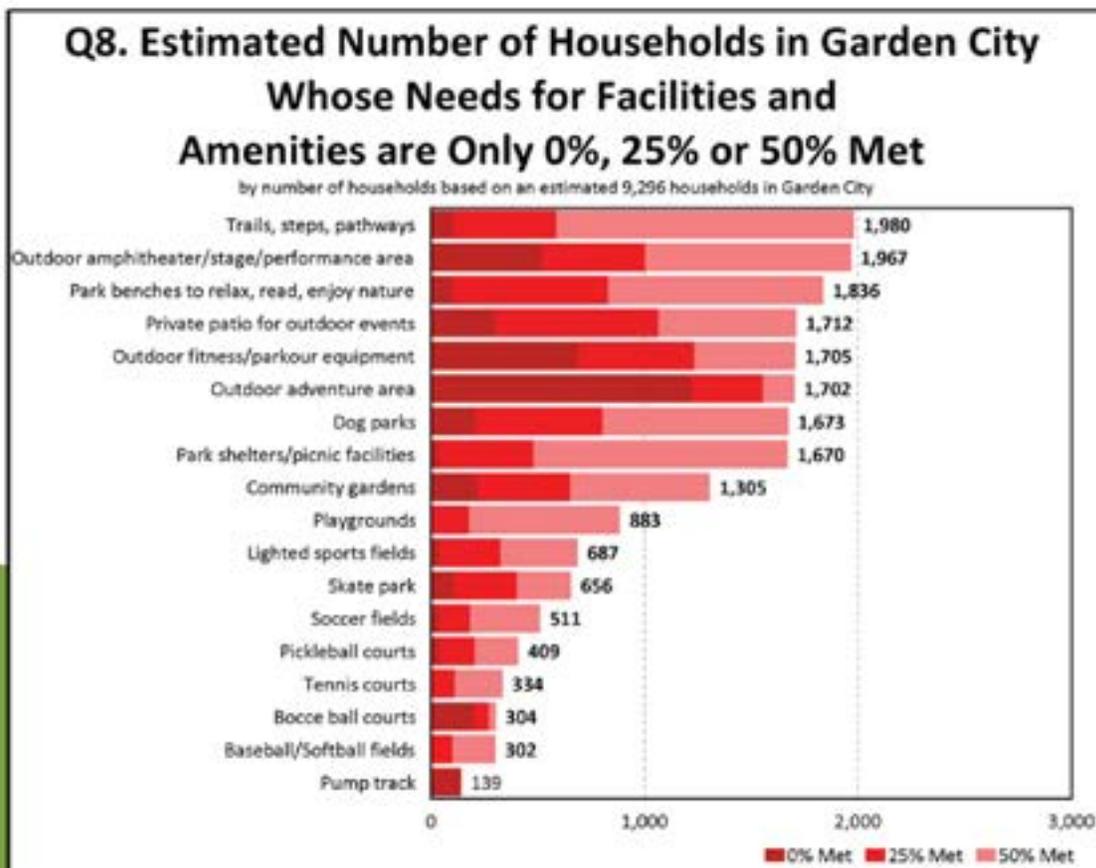
Facility/Amenity Needs & Priorities

Parks & Recreation Facility/Amenity Needs

Households were asked to identify if they had a need for 18 facilities/amenities and rate how well their needs for each were currently being met. Based on this analysis, ETC Institute was able to estimate the number of households in the community that had the greatest "unmet" need for various facilities/amenities. The three facilities/amenities with the highest percentage of households whose needs are currently not being met (0%), somewhat met (25%), or partly met (50%) are listed below.

- Trails, steps, pathways - 1,980 households
- Outdoor amphitheater/stage/performance area - 1,967 households
- Park benches to relax, read, enjoy nature - 1,836 households

The estimated number of households that have unmet needs for each of the 18 facilities/amenities are shown in the graph below.



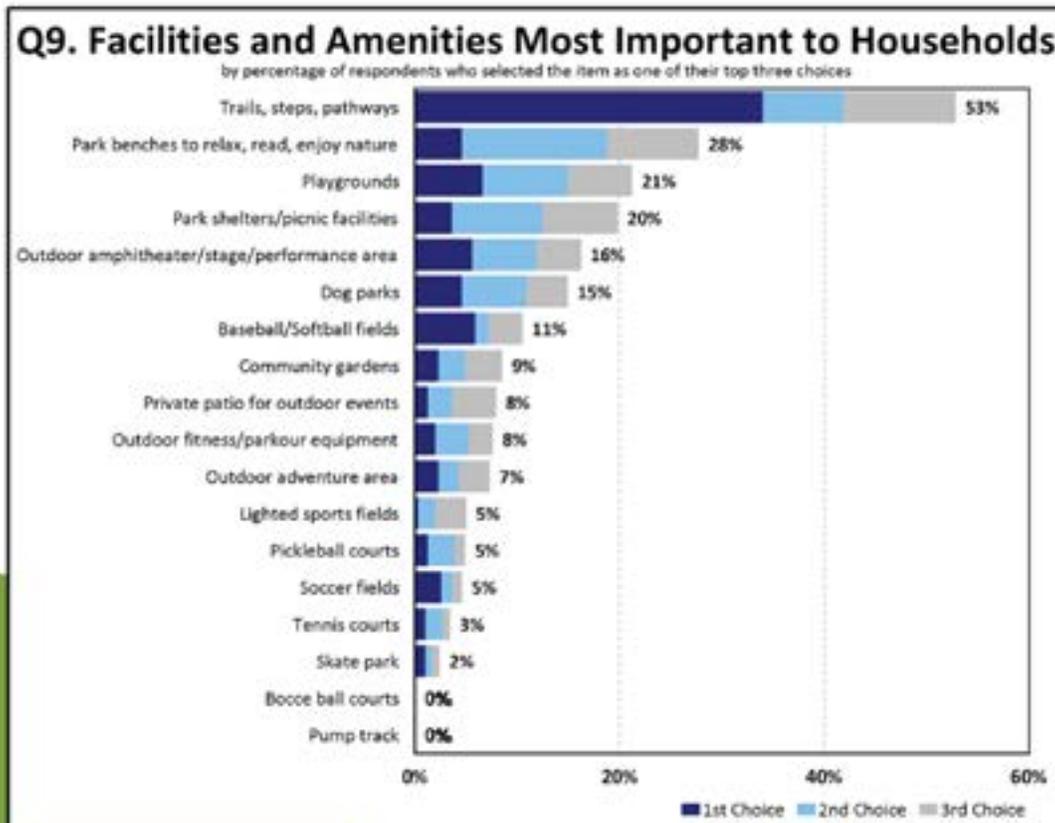
Facility/Amenity Needs & Priorities

Parks & Recreation Facility/Amenity Importance

In addition to assessing the needs for each facility/amenity, ETC Institute also evaluated the importance that households placed on each one. Based on the sum of households' top three choices, the four most important Parks and Recreation facilities/amenities to households are listed below.

- Trails, steps, pathways (53%)
- Park benches to relax, read, enjoy nature (28%)
- Playgrounds (21%)
- Park shelters/picnic facilities (20%)

The percentage of households that selected each facility/amenity as one of their top three choices is shown in the graph below.



Facility/Amenity Needs & Priorities

Priorities for Facility/Amenity Investments

The Priority Investment Rating (PIR) was developed by ETC Institute to provide organizations with an objective tool for evaluating the priority that should be placed on Parks and Recreation investments. The Priority Investment Rating (PIR) equally weighs:

1. the importance that households place on each facility/amenity/program and
2. how many households have unmet needs for the facility/amenity/program.

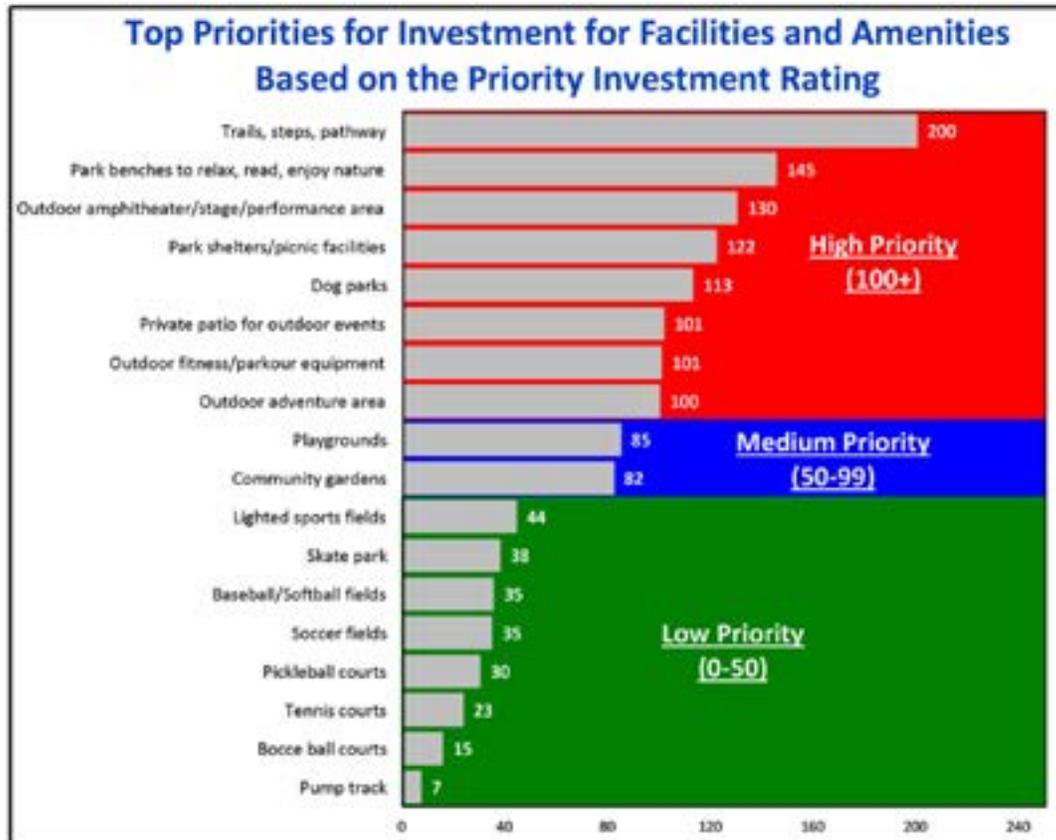
Details regarding the methodology for this analysis are provided in Section 4 of the Findings Report. Based on the Priority Investment Rating (PIR), the following eight (8) facilities/amenities that were rated as high priorities for investment are listed in the following table.

Facility/Amenity	Priority Investment Rating (PIR)
Trails, steps, pathway	200
Park benches to relax, read, enjoy nature	145
Outdoor amphitheater/stage/ performance area	130
Park shelters/picnic facilities	122
Dog parks	113
Private patio for outdoor events	101
Outdoor fitness/parkour equipment	101
Outdoor adventure area	100

Facility/Amenity Needs & Priorities

Priorities for Facility/Amenity Investments (Continued)

The Priority Investment Ratings for each facility/amenity is shown in the graph below.



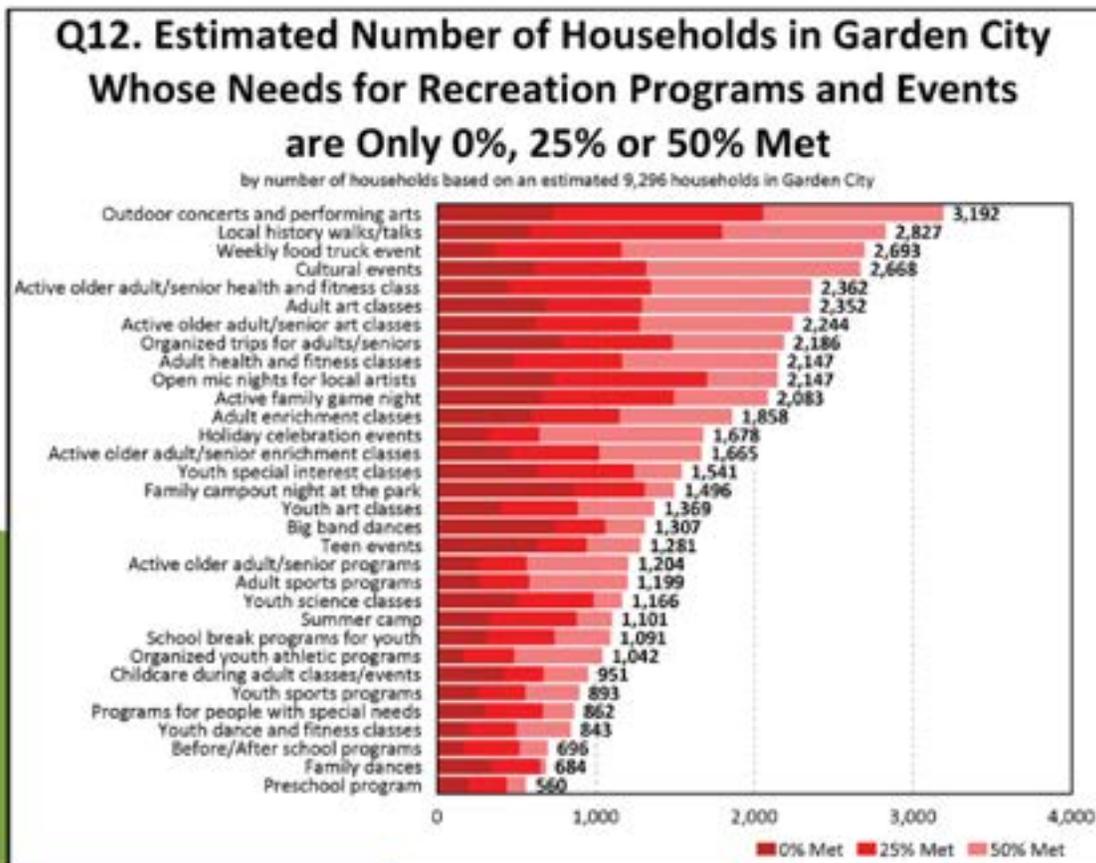
Program & Event Needs & Priorities

Parks & Recreation Programming/Event Needs

Households were asked to identify if they had a need for 32 programs/events and rate how well their needs for each were currently being met. Based on this analysis, ETC Institute was able to estimate the number of households in the community that had the greatest “unmet” need for various programs/events. The four recreation programs and events with the highest percentage of households whose needs are currently not being met (0%), somewhat met (25%), or partly met (50%) are listed below.

- Outdoor concerts and performing arts - 3,192 households
- Local history walks/talks - 2,827 households
- Weekly food truck event - 2,693 households
- Cultural events - 2,668 households

The estimated number of households that have unmet needs for each of the 32 programs/events are shown in the graph below.



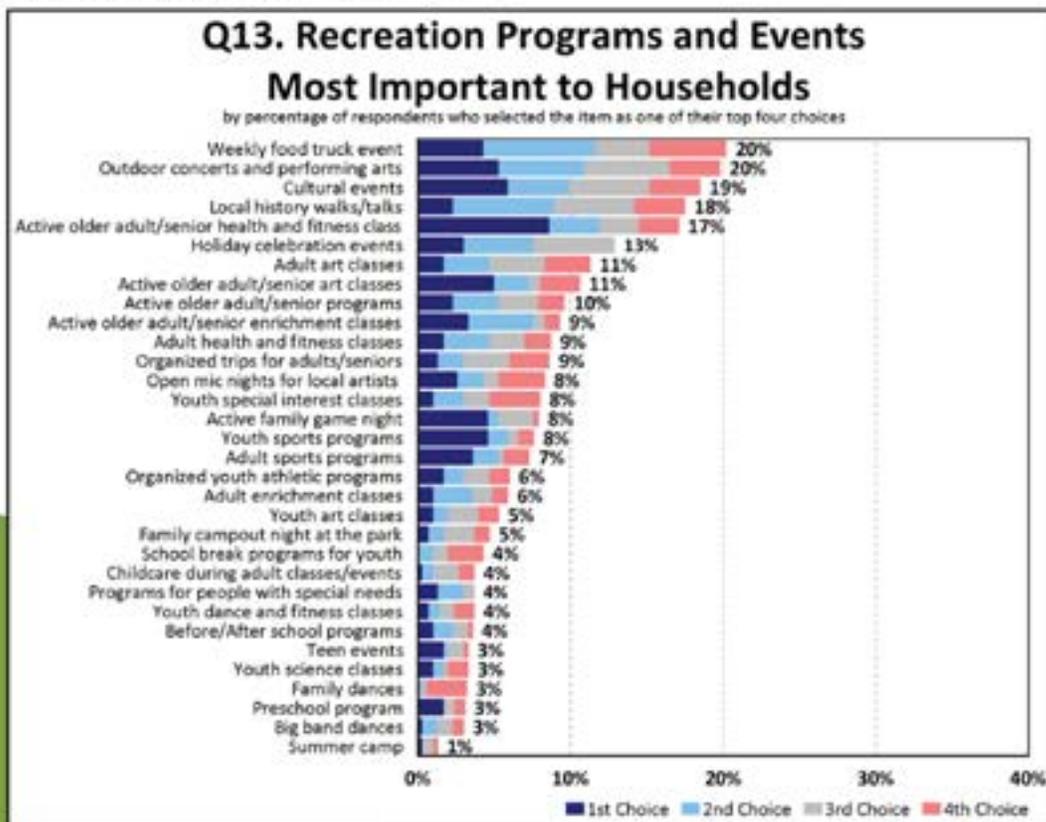
Program & Event Needs & Priorities

Parks & Recreation Programming/Event Importance

In addition to assessing the needs for each recreation program/event, ETC Institute also evaluated the importance that households placed on each one. Based on the sum of respondents' top four choices, the five most important Parks and Recreation programs/events to households are listed below.

- Weekly food truck event (20%)
- Outdoor concerts and performing arts (20%)
- Cultural events (19%)
- Local history walks/talks (18%)
- Active older adult/senior health and fitness class (17%)

The percentage of households that selected each recreation program as one of their top four choices is shown in the graph below.



Program & Event Needs & Priorities

Priorities for Recreation Programming/Event Investments

The Priority Investment Rating (PIR) was developed by ETC Institute to provide organizations with an objective tool for evaluating the priority that should be placed on Parks and Recreation investments. The Priority Investment Rating (PIR) equally weighs:

1. the importance that households place on each facility/amenity/program and
2. how many households have unmet needs for the facility/amenity/program.

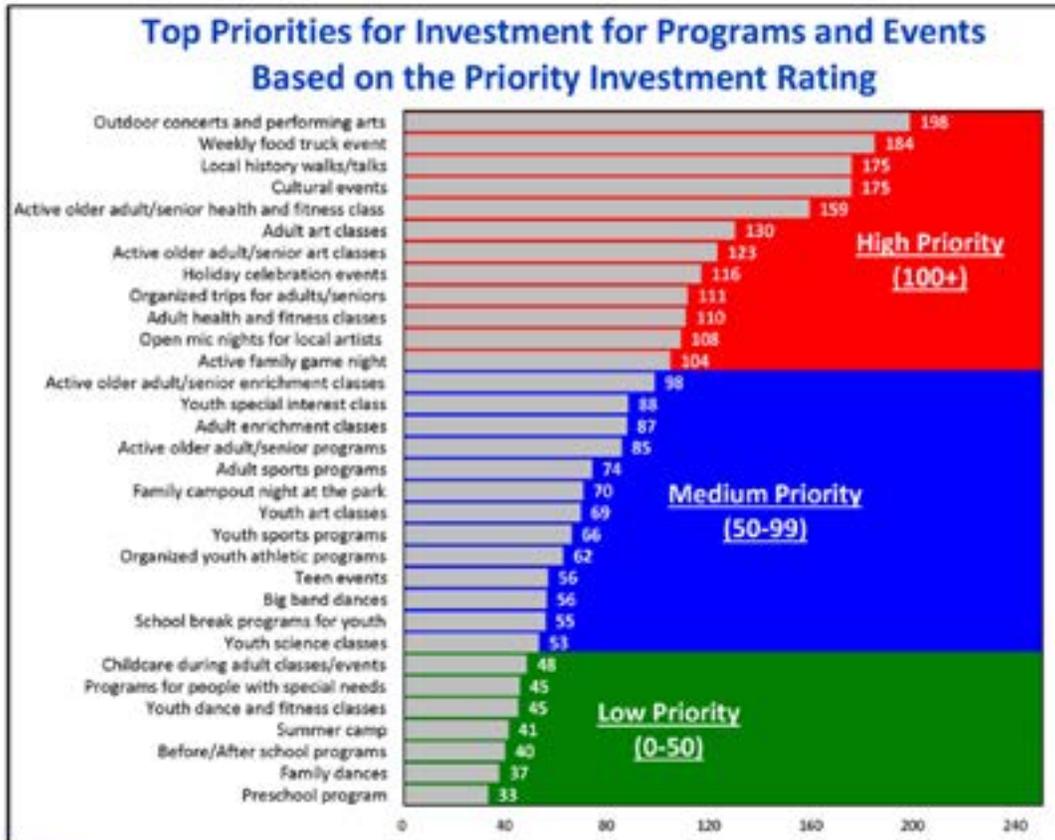
Details regarding the methodology for this analysis are provided in Section 4 of the Findings Report. Based on the Priority Investment Rating (PIR), the following twelve (12) recreation programs/events that were rated as high priorities for investment are listed in the table to the right.

Program/Event	Priority Investment Rating (PIR)
Outdoor concerts & performing arts	198
Weekly food truck event	184
Local history walks/talks	175
Cultural events	175
Active older adult/senior health & fitness center	159
Adult art classes	130
Active older adult/senior art classes	123
Holiday celebration events	116
Organized trips for adults/seniors	111
Adult health and fitness classes	110
Open mic nights for local artists	108
Active family game night	104

Program & Event Needs & Priorities

Priorities for Recreation Programming/Event Investments

The Priority Investment Ratings for each recreation program/event is shown in the graph below.



Use & Ratings of City Parks & Recreation Facilities

- The majority of households indicated that they have used or visited the following City parks:
 - Stevens Park (76%)
 - Finnup Park (64%)
 - Dean Wiley Park (59%)
 - Harold Long Park (54%)
- Almost all households that used/visited the City parks listed above, rated the condition of the parks as either "excellent" or "good."
 - Stevens Park (96%)
 - Finnup Park (94%)
 - Harold Long Park (94%)
 - Dean Wiley Park (94%)
- At least one out of two households indicated they have used or visited the following recreation facilities:
 - Lee Richardson Zoo (88%)
 - Talley Trail (67%)
 - Valley View Cemetery (56%)
- Most (95%) of the households that visited the Lee Richardson Zoo gave the condition of the zoo a rating of either "excellent" or "good," 89% gave the condition of Talley Trail a rating of either "excellent" or "good," and 97% gave the condition of Valley View Cemetery a rating of either "excellent" or "good."
- During the past year, based on the sum of households' top four choices, households used Lee Richardson Zoo (45%) and Stevens Park (34%) most often.

Use & Satisfaction With City Recreation/Sports Programs

- Over a quarter (27%) of households indicated that, during the past twelve (12) months, they/members of their household have participated in recreation and/or sports programs offered by the City.
- Of these households, most (89%) participated in 1 to 3 programs, over the past twelve (12) months, and 11% participated in 4 or more programs.
- The majority (63%) of households that participated in City recreation/sports programs were either "very satisfied" or "satisfied" with the quality of programs; 28% were neither satisfied or dissatisfied (neutral) and 8% were either "dissatisfied" or "very dissatisfied."
- During the past twelve (12) months, at least one-third of households used public schools (33%) or the YMCA (34%) for indoor and outdoor recreation and sports activities.
- At least one-third of households indicated that a barrier to using parks, recreation, facilities, or programs offered by the City is they are either too busy (35%) and/or do not know what programs are being offered (35%).
 - Based on the sum of households' top three choices, the top three ways, most preferred by households, to learn about Parks and Recreation programs and services are with Facebook (46%), friends and neighbors (35%), and the website (34%).

Additional Findings

- Households were asked how they would allocate funds, with a budget of \$100, to various categories of Parks and Recreation services. The mean amount that households would fund to each category are:
 - \$32.71 to land acquisitions for future park, trail, and recreation facility development
 - \$24.60 to making improvements to regional park amenities
 - \$21.60 to improvements to existing outdoor sports complexes
 - \$21.09 to improvements to indoor recreation facilities

Additional Findings

- The top five statements, regarding the Garden City Parks and Recreation System, that had the highest ratings of "strongly agree" and "agree" responses were:
 - The Garden City Parks and Recreation System is a valuable public resource for area residents (88%)
 - The Parks and Recreation System enhances the quality of life in the Garden City (87%)
 - The Parks and Recreation System enhances the appeal of living in Garden City (85%)
 - The Garden City Parks and Recreation System strengthens the community (83%)
 - The Garden City Parks and Recreation System preserves green space and provides areas of natural beauty (79%)

Conclusion

To ensure that the Parks and Recreation Department continues to meet the needs and expectations of the community, based on our Priority Investment Rating (PIR) Analysis, ETC Institute recommends that the Parks and Recreation Department and the City sustain and/or improve the performance in areas that were identified as High Priority Areas (by the PIR). The ratings for Parks and Recreation facilities, amenities, programs, and events are listed below.

• Priorities of Investment - Facilities and Amenities

- Trails, steps, pathways (PIR=200)
- Park benches (PIR=145)
- Outdoor amphitheater/stage/performance area (PIR=130)
- Park shelters/picnic facilities (PIR=122)
- Dog parks (PIR=113)
- Private patio for outdoor events (PIR=101)
- Outdoor fitness/parkour equipment (PIR=101)
- Outdoor adventure area (PIR=100)

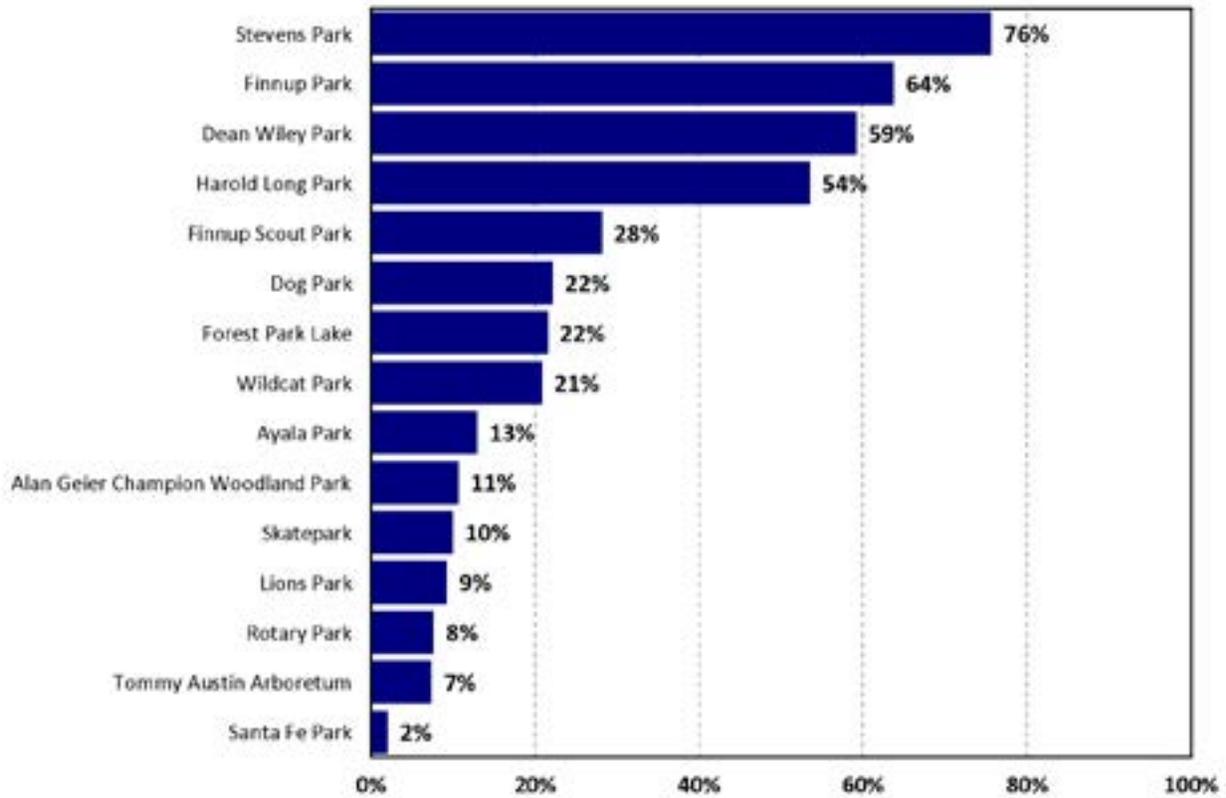
• Priorities for Investment - Programs and Events

- Outdoor concerts and performing arts (PIR=198)
- Weekly food truck events (PIR=184)
- Local history walks/talks (PIR=175)
- Cultural events (PIR=175)
- Active older adult/senior health and fitness classes (PIR=159)
- Adult art classes (PIR=130)
- Active older adult/senior art classes (PIR=123)
- Holiday celebration events (PIR=116)
- Organized trips for adults/seniors (PIR=111)
- Adult health and fitness classes (PIR=110)
- Open mic night for local artists (PIR=108)
- Active family game night (PIR=104)

Section 2: Charts and Graphs of Overall Results

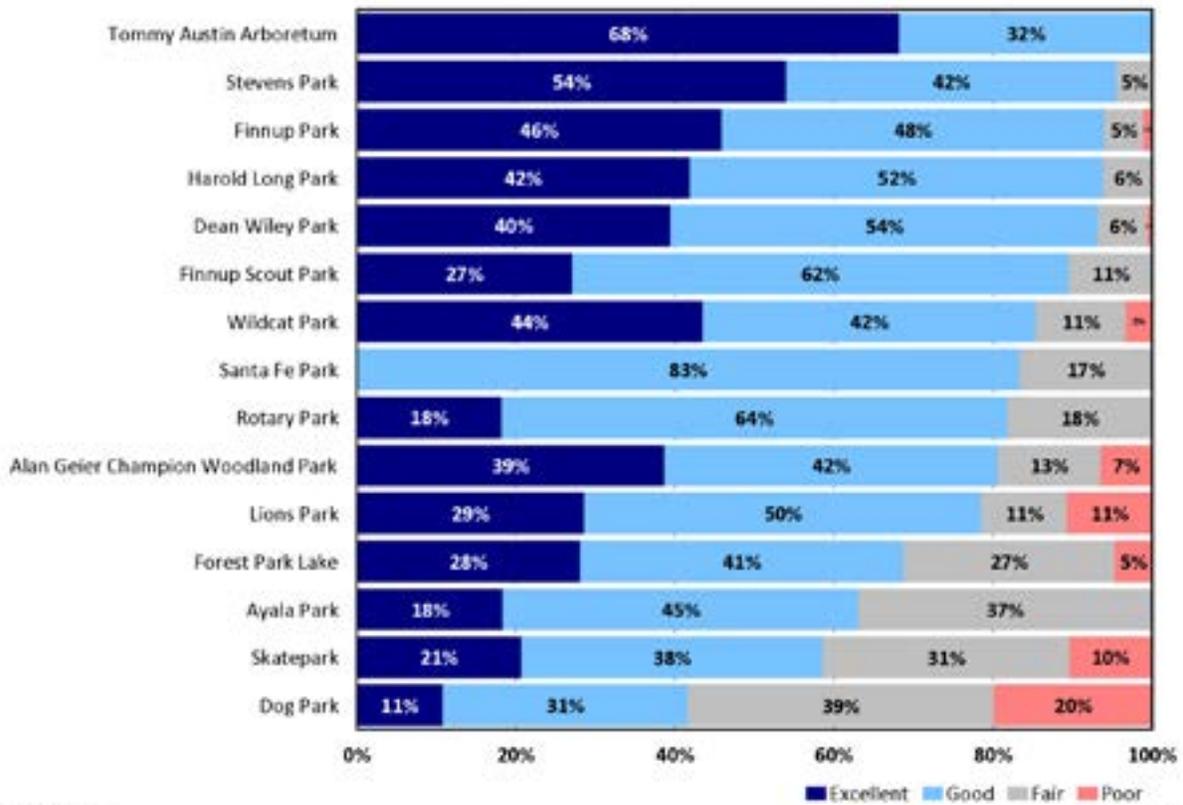
Q1-1. Parks Used or Visited by Respondents

by percentage of respondents (multiple selections could be made)



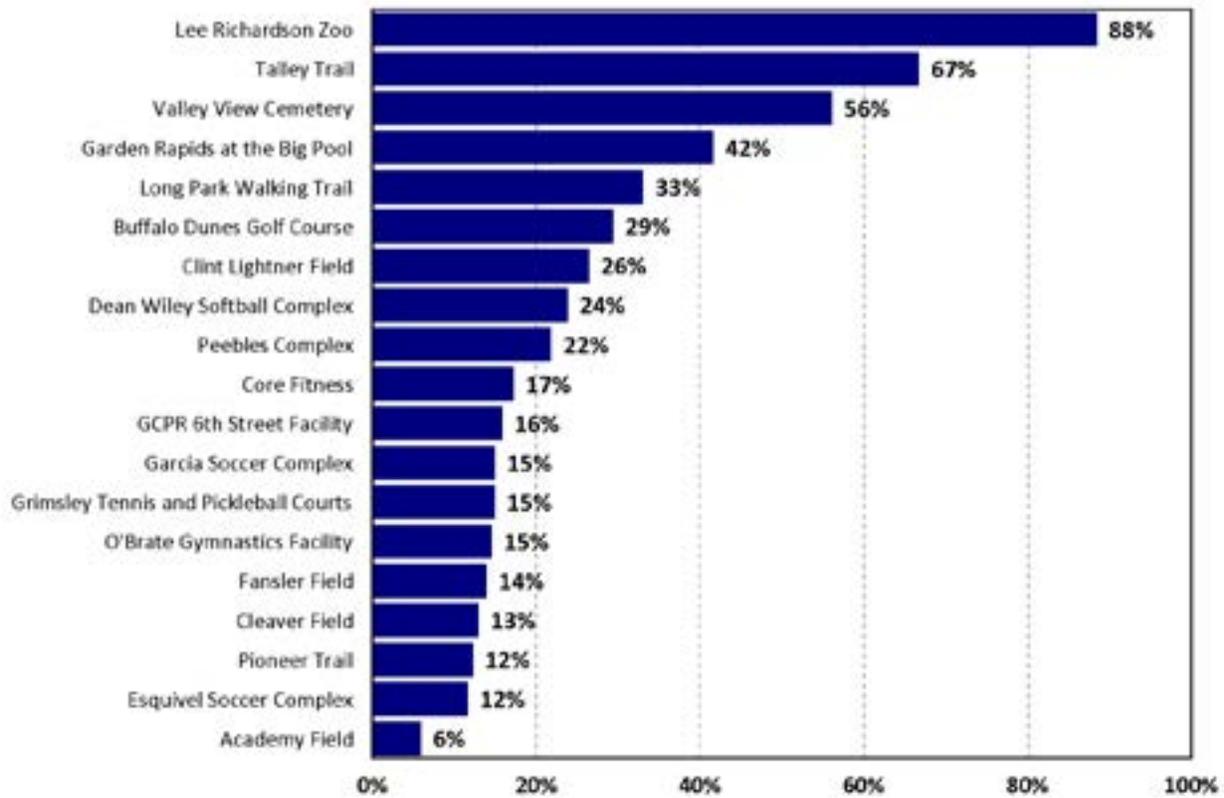
Q1-2. Rating the Condition of Parks Visited by Respondents

by percentage of respondents (excluding "not provided")



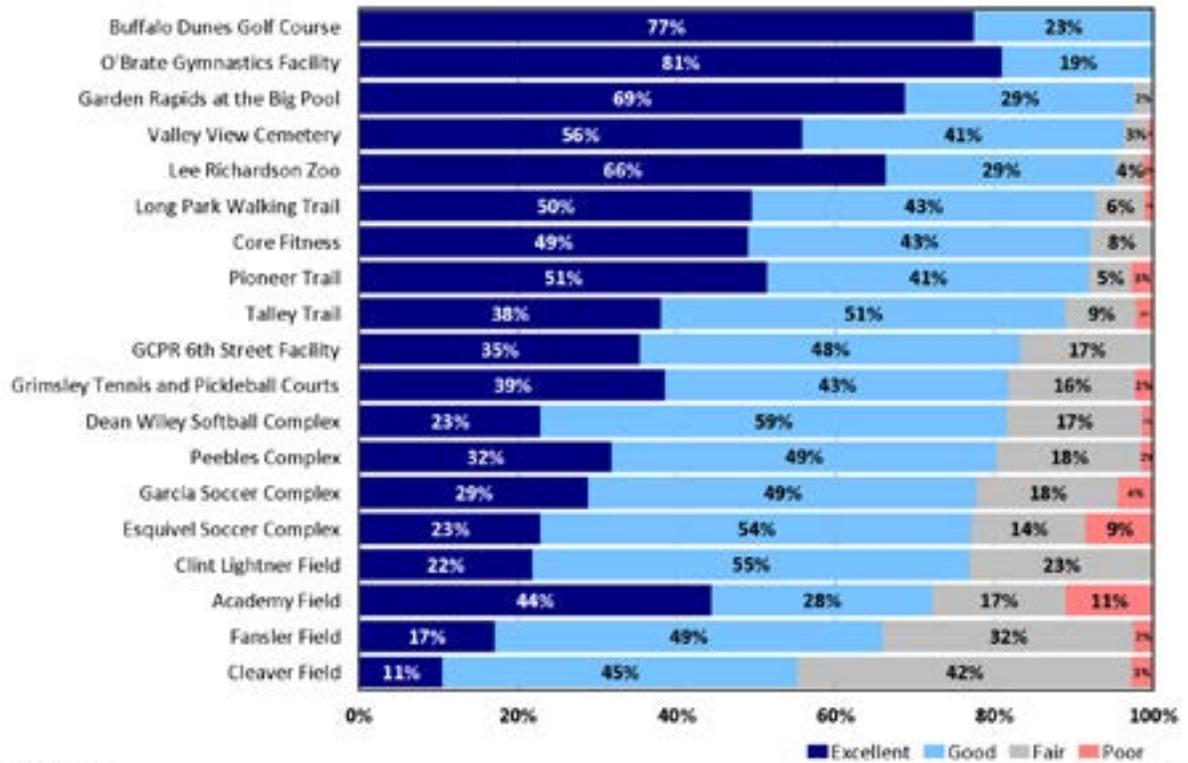
Q1-3. Recreation Facilities Used or Visited by Respondents

by percentage of respondents (multiple selections could be made)



Q1-4. Rating the Condition of Recreation Facilities Visited by Respondents

by percentage of respondents (excluding "not provided")

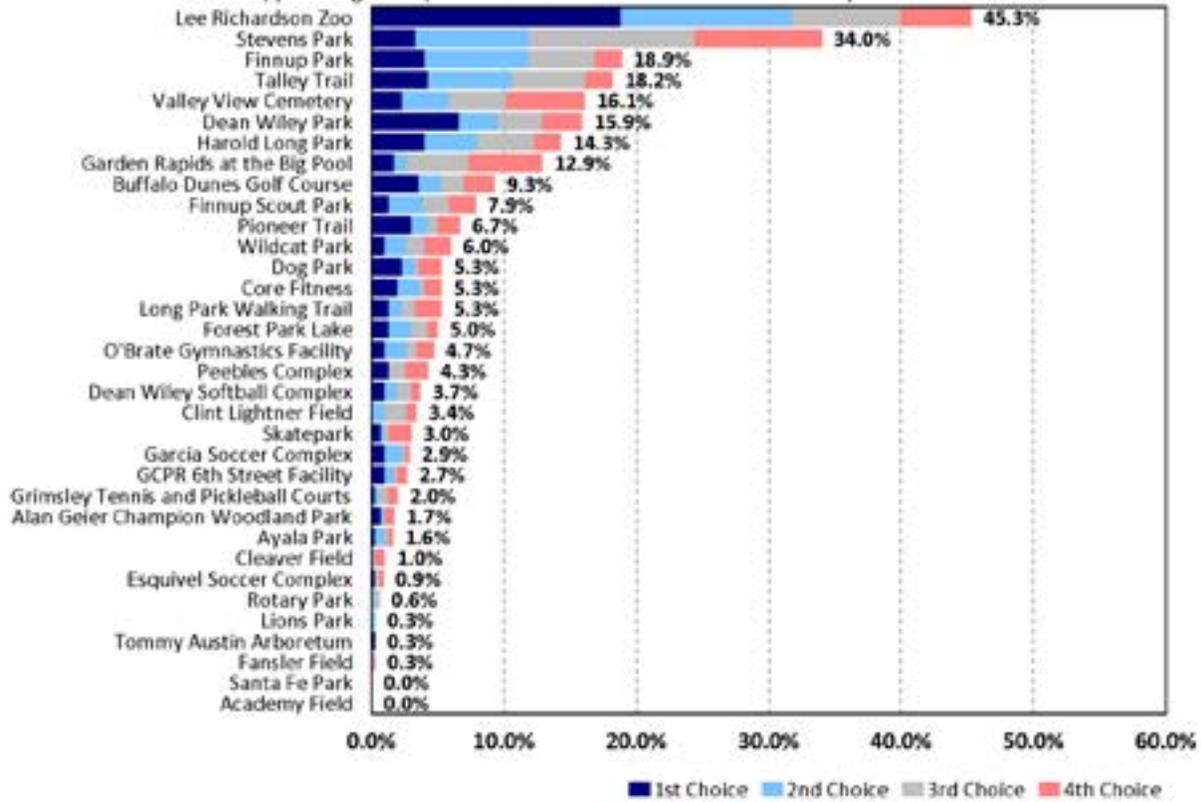


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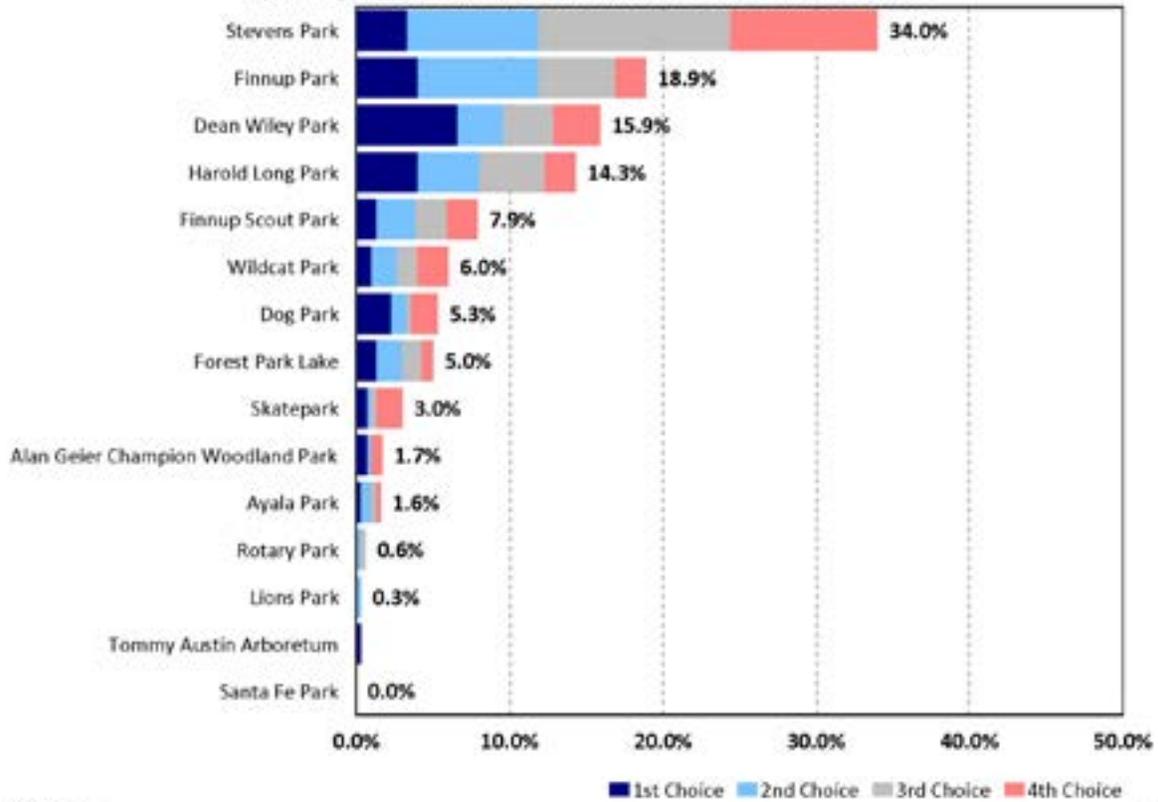
Q2. Parks and Recreation Facilities Used Most During the Past Year

by percentage of respondents who selected the item as one of their top four choices



Q2-1. Parks Used Most During the Past Year

by percentage of respondents who selected the item as one of their top four choices

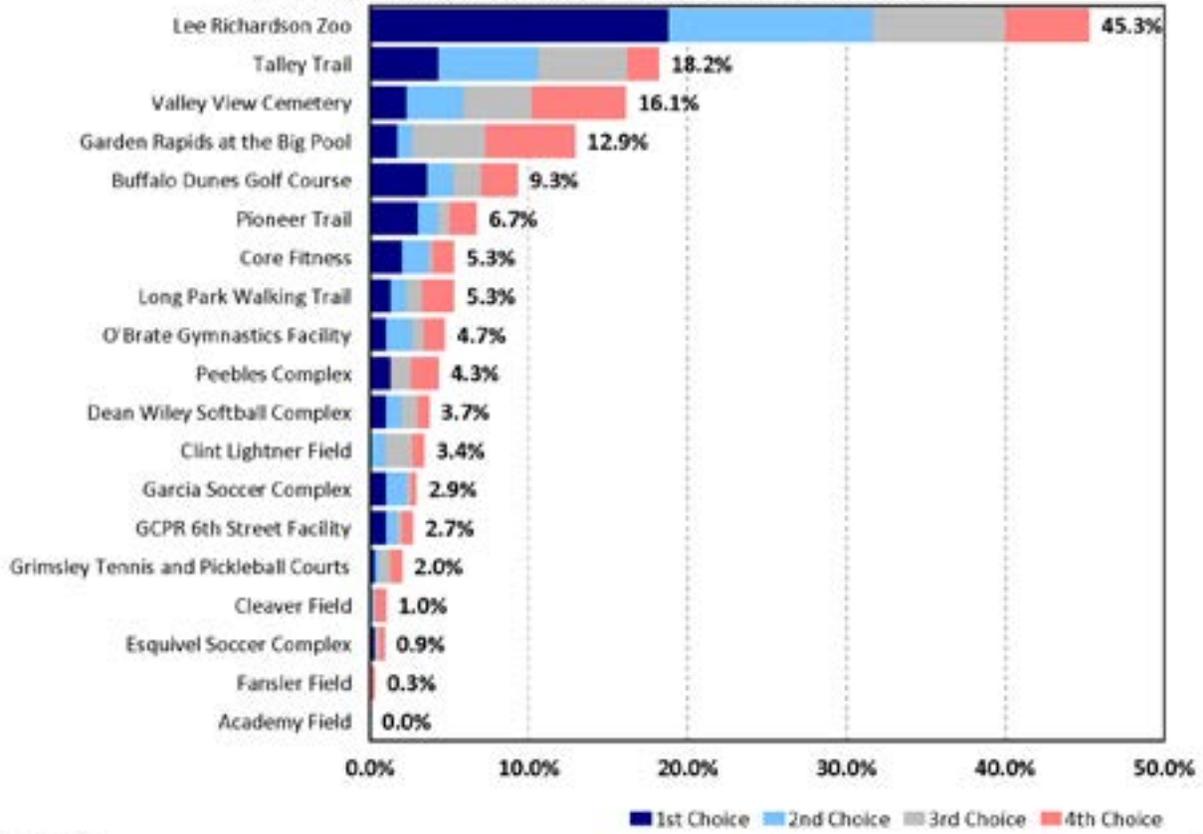


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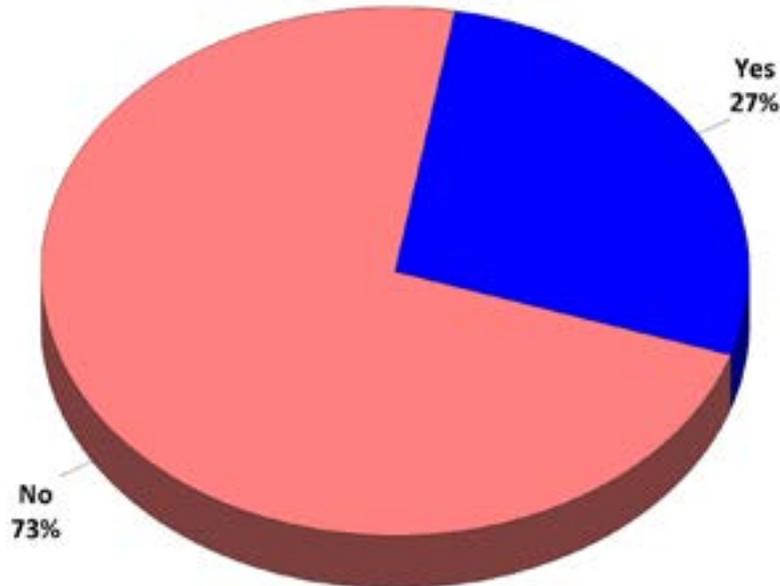
Q2-2. Recreation Facilities Used Most During the Past Year

by percentage of respondents who selected the items as one of their top four choices



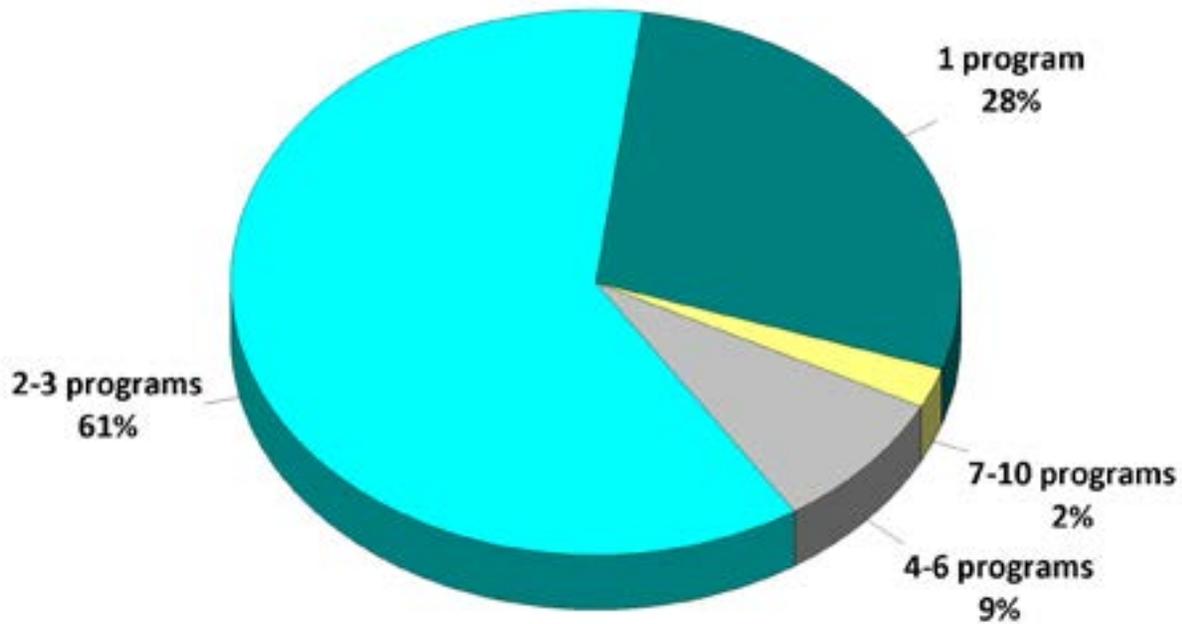
Q3. Have you or other members of your household participated in any recreation or sports programs offered by the City of Garden City Parks and Recreation Department during the past 12 months?

by percentage of respondents (excluding "not provided")



Q3a. Approximately how many different recreation or sports programs offered by the City of Garden City Parks and Recreation Department have you or members of your household participated in over the past 12 months?

by percentage of respondents who said "YES" to Q3

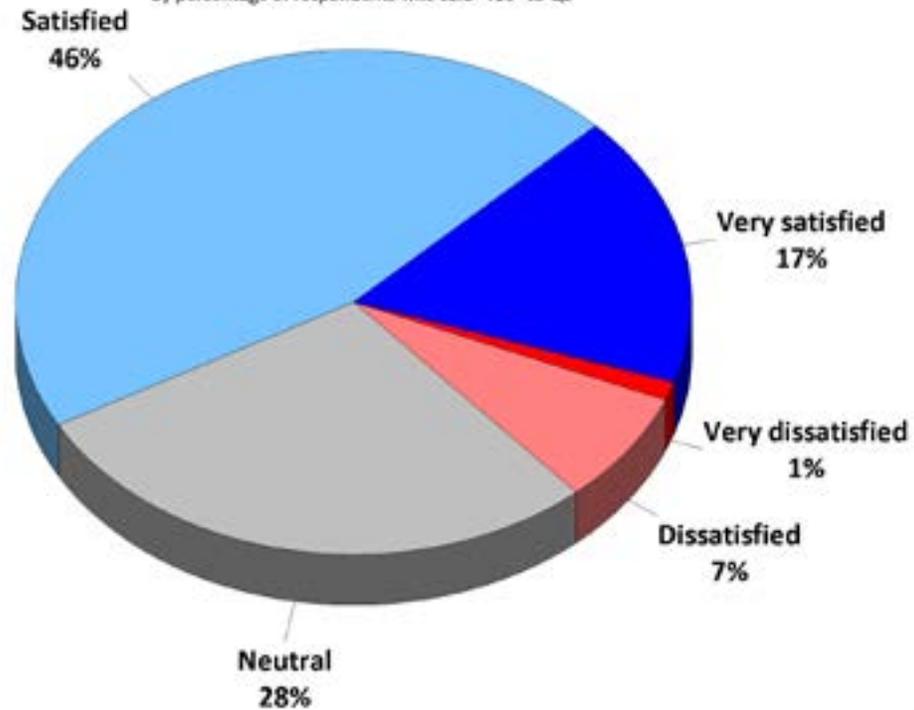


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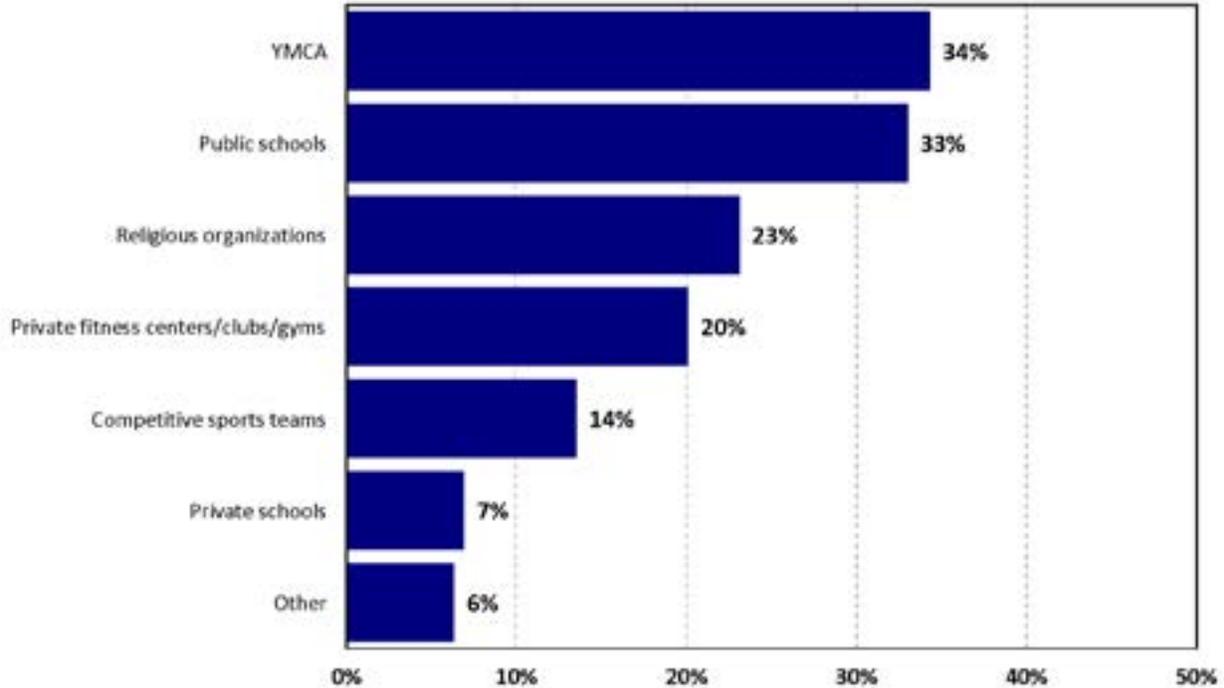
Q3b. Overall, how satisfied are you with the quality of the recreation or sports programs that you and members of your household have participated in?

by percentage of respondents who said "YES" to Q3



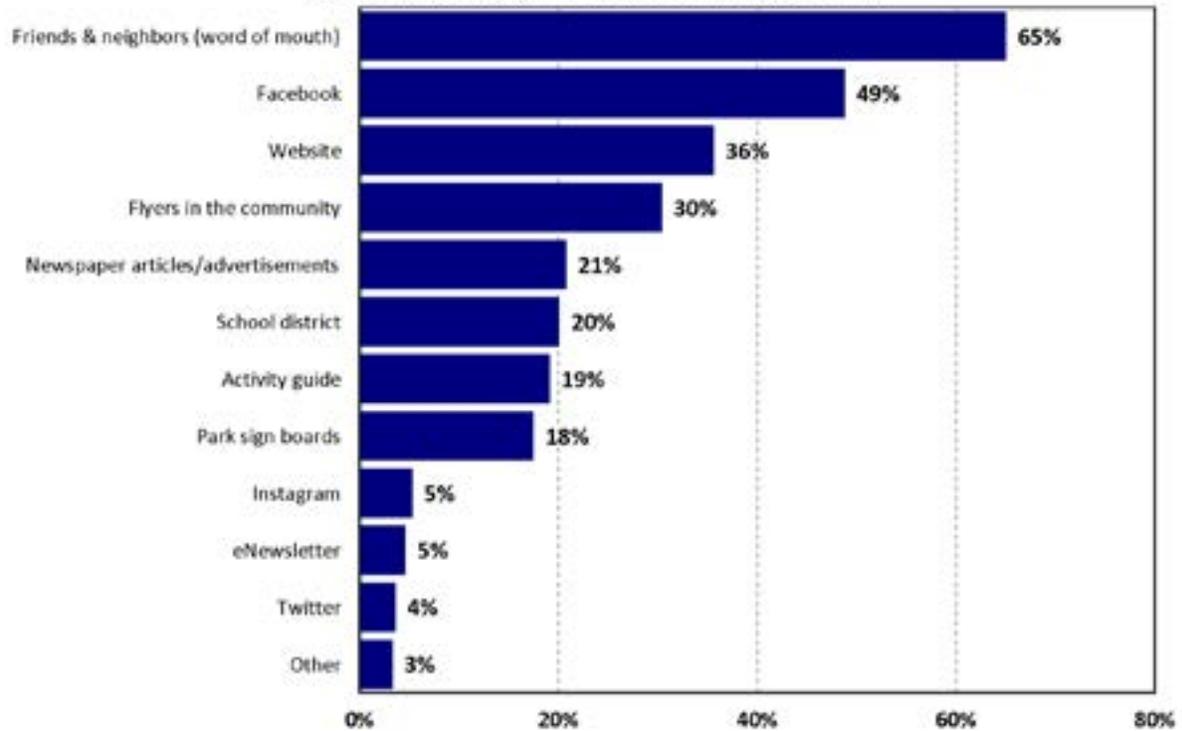
Q4. Organizations Respondents Used for Indoor and Outdoor Recreation and Sports Activities During the Past 12 Months

by percentage of respondents (multiple selections could be made)



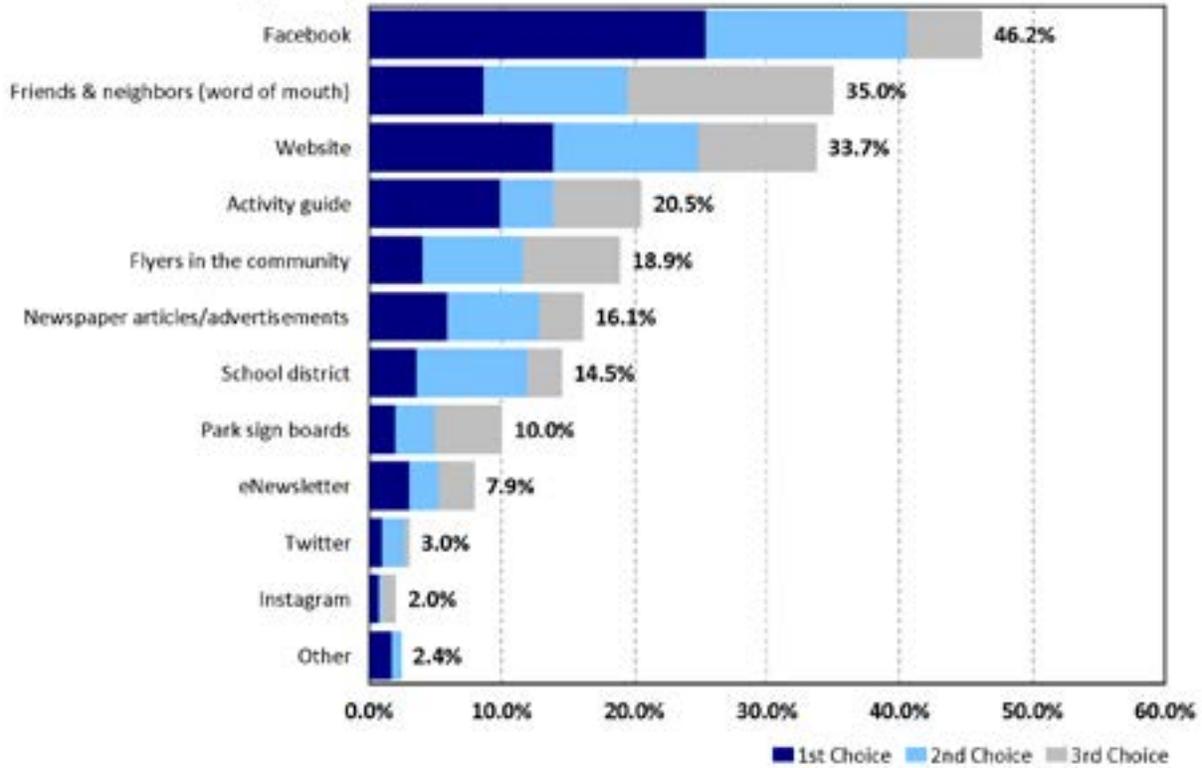
Q5. Ways Respondents Learn About City of Garden City Parks and Recreation Department Programs and Activities

by percentage of respondents (multiple selections could be made)



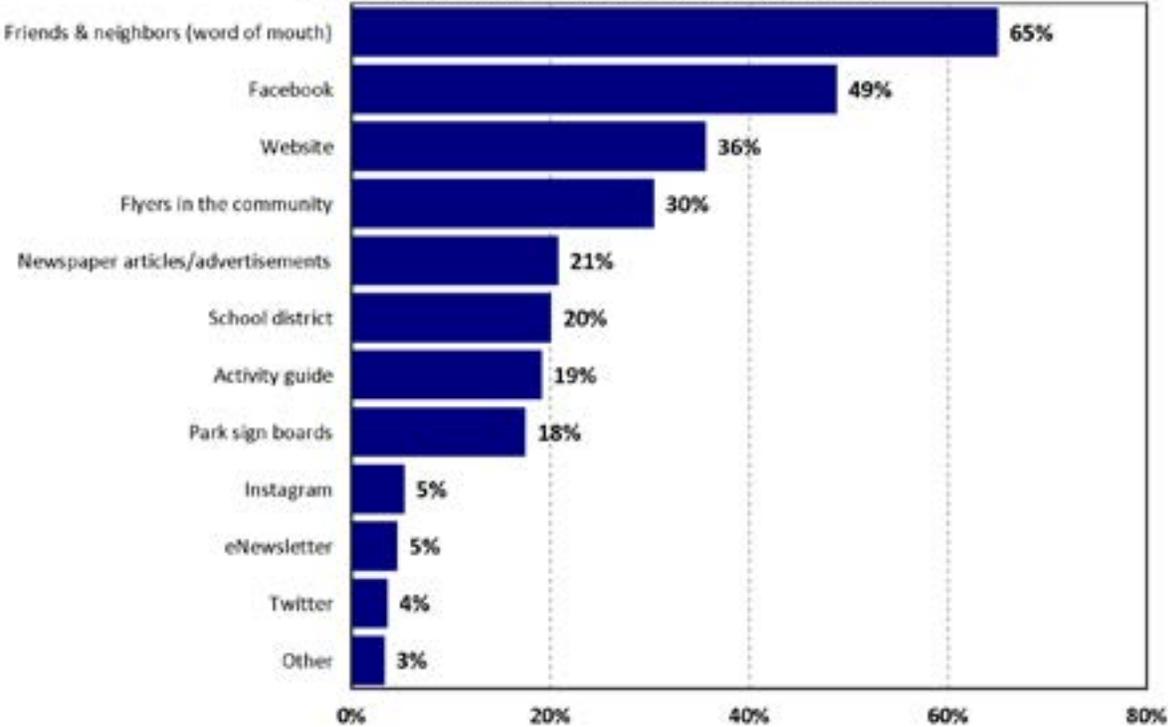
Q6. Most Preferred Ways to Learn About Parks and Recreation Programs and Services

by percentage of respondents who selected the item as one of their top three choices



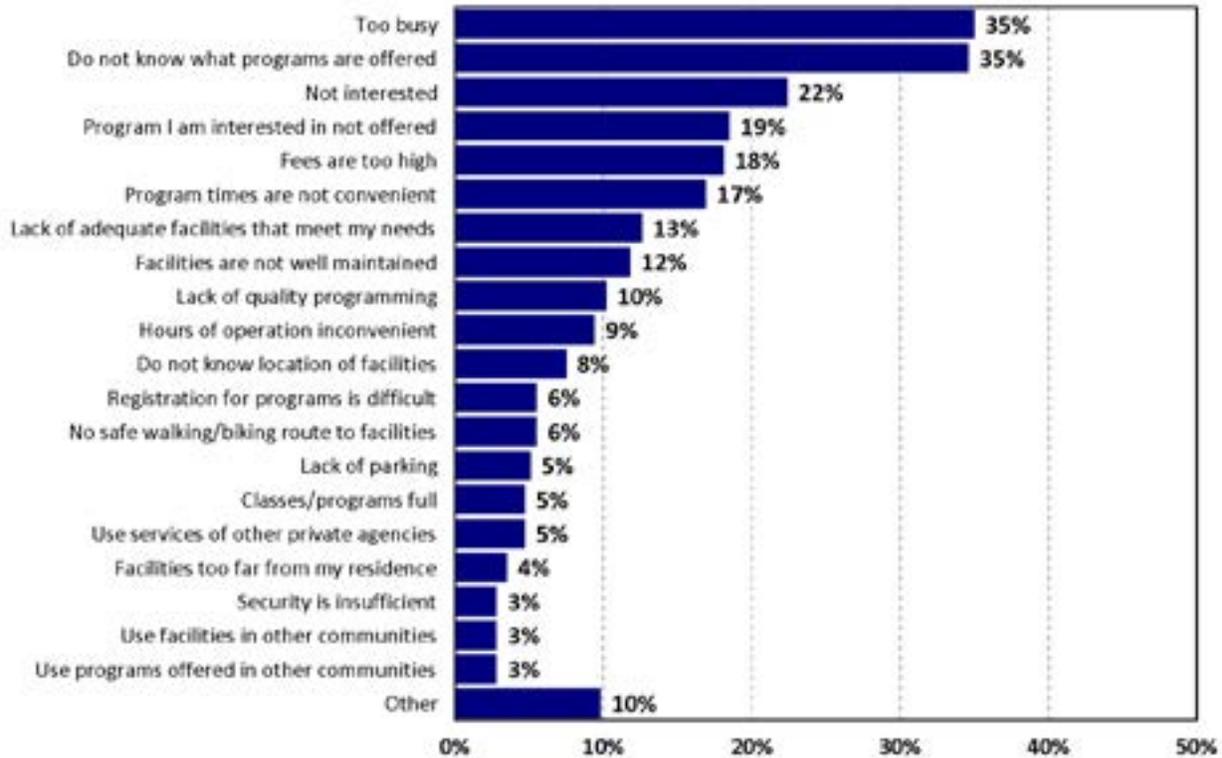
Q5. Ways Respondents Learn About City of Garden City Parks and Recreation Department Programs and Activities

by percentage of respondents (multiple selections could be made)



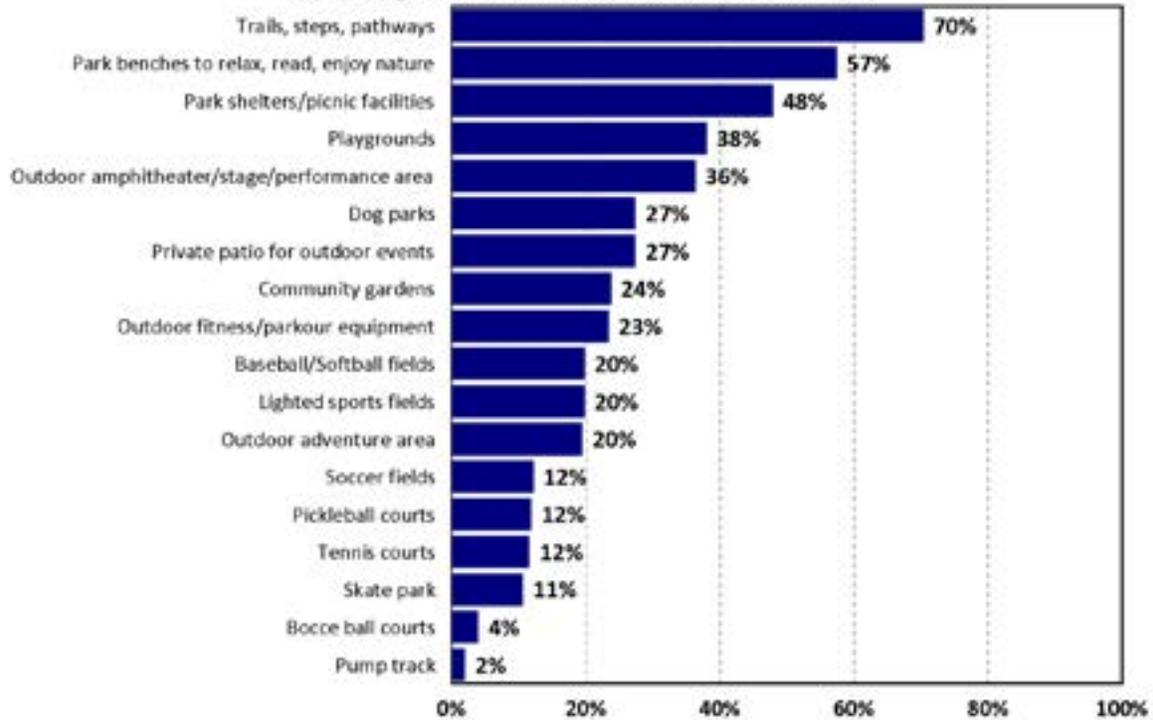
Q7. Barriers to Using Parks, Recreation, Facilities, or Programs Offered by Garden City Parks and Recreation

by percentage of respondents (multiple selections could be made - without "none")



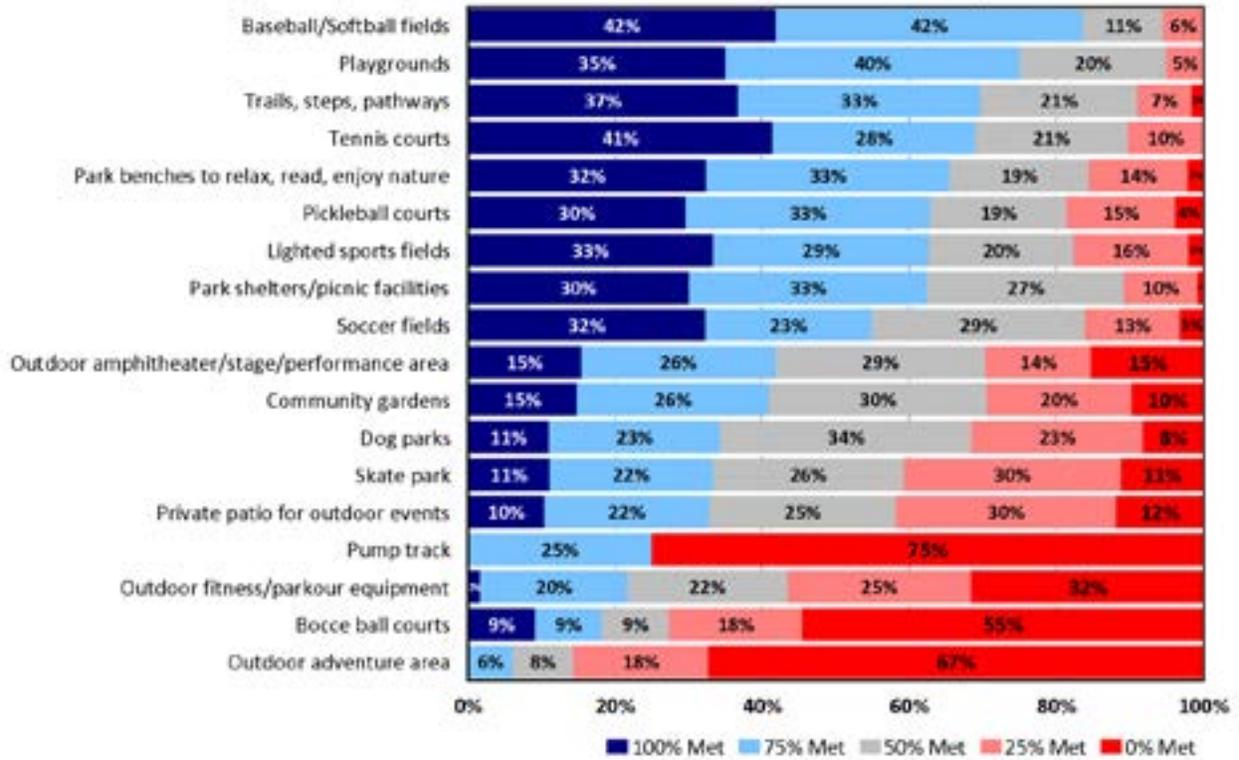
Q8. Percentage of Respondents That Have a Need for Various Facilities and Amenities

by percentage of respondents (multiple selections could be made)



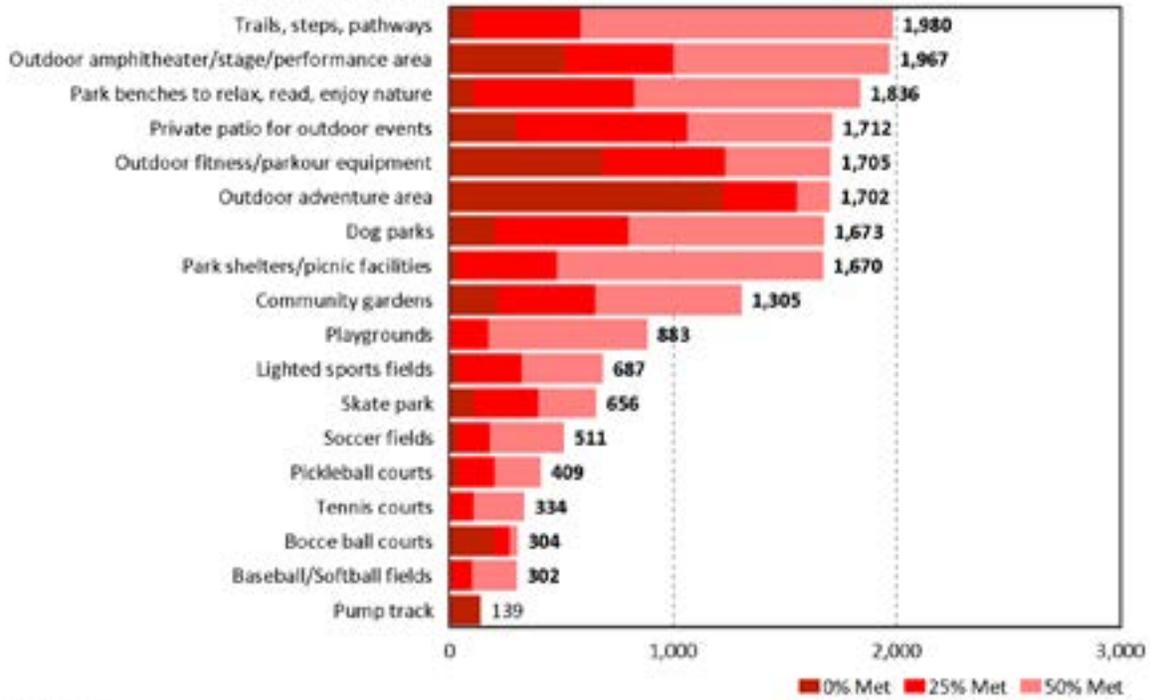
Q8. How Well Households' Need For Facilities and Amenities Are Being Met

by percentage of respondents who indicated their household had a need for the amenity



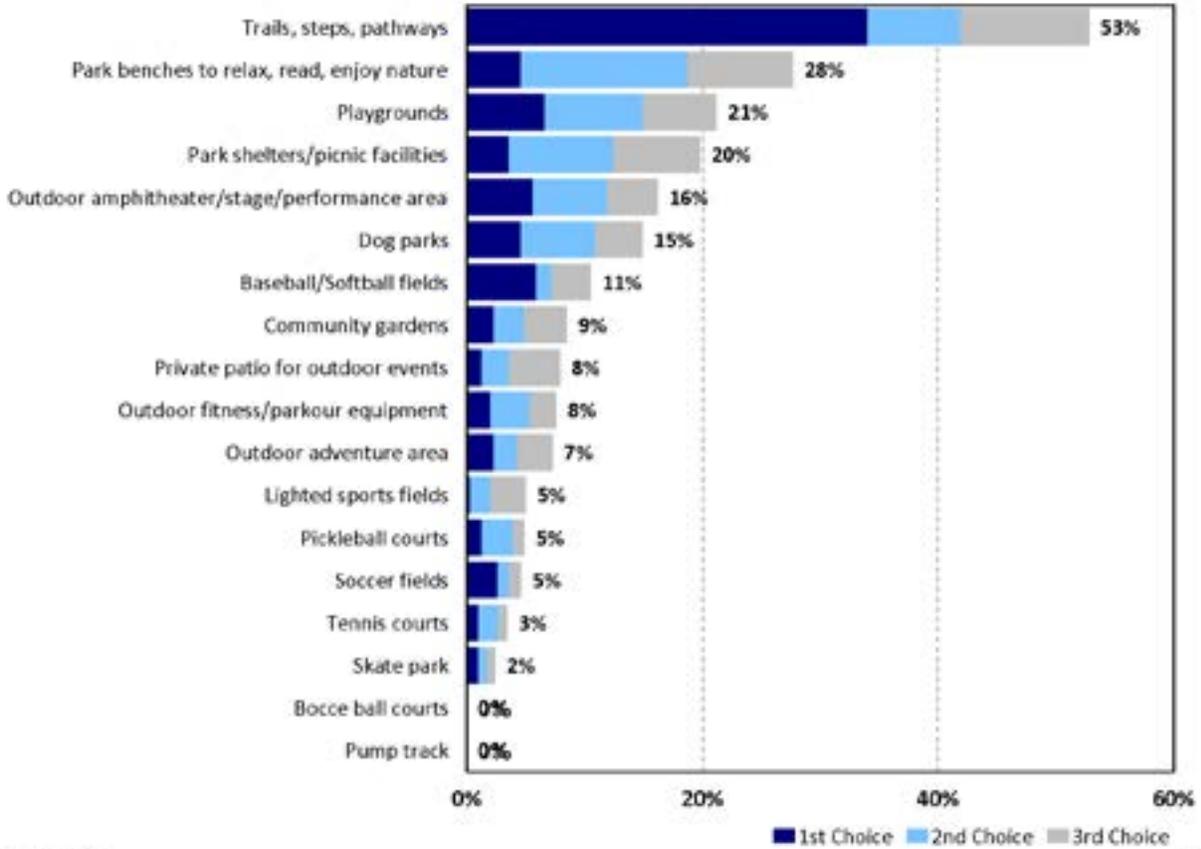
Q8. Estimated Number of Households in Garden City Whose Needs for Facilities and Amenities are Only 0%, 25% or 50% Met

by number of households based on an estimated 9,296 households in Garden City



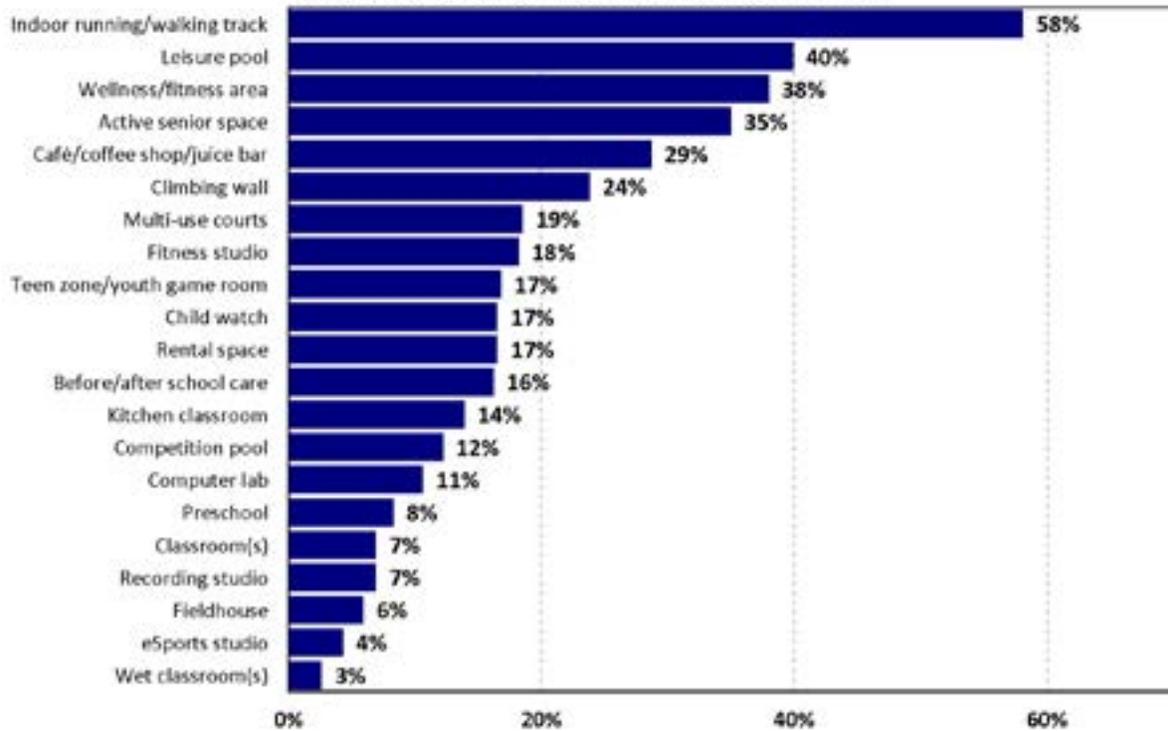
Q9. Facilities and Amenities Most Important to Households

by percentage of respondents who selected the item as one of their top three choices



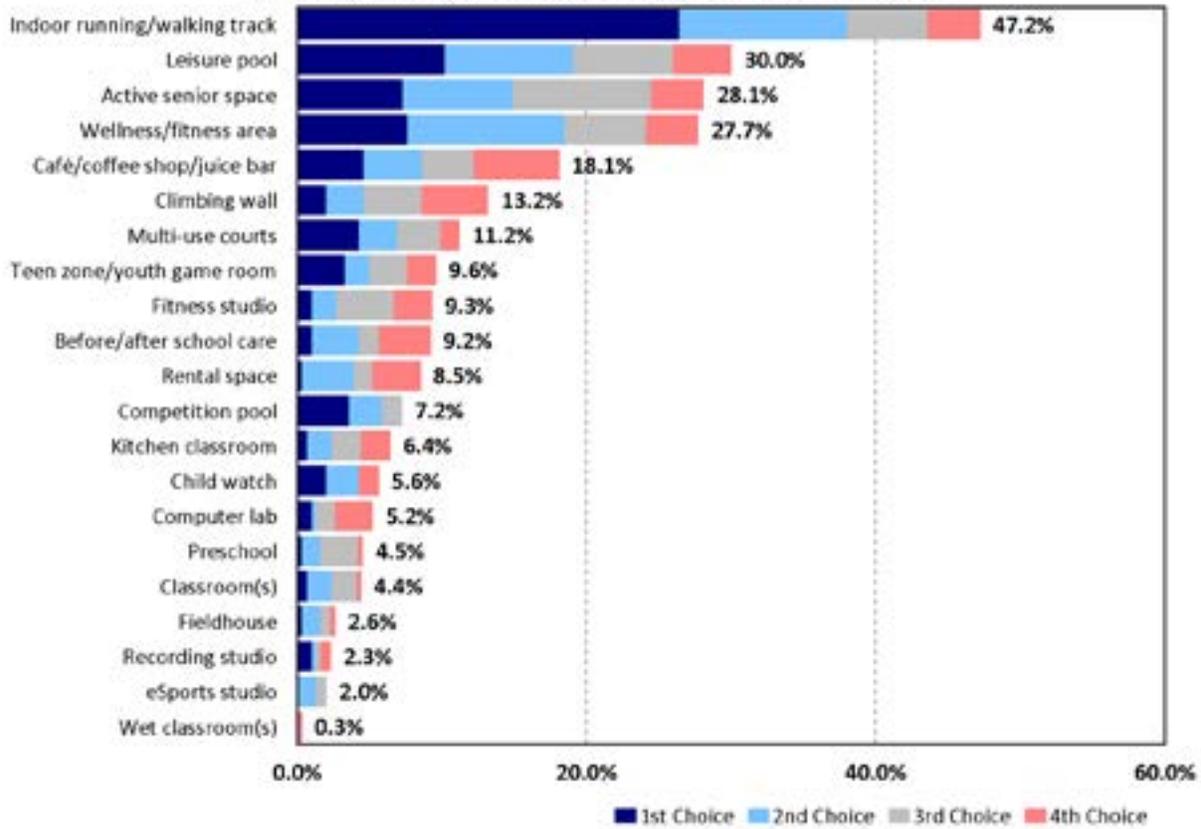
Q10. Potential Indoor Programming Spaces Households Would Use

by percentage of respondents (multiple selections could be made)



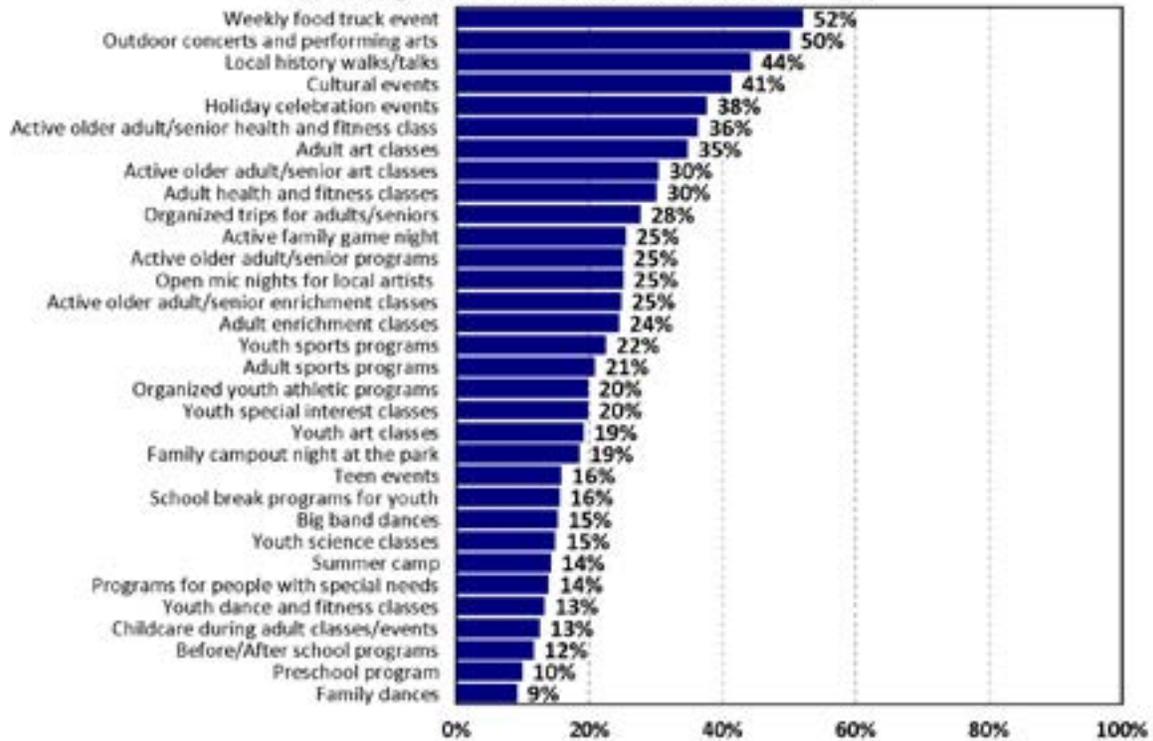
Q11. Indoor Spaces Households Would Use Most Often

by percentage of respondents who selected the items as one of their top four choices



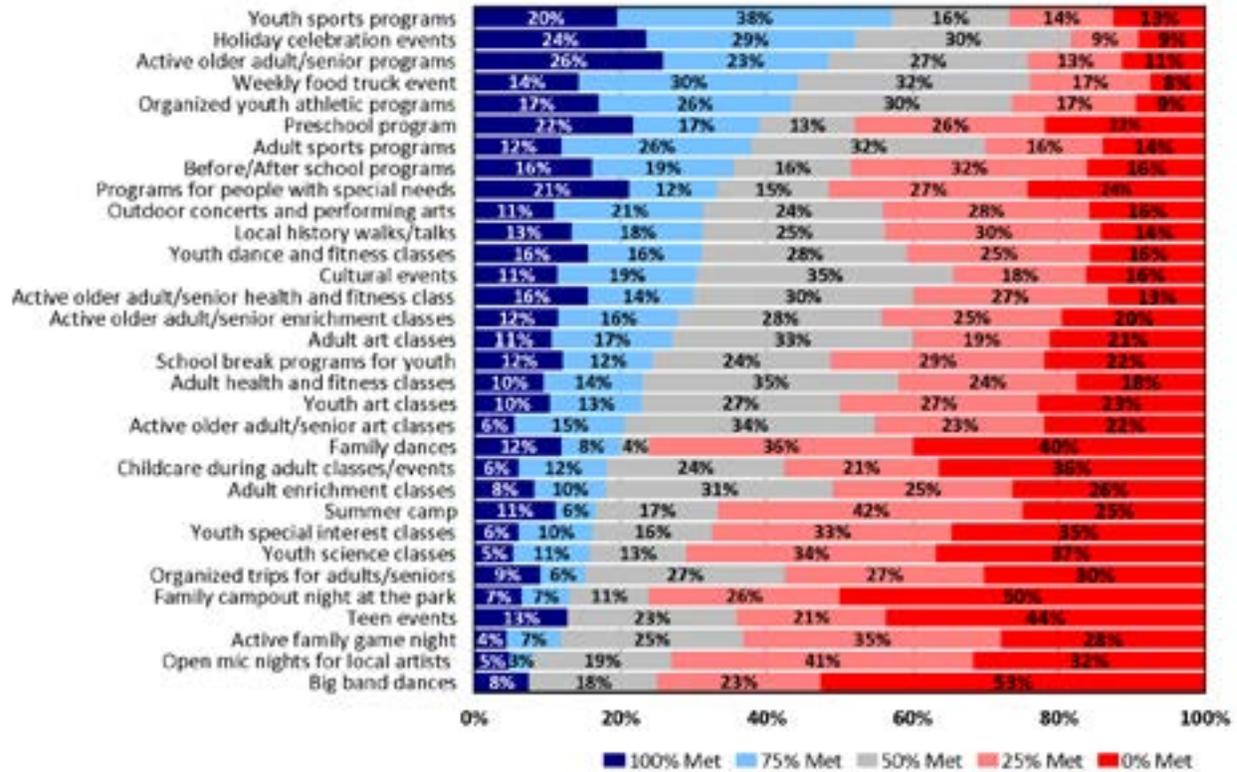
Q12. Percentage of Respondents That Have a Need for Various Recreation Programs and Events

by percentage of respondents (multiple selections could be made)



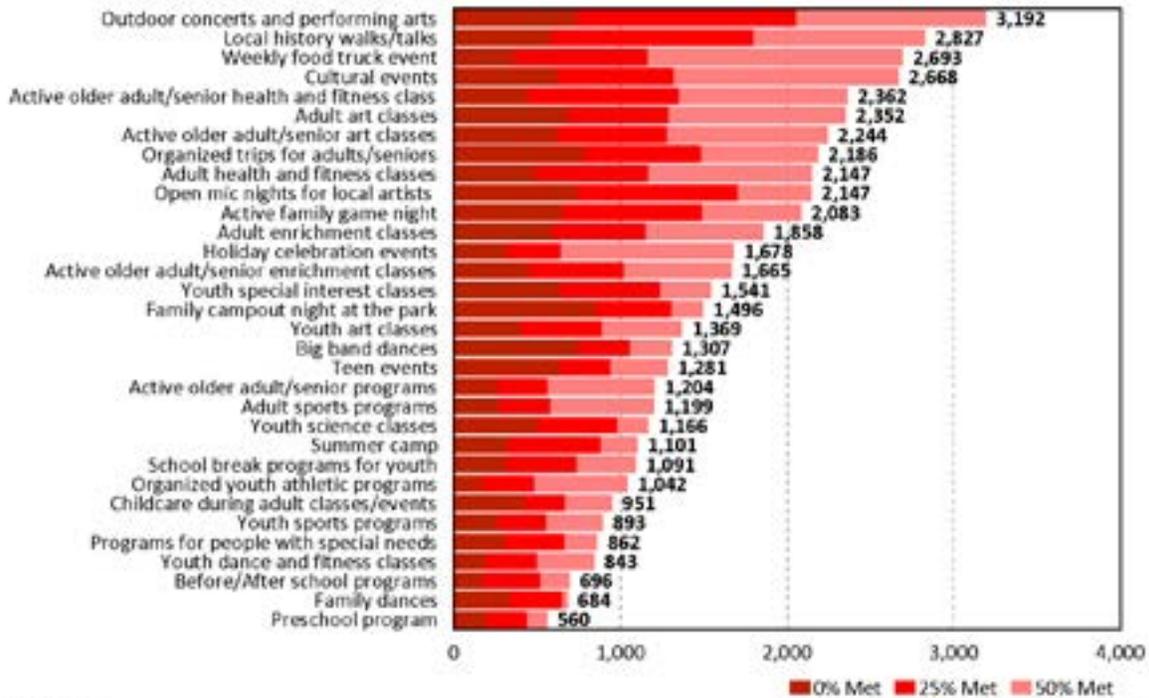
Q12. How Well Households' Need For Recreation Programs and Events Are Being Met

by percentage of respondents who indicated their household had a need for the amenity



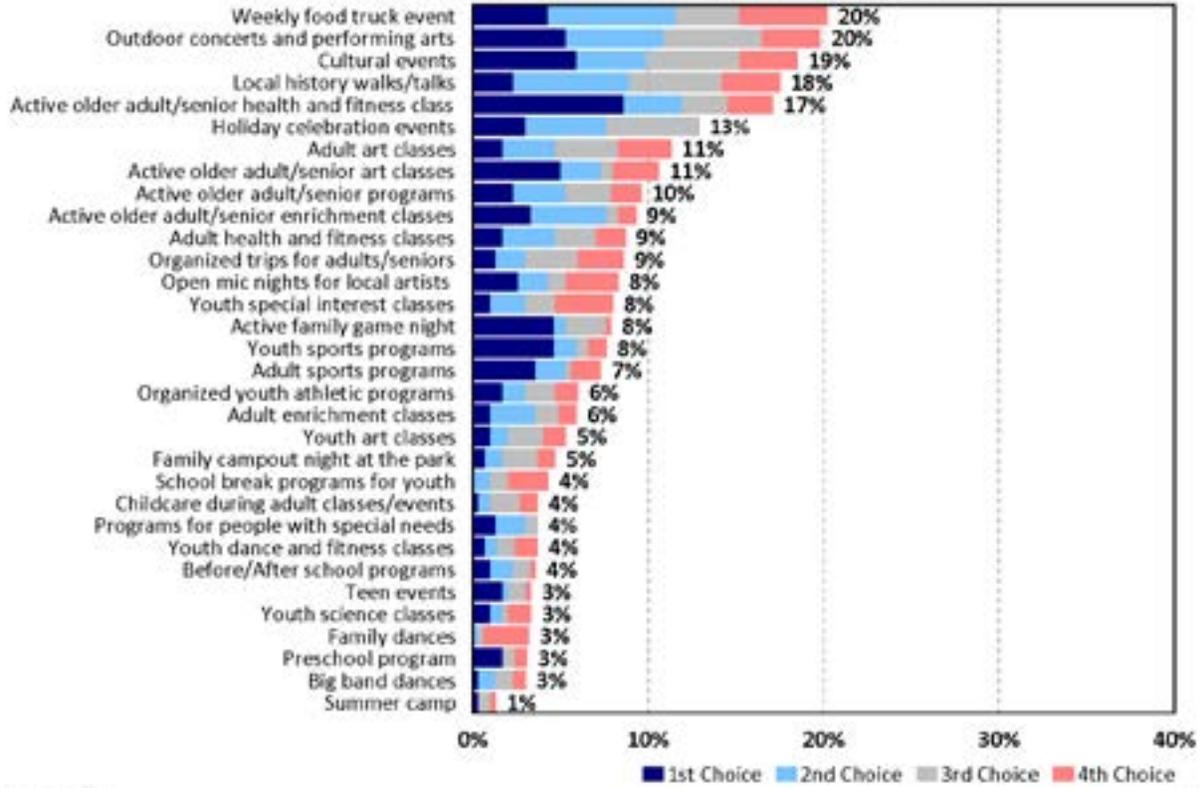
Q12. Estimated Number of Households in Garden City Whose Needs for Recreation Programs and Events are Only 0%, 25% or 50% Met

by number of households based on an estimated 9,296 households in Garden City



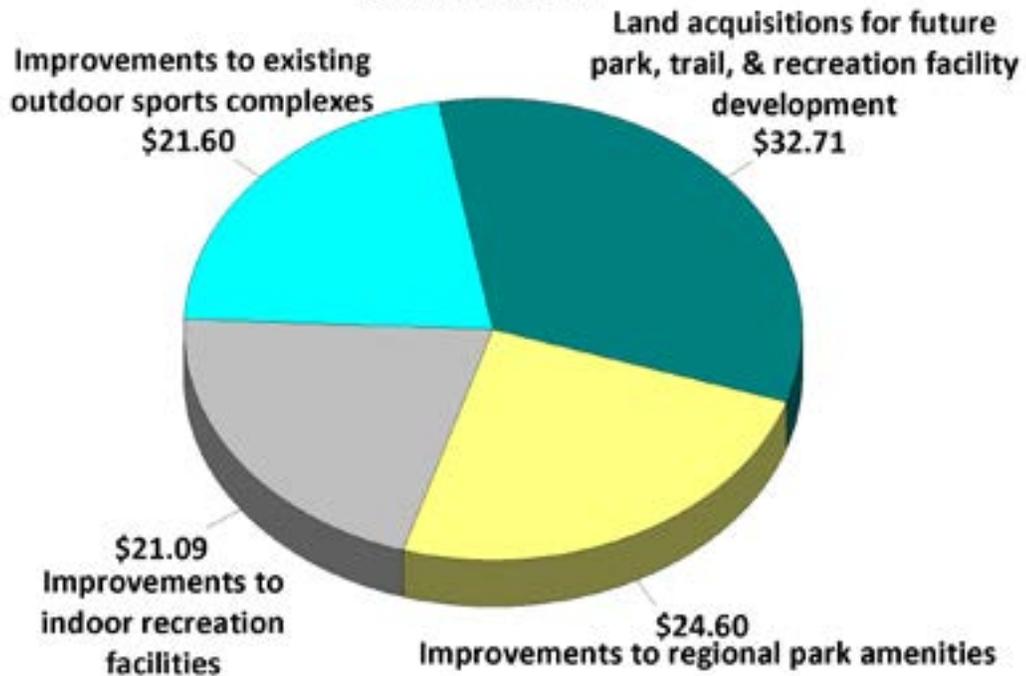
Q13. Recreation Programs and Events Most Important to Households

by percentage of respondents who selected the item as one of their top four choices



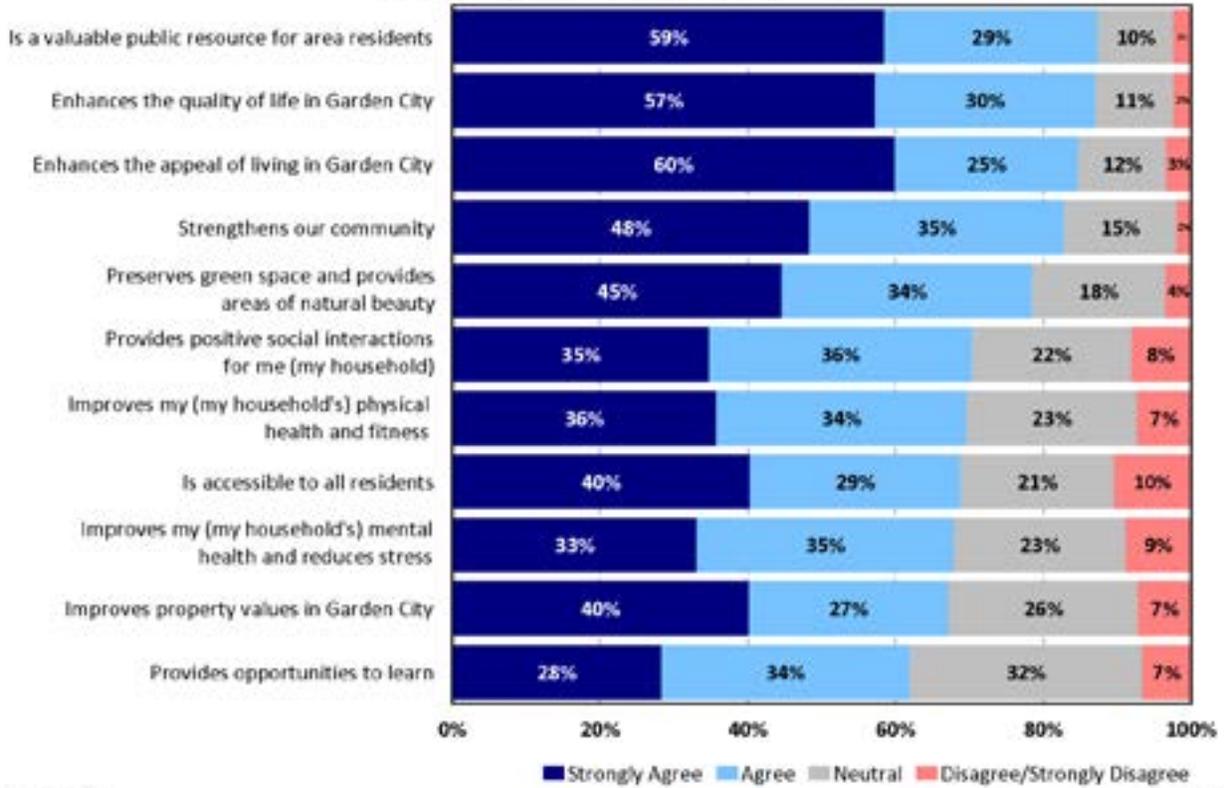
Q14. If you had a budget of \$100 for the City of Garden City Parks and Recreation Department, how would you allocate the funds among the following categories of funding?

by percentage of respondents



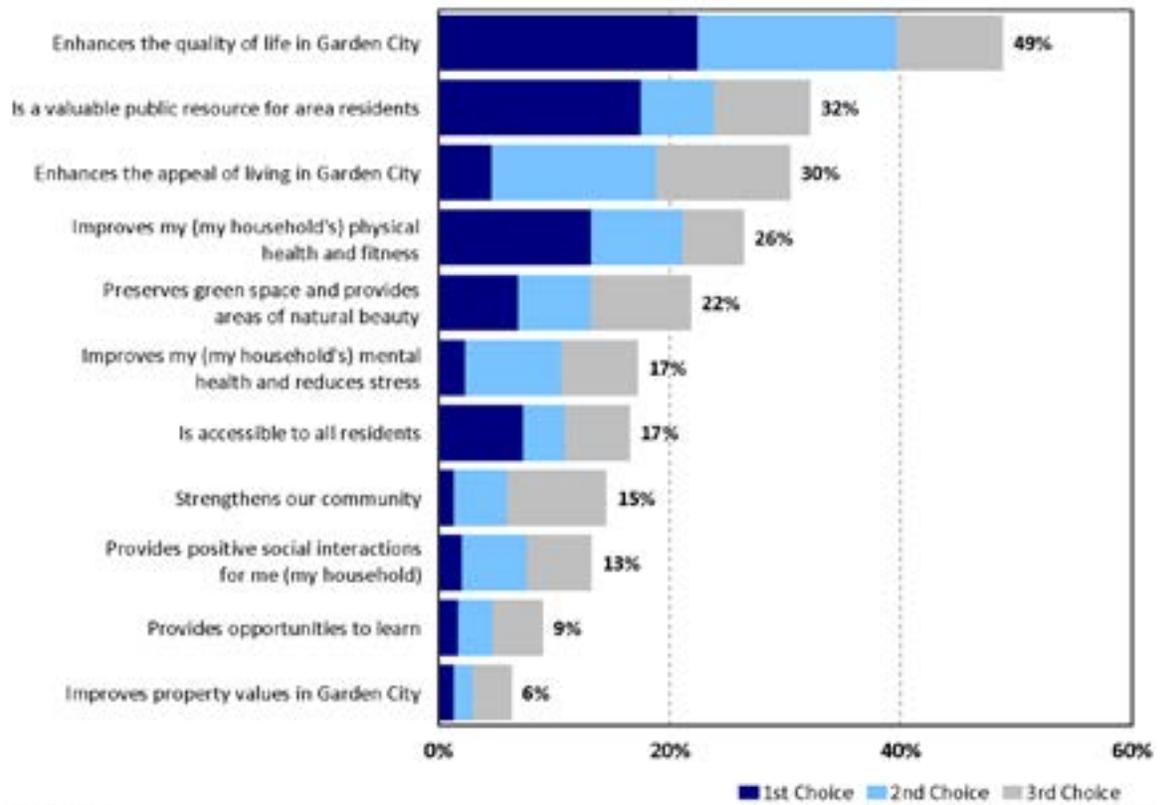
Q15. Agreement with the Following Statements About the Garden City Parks and Recreation System

by percentage of respondents (excluding "don't know")



Q16. Most Important Benefits to Households

by percentage of respondents who selected the item as one of their top three choices

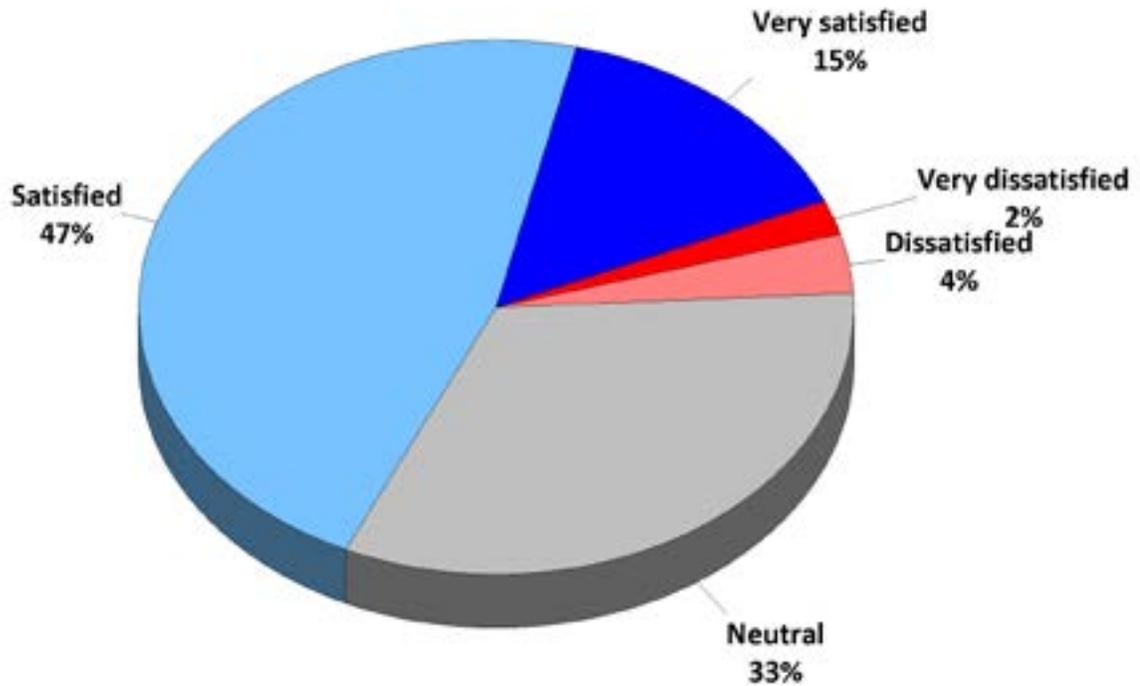


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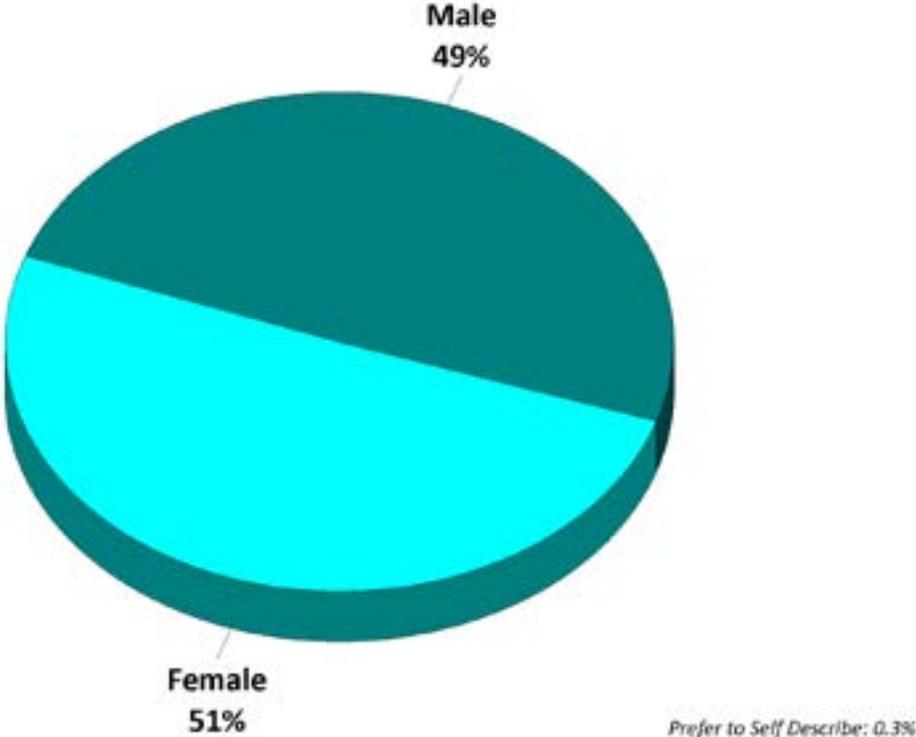
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Q17. Satisfaction with the overall value your household receives from the City of Garden City Parks and Recreation Department

by percentage of respondents (excluding "don't know")

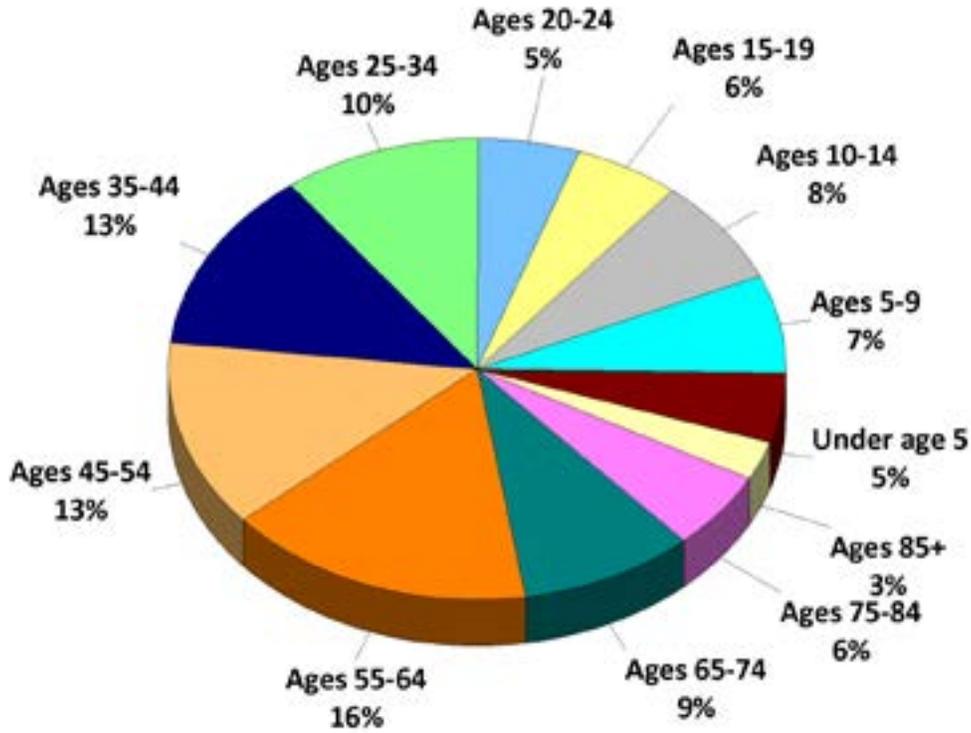


Q18. Your gender: by percentage of respondents (excluding "not provided")



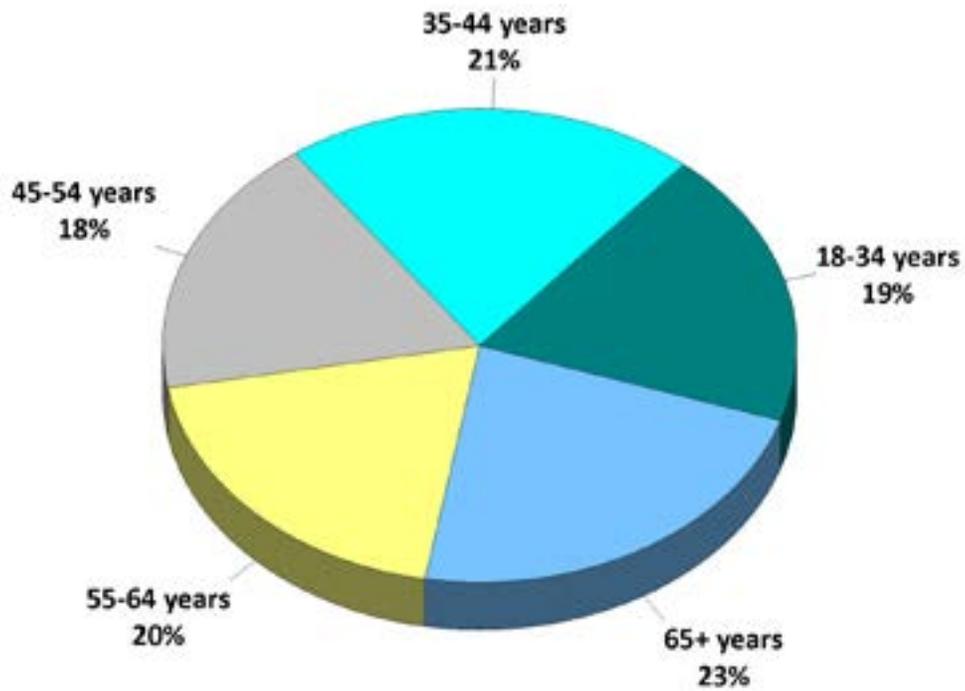
Q19. Counting yourself, how many people in your household are in the following age groups?

by percentage of persons in household



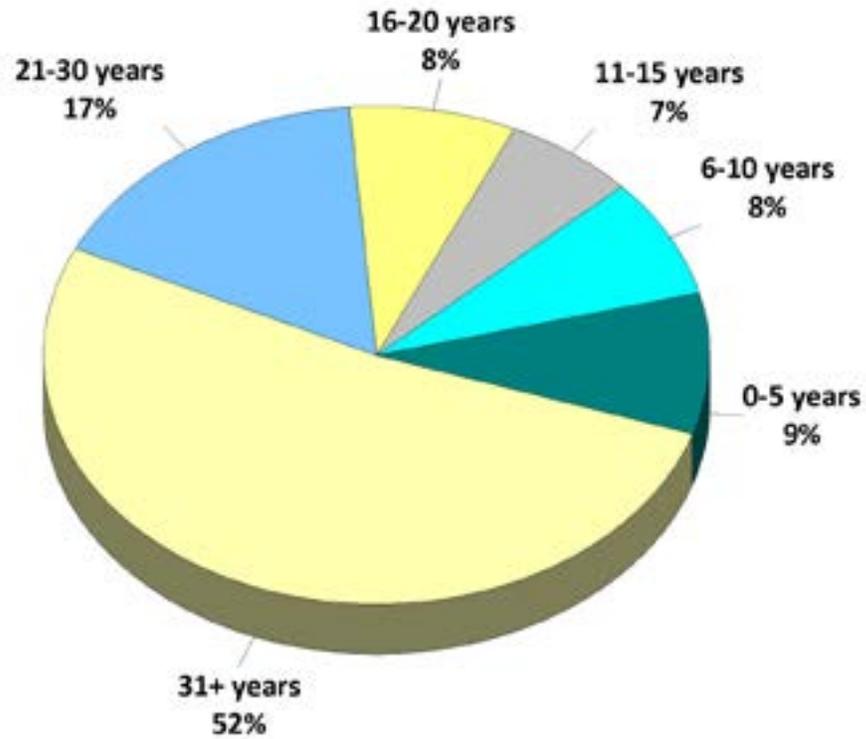
Q20. What is your age?

by percentage of respondents (excluding "not provided")



Q21. How many years have you lived in Garden City?

by percentage of respondents (excluding "not provided")



Section 3: Benchmark Analysis

Benchmark Analysis

Since 1998, ETC Institute has conducted household surveys for needs assessments, feasibility studies, customer satisfaction, fees and charges comparisons, and other parks and recreation issues in more than 500 communities in 49 states across the country. The results of these surveys have provided an unparalleled data base of information to compare responses from household residents in client communities to "National Averages" and therefore provide a unique tool to "assist organizations in better decision making."

Communities within the data base include a full range of municipal and county governments from 20,000 in population through over 1 million in population. They include communities in warm weather climates and cold weather climates, mature communities and some of the fastest growing cities and counties in the country.

"National Averages" have been developed for numerous strategically important parks and recreation planning and management issues including: customer satisfaction and usage of parks and programs; methods for receiving marketing information; reasons that prevent members of households from using parks and recreation facilities more often; priority recreation programs, parks, facilities and trails to improve or develop; priority programming spaces to have in planned community centers and aquatic facilities; potential attendance for planned indoor community centers and outdoor aquatic centers; etc.

To keep the benchmarking data base current with changing trends, ETC Institute's benchmarking data base is updated on a regular basis. The "National Average" included on the following pages only include the results of surveys ETC Institute has administered over the past five years.

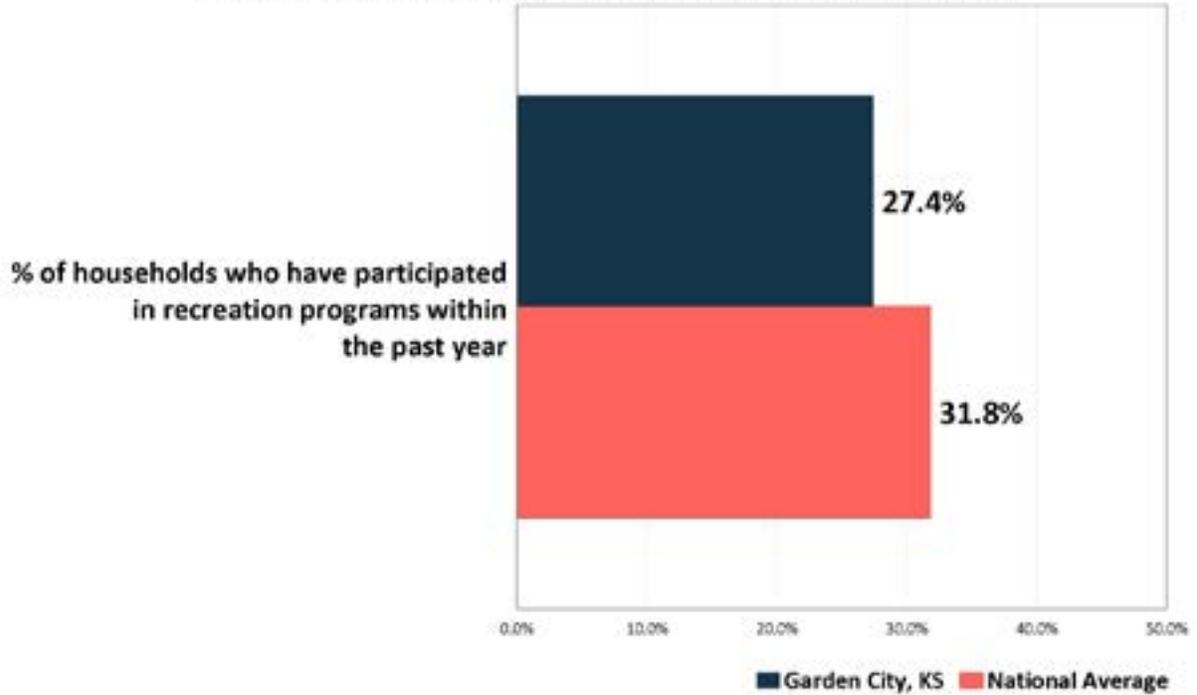
Results from household responses for Garden City, KS were compared to National Benchmarks to gain further strategic information. Graphs of all tabular comparisons are on the following pages.

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Benchmarks
Garden City, KS
(2022)
Compared to
National
Averages

Percent of Households That Have Participated in Programs and Gave Excellent & Excellent/Good Ratings for the Quality of Recreation Programs

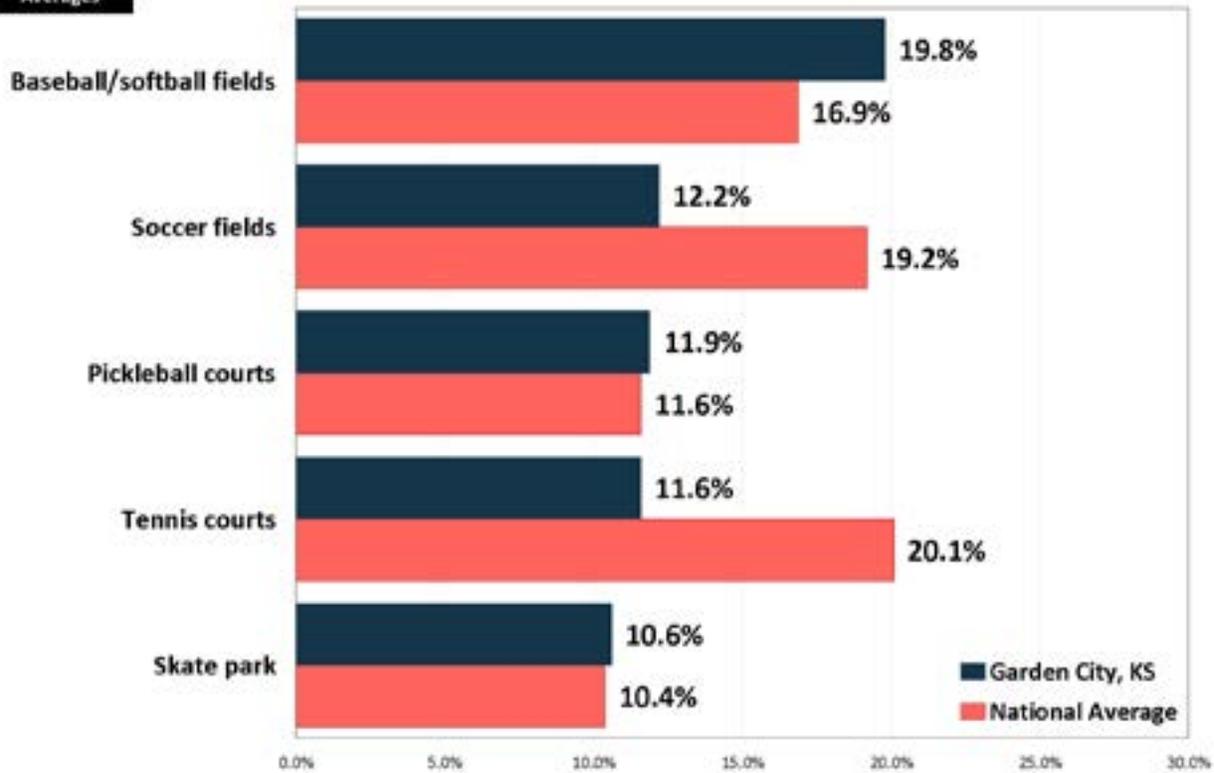
by the percentage of households who have participated in recreation programs within the past year



Benchmarks
Garden City, KS
(2022)
Compared to
National
Averages

Percent of Households With Needs For Sports Facilities

by %Yes of households that have a need for sports facilities



Benchmarks
Garden City, KS
(2022)
Compared to
National
Averages

Percent of Households With Needs For Other Recreation Facilities

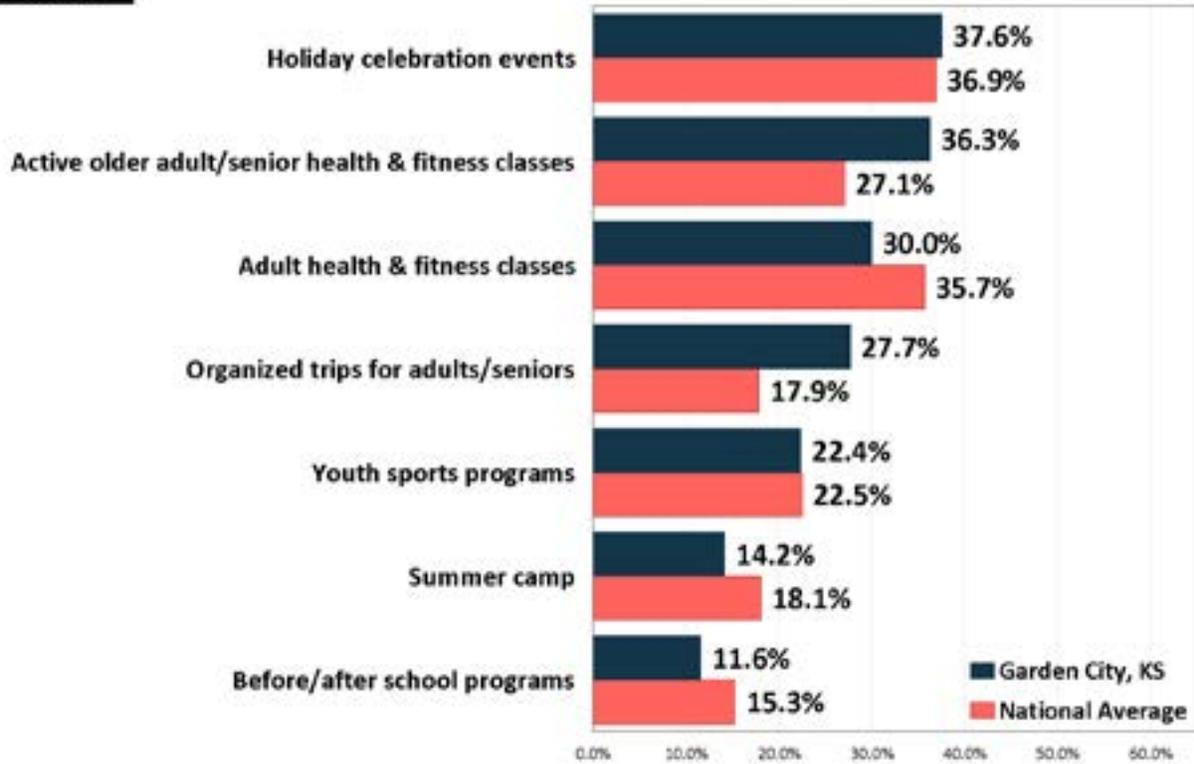
by %yes of households that have a need for recreation facilities



Benchmarks
Garden City, KS
(2022)
Compared to
National
Averages

Percent of Households With Needs For Recreation Facilities

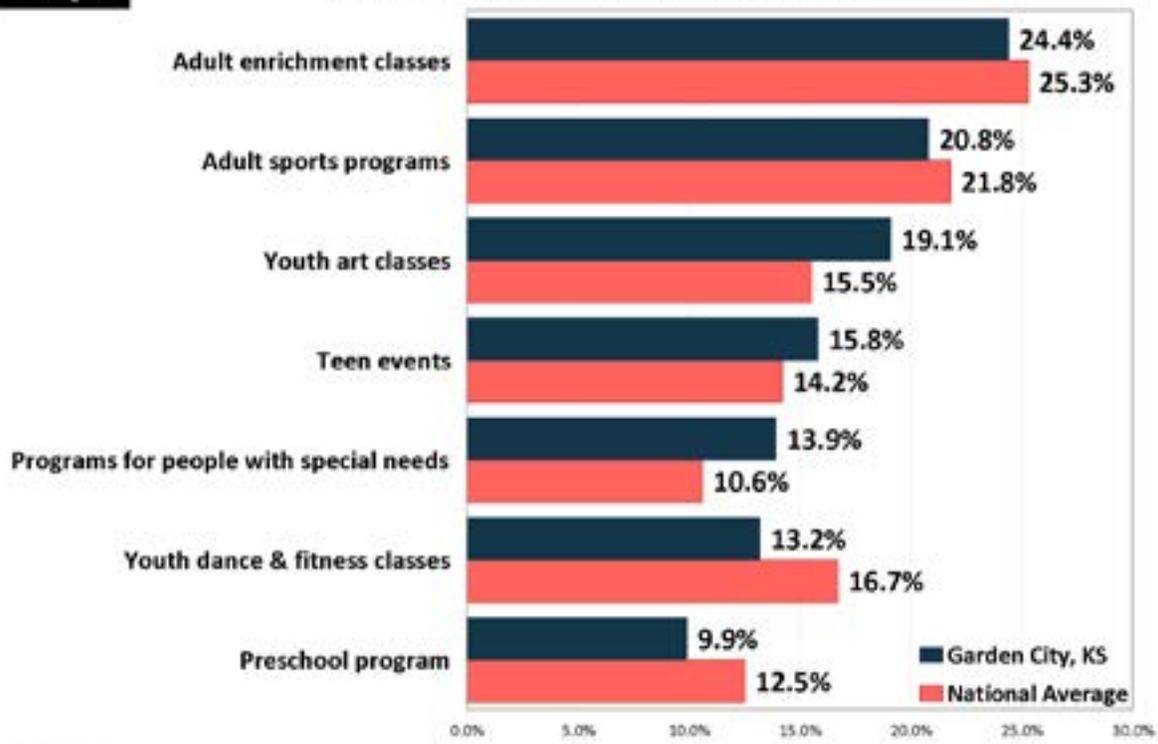
by %yes of households that have a need for recreation facilities



Benchmarks
 Garden City, KS
 (2022)
 Compared to
 National
 Averages

Percent of Households With Needs For Other Recreation Facilities

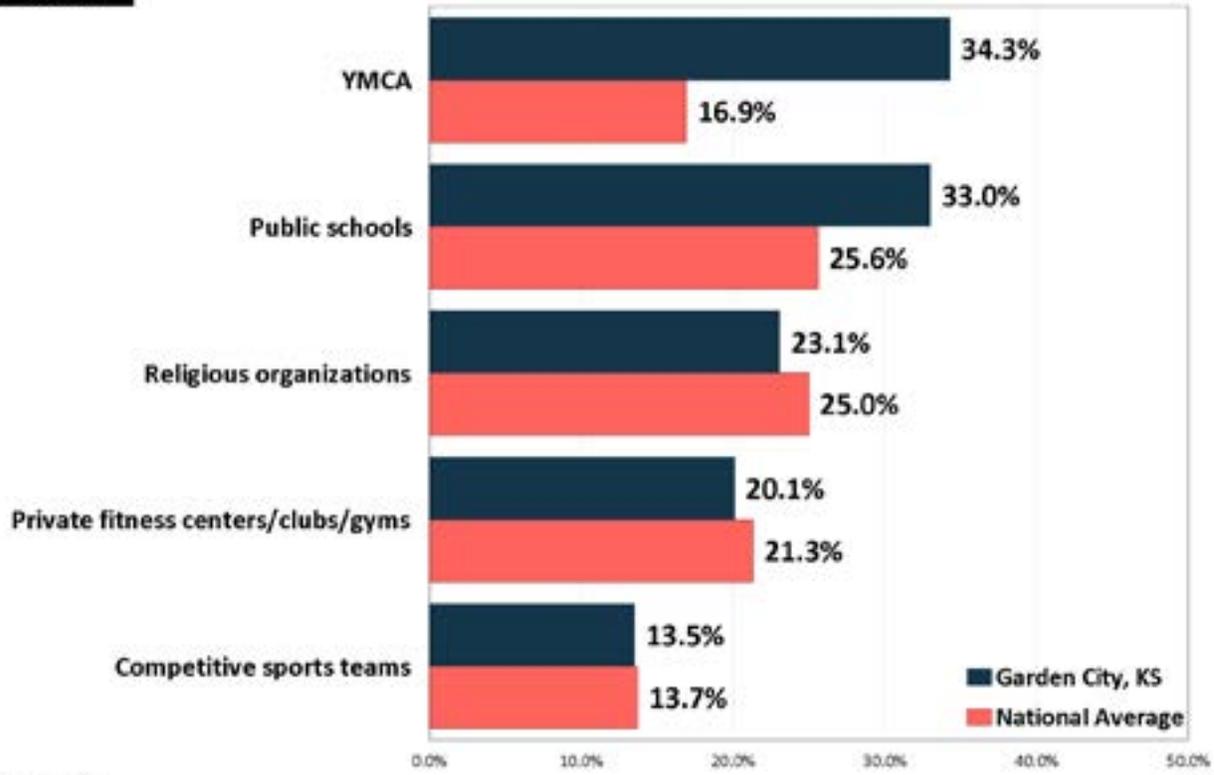
by %yes of households that have a need for recreation facilities



Benchmarks
Garden City, KS
(2022)
Compared to
National
Averages

Organizations Used for Parks & Recreation Programs and Facilities by Households

by %Yes of households that reported using the organization



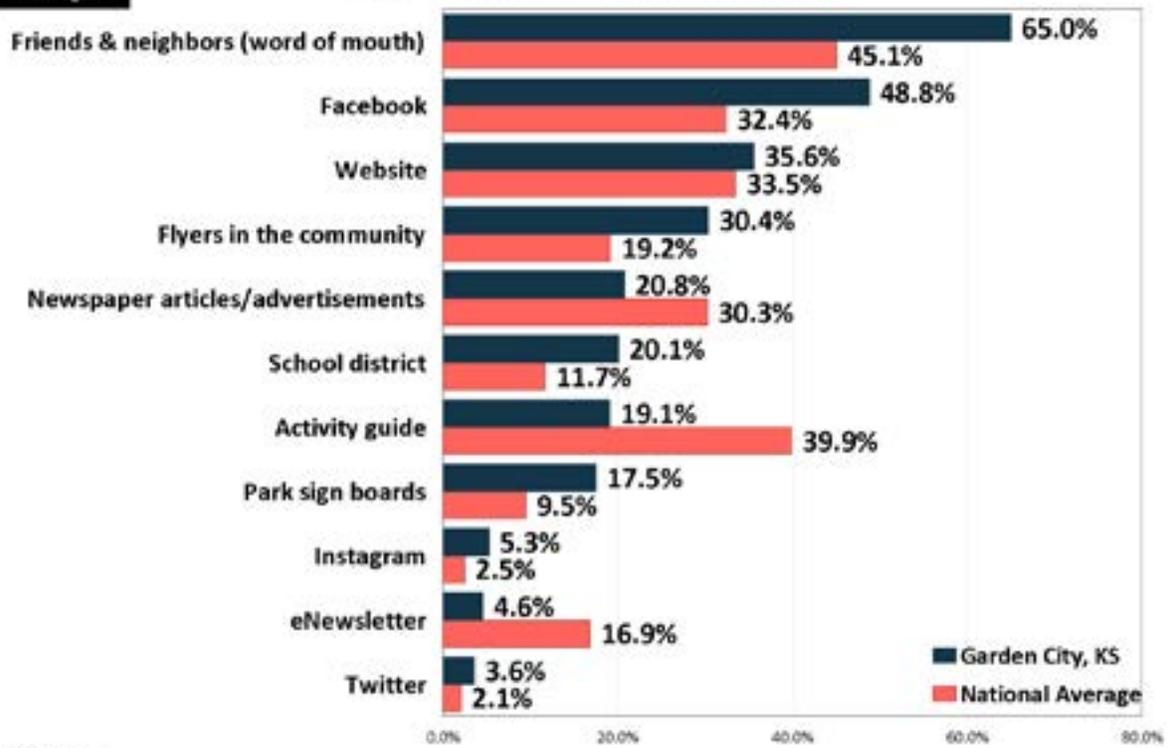
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Benchmarks
Garden City, KS
(2022)
Compared to
National
Averages

Sources of Information Used by Households to Learn About Recreation Programs/Activities

by %Yes of households that use the source of information



Benchmarks
Garden City, KS
(2022)
Compared to
National
Averages

Reasons Preventing Households Use of Parks & Recreation Facilities More Often

by %Yes of households that reported the item as a reason



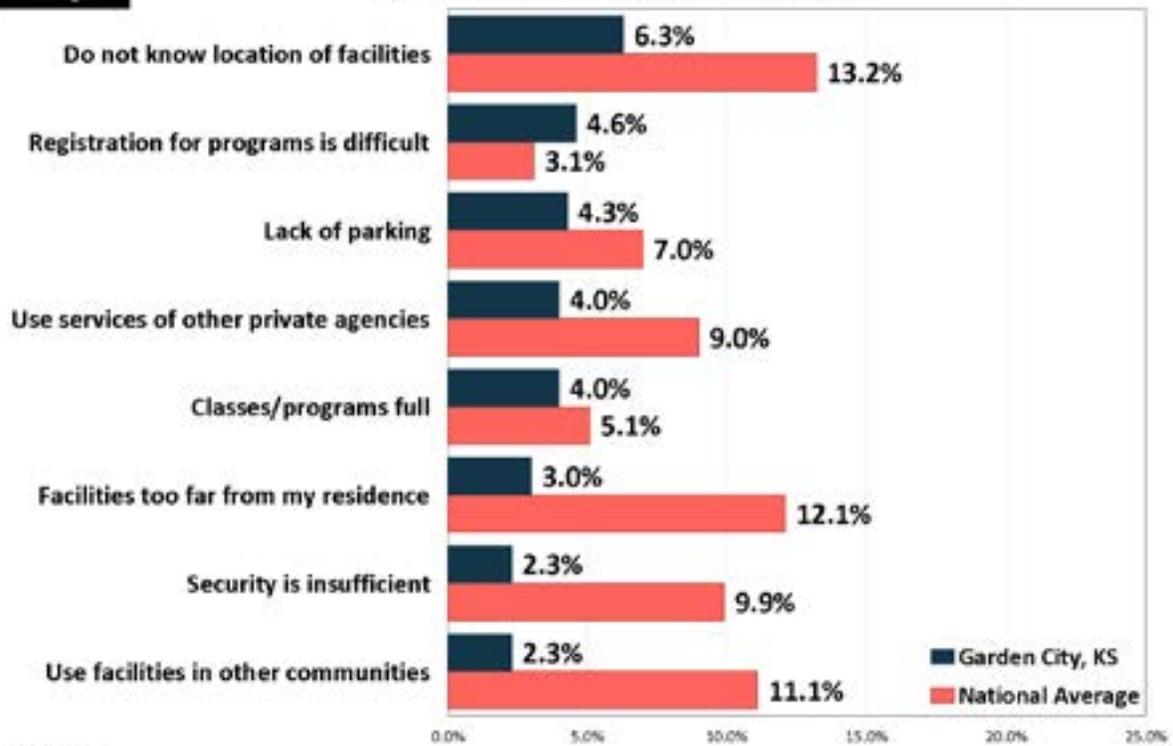
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Benchmarks
 Garden City, KS
 (2022)
 Compared to
 National
 Averages

Reasons Preventing Households Use of Parks & Recreation Facilities More Often (Continued)

by %Yes of households that reported the item as a reason



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Garden City Parks and Rec Survey Findings Report: March 2022

Section 4: Priority Investment Analysis

Priority Investment Analysis

The Priority Investment Rating (PIR) was developed by ETC Institute to provide government leaders with an objective tool for evaluating the priority that should be placed on parks and recreation investments. The primary purpose of the Priority Investment Rating is to identify the facilities, amenities, and programs households think should receive the highest priority for investment. The Priority Investment Rating has two components:

- the importance households place on items (sum of top four choices) and
- households' unmet needs (needs that are only being 50% or less).

Since decisions related to future investments should consider both the level of unmet need and the importance of facilities, amenities, and programs, the Priority Investment Rating weights each of these components equally. Essentially, the equation for the Priority Investment Rating is the sum of the Unmet Needs Rating (UNR) and the Importance Rating (IR) as shown in the equation below:

$$\text{PIR} = \text{UNR} + \text{IR}$$

For example, suppose the Unmet Needs Rating for cultural events is 83.6 (out of 100) and the Importance Rating for cultural events is 91.6 (out of 100), therefore the Priority Investment Rating for cultural events is 175.2 (out of 200). A Priority Investment Rating of 175.2 would indicate that cultural events are a High Priority for investment.

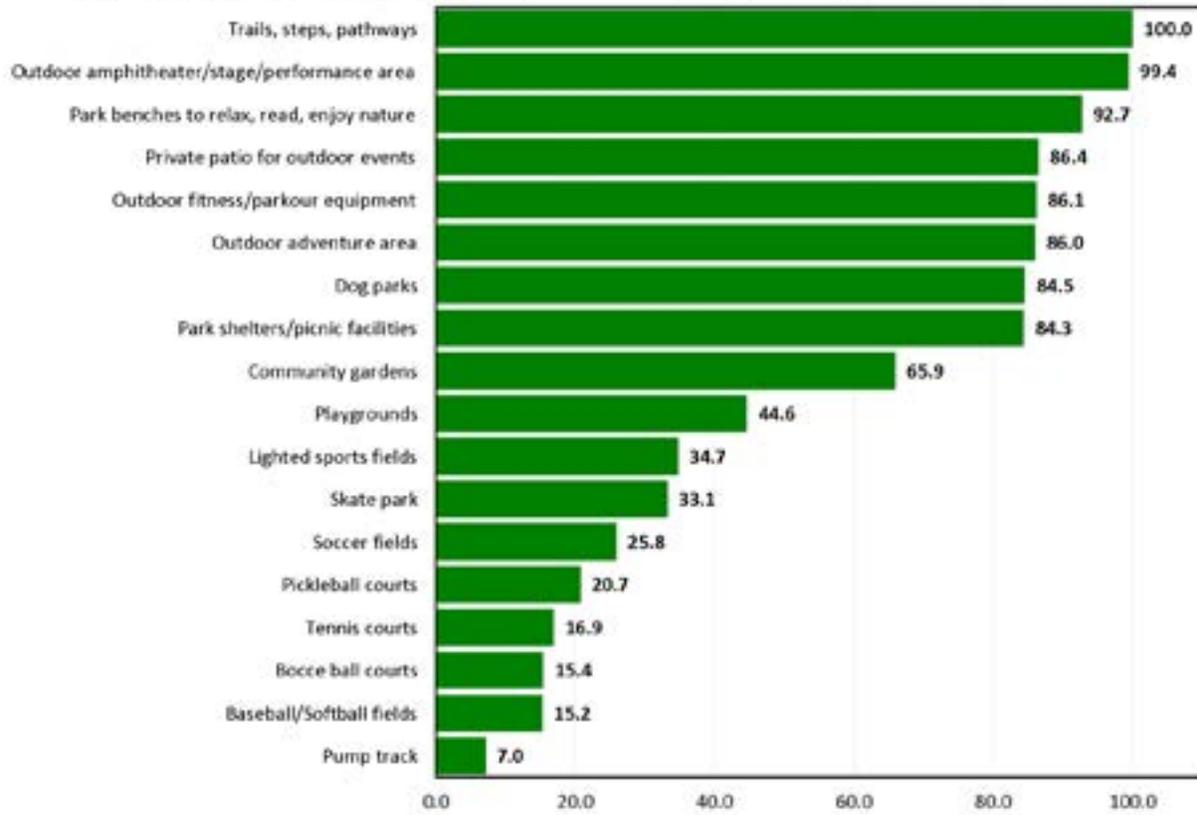
How to Analyze the Charts:

- **High Priority Areas** are those with a PIR of at least 100. A rating of 100 or above generally indicates there is a relatively high level of unmet need and households generally think it is important to fund improvements in these areas. Improvements in this area are likely to have a positive impact on the greatest number of households.
- **Medium Priority Areas** are those with a PIR of 50-99. A rating in this range generally indicates there is a medium to high level of unmet need or a significant percentage of households generally think it is important to fund improvements in these areas.
- **Low Priority Areas** are those with a PIR below 50. A rating in this range generally indicates there is a relatively low level of unmet need and households do not think it is important to fund improvements in these areas. Improvements may be warranted if the needs of very specialized populations are being targeted.

The following pages show the Unmet Needs Rating, Importance Rating, and Priority Investment Rating (PIR) for Parks and Recreation facilities, amenities, programs and events.

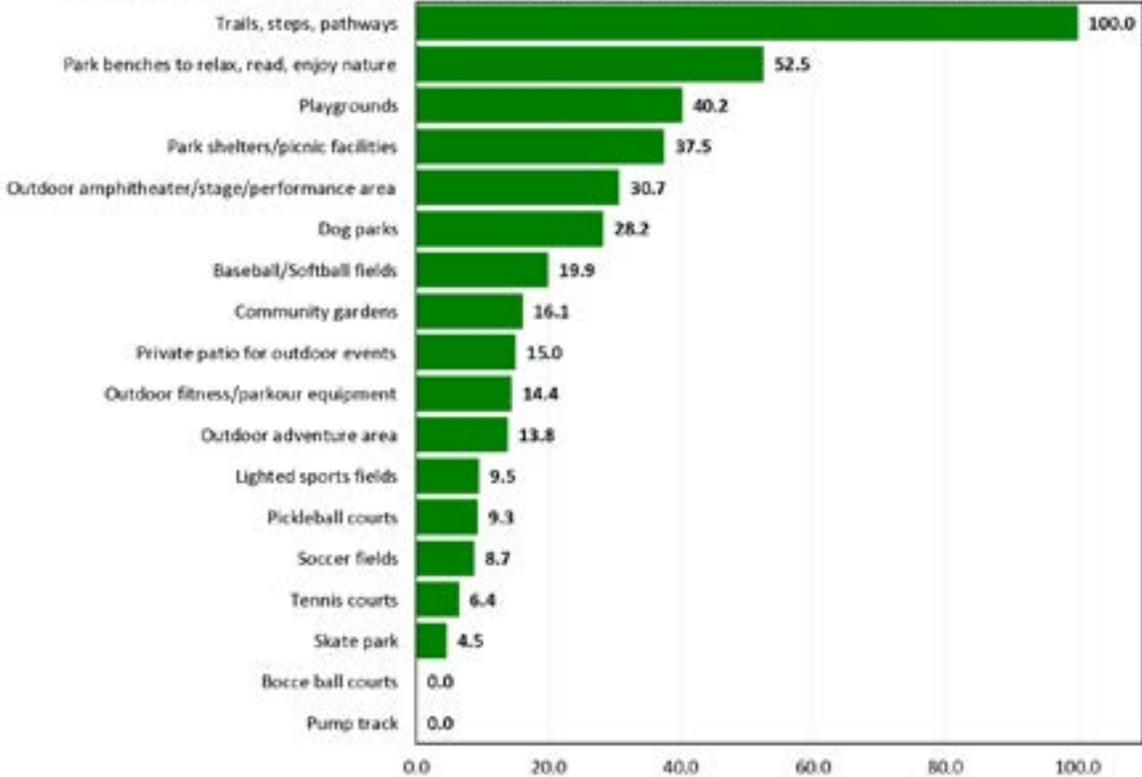
Unmet Needs Rating for Facilities and Amenities

the rating for the item with the most unmet need=100
 the rating of all other items reflects the relative amount of unmet need for each item compared to the item with the most unmet need

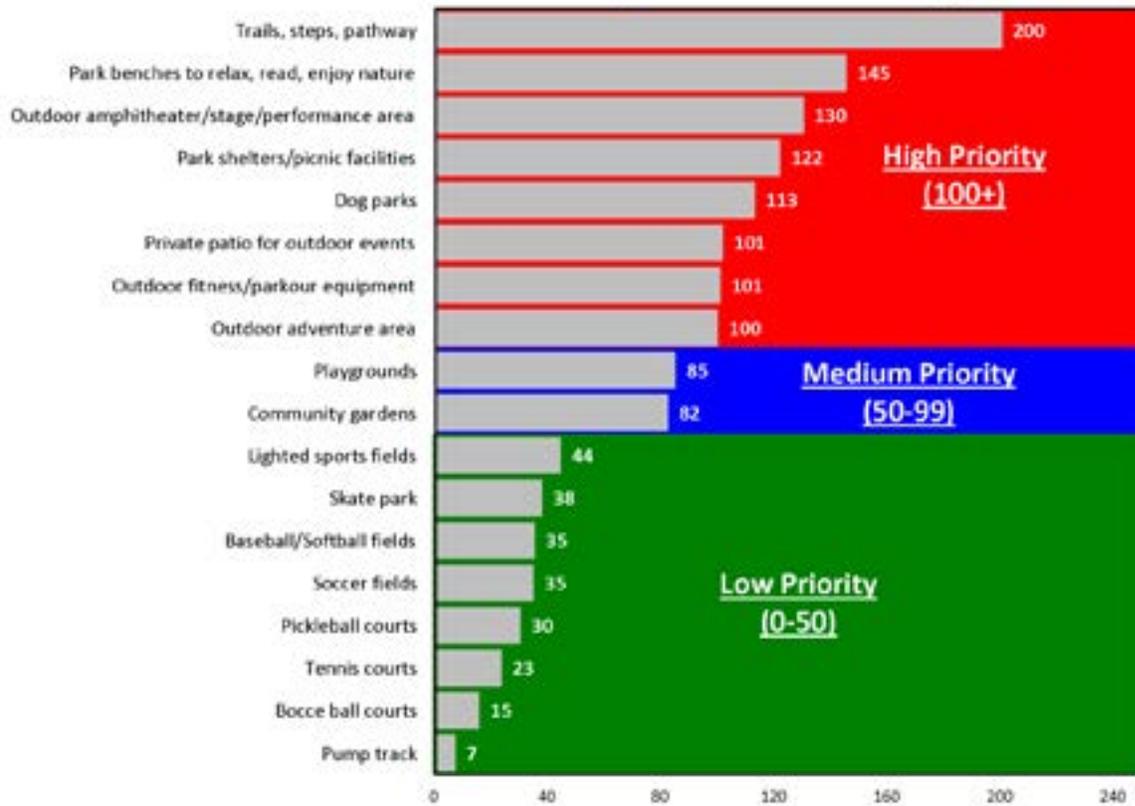


Importance Rating for Facilities and Amenities

the rating for the item rated as the most important=100
the rating of all other items reflects the relative level of importance for each item compared to the item rated as the most important

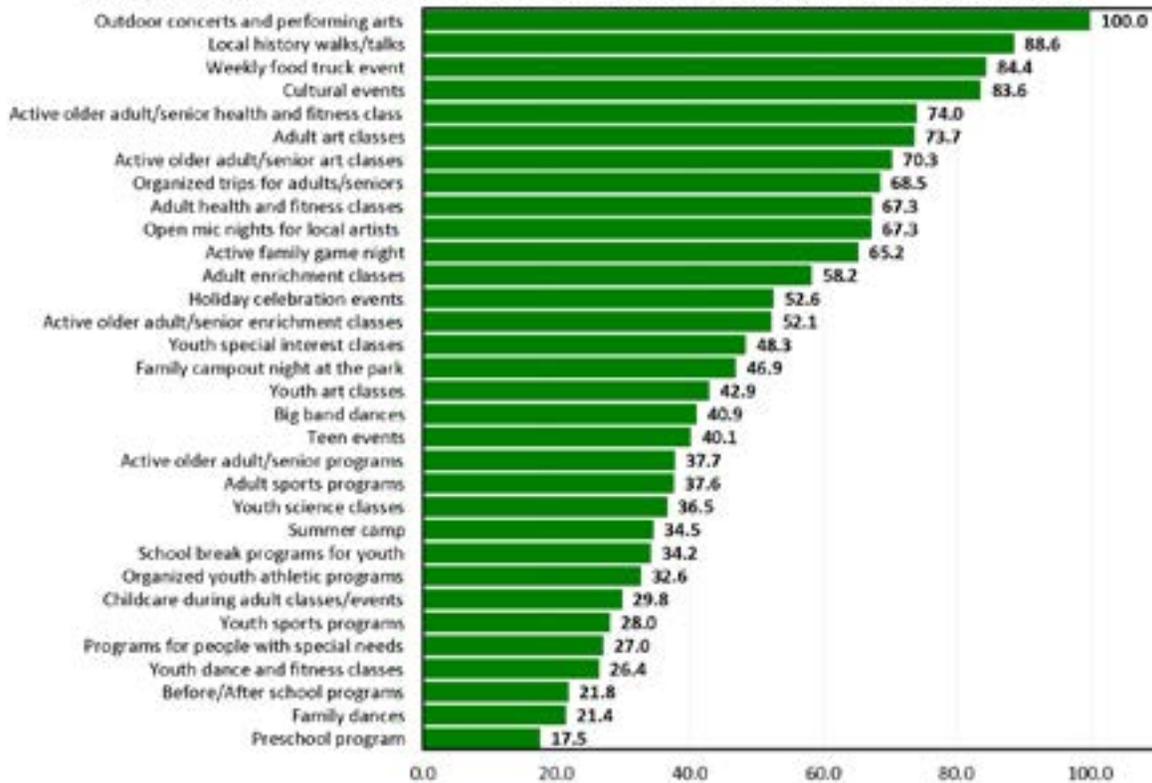


Top Priorities for Investment for Facilities and Amenities Based on the Priority Investment Rating

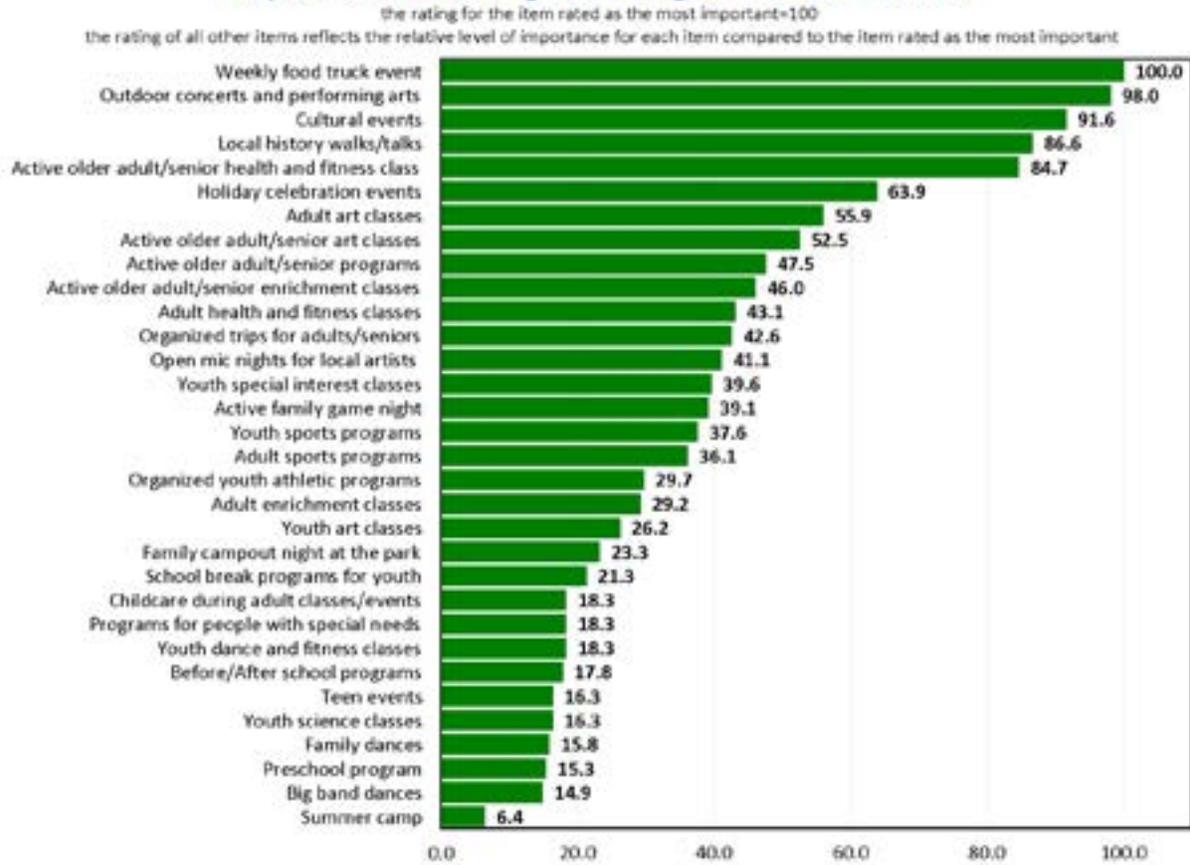


Unmet Needs Rating for Programs and Events

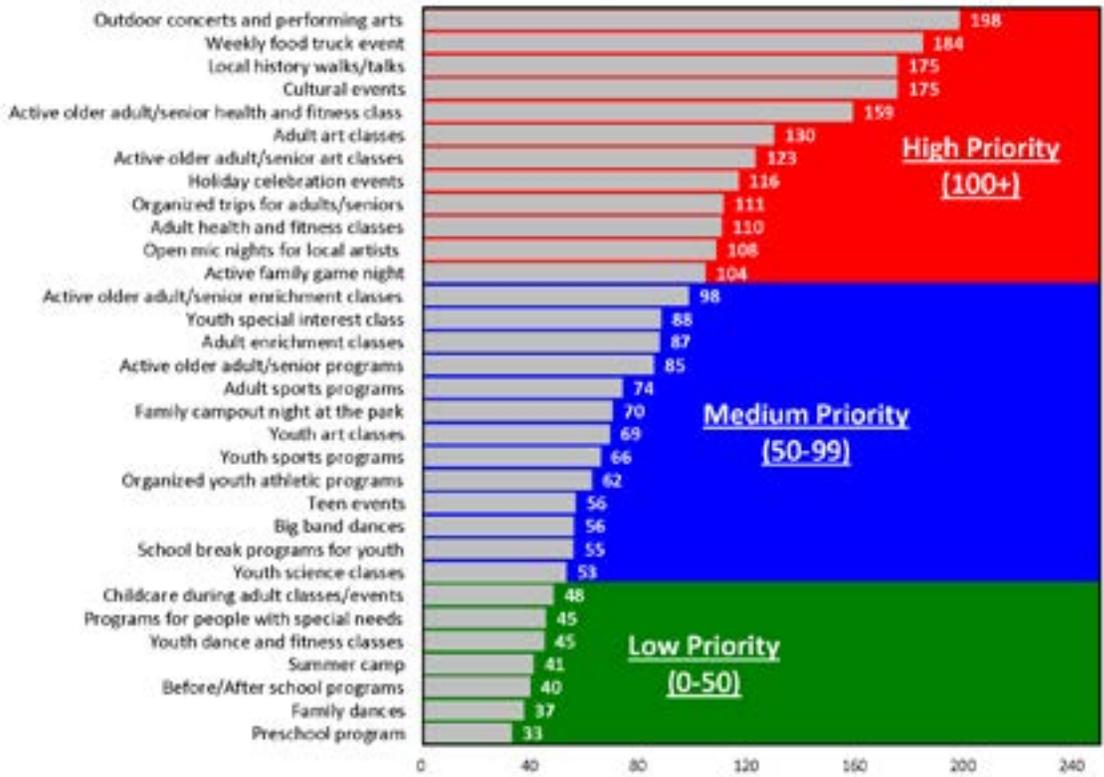
the rating for the item with the most unmet need=100
 the rating of all other items reflects the relative amount of unmet need for each item compared to the item with the most unmet need



Importance Rating for Programs and Events



Top Priorities for Investment for Programs and Events Based on the Priority Investment Rating



Section 5: Tabular Data

Q1(1-16). Parks: Please indicate if you or any members of your household have used any of the following park listed below.

(N = 133)

	Yes	No
Q1.1. Alan Geyer Children's Woodland Park	13.5%	86.5%
Q1.2. Apple Park	13.5%	86.5%
Q1.3. Dean Wiley Park	39.1%	60.9%
Q1.4. Dog Park	27.0%	73.0%
Q1.5. Hemlock Park	24.8%	75.2%
Q1.6. Lincoln School Park	26.3%	73.7%
Q1.7. Forest Park East	21.8%	78.2%
Q1.8. Lincoln High Park	11.3%	88.7%
Q1.9. Linn Park	4.5%	95.5%
Q1.10. History Park	1.5%	98.5%
Q1.11. Santa Fe Park	2.3%	97.7%
Q1.12. Skyline Park	9.8%	90.2%
Q1.13. Stearns Park	25.6%	74.4%
Q1.14. Valley Trail	21.8%	78.2%
Q1.15. Community Center Artisan Center	2.3%	97.7%
Q1.16. Wilbur Park	21.8%	78.2%

Q11-16). Parks: If "Yes," please rate the condition of each park.

(N = 333)

	Excellent	Good	Fair	Poor	Not provided
Q1-1. Alan Baker Children's Woodland Park	37.0%	40.0%	12.0%	0.0%	0.0%
Q1-2. Ayda Park	17.0%	43.6%	35.0%	0.0%	2.5%
Q1-3. Dean Wiley Park	30.0%	59.0%	6.0%	0.0%	1.0%
Q1-4. Dog Park	10.0%	73.0%	37.0%	14.0%	3.0%
Q1-5. Emerald Park	44.0%	41.0%	4.0%	1.0%	4.0%
Q1-6. Emerald Sunset Park	17.0%	67.0%	13.0%	0.0%	0.0%
Q1-7. Forest Park, Lake	17.0%	40.0%	31.0%	6.0%	1.0%
Q1-8. Harold Long Park	41.0%	51.0%	6.0%	0.0%	1.0%
Q1-9. Jung Park	18.0%	59.0%	19.0%	10.0%	0.0%
Q1-10. Rotary Park	17.0%	60.0%	17.0%	0.0%	4.0%
Q1-11. Sassafras Park	0.0%	44.0%	16.0%	0.0%	0.0%
Q1-12. Sycamore	10.0%	45.0%	20.0%	10.0%	3.0%
Q1-13. Stevens Park	50.0%	40.0%	4.0%	0.0%	0.0%
Q1-14. Tuley Trail	17.0%	49.0%	11.0%	1.0%	1.0%
Q1-15. Tommy Austin Arboretum	38.0%	30.0%	0.0%	0.0%	0.0%
Q1-16. Wilson Park	47.0%	41.0%	11.0%	0.0%	1.0%

WITHOUT "NOT PROVIDED"

Q1(1-16). Parks: If "Yes," please rate the condition of each park. (without "not provided")

(N=183)

	Excellent	Good	Fair	Poor
Q1-1. Ann Green Columbus Woodland Park	28.7%	41.9%	12.9%	0.5%
Q1-2. Apple Park	18.4%	41.7%	31.3%	0.6%
Q1-3. Dean Wiley Park	35.5%	51.7%	1.2%	0.0%
Q1-4. Dog Park	20.5%	30.8%	35.0%	20.0%
Q1-5. Fernald Park	45.5%	46.1%	4.3%	1.1%
Q1-6. Fossilpaddock Park	17.1%	51.4%	17.1%	0.4%
Q1-7. Forest Park Lake	18.1%	40.1%	11.1%	6.0%
Q1-8. Harold Long Park	47.9%	51.9%	1.4%	0.0%
Q1-9. Jones Park	29.0%	20.0%	11.7%	10.7%
Q1-10. Rotary Park	18.7%	43.4%	15.7%	0.0%
Q1-11. Santa Fe Park	1.7%	63.1%	10.7%	0.0%
Q1-12. Skatepark	20.7%	37.0%	31.1%	10.0%
Q1-13. Stewart Park	34.1%	41.5%	4.5%	0.0%
Q1-14. Valley Trail	11.4%	49.5%	17.9%	1.9%
Q1-15. Tommy Smith & Associates	18.1%	31.8%	7.1%	0.0%
Q1-16. Walnut Park	44.4%	47.9%	11.3%	4.4%

Q117-35): Recreation Facilities: Please indicate if you or any members of your household have used any of the following recreation facilities listed below.

(N = 303)

	Yes	No
Q1-1: Academy Field	5.3%	94.7%
Q1-2: Buffalo Dunes Golf Course	22.4%	77.6%
Q1-3: Blower Field	12.9%	87.1%
Q1-4: Bluff Lighted Field	21.4%	78.6%
Q1-5: Core Trees	17.2%	82.8%
Q1-6: Dean Wiley Softball Complex	23.5%	76.5%
Q1-7: Equus and Trotter Complex	11.6%	88.4%
Q1-8: Hansen Field	13.2%	86.8%
Q1-9: Kauffman Soccer Complex	14.2%	85.8%
Q1-10: Garden Fields at Big Field	41.6%	58.4%
Q1-11: GO Park (on Street Facility: gym, basketball, shuffle)	15.8%	84.2%
Q1-12: Glinesley Tennis & Pickleball Courts	14.2%	85.8%
Q1-13: Lee & Thomas Amph	88.4%	11.6%
Q1-14: Long Park Walking Trail	33.0%	67.0%
Q1-15: O'Brien Gymnasium Facility	14.5%	85.5%
Q1-16: Peermus Complex	21.5%	78.5%
Q1-17: Pioneer Trail	12.2%	87.8%
Q1-18: Turkey Trail	40.7%	59.3%
Q1-19: Valley View Community	56.1%	43.9%

Q1(17-35). Recreation Facilities: If "Yes," please rate the condition of each recreation facility.

(N=280)

	Excellent	Good	Fair	Poor	Not provided
Q1-1. Academy Field	44.4%	37.8%	15.7%	11.1%	3.0%
Q1-2. Belle Plaine Golf Course	43.0%	31.3%	2.0%	0.0%	5.5%
Q1-3. Flower Field	11.5%	45.5%	41.0%	1.6%	1.5%
Q1-4. Flintington Field	1.5%	55.0%	17.5%	11.3%	1.5%
Q1-5. Core Fitness	48.1%	42.5%	7.7%	0.0%	1.0%
Q1-6. Dean Wiggins (Hout) Complex	37.7%	56.0%	15.7%	1.0%	1.6%
Q1-7. Edna Woodberry Complex	37.0%	50.5%	14.5%	6.6%	1.0%
Q1-8. Garden Field	19.7%	47.0%	41.7%	1.4%	1.2%
Q1-9. Garcia Soccer Complex	28.6%	48.9%	17.8%	4.4%	3.0%
Q1-10. Garden Fields at Big Red	48.3%	38.5%	1.4%	0.0%	3.8%
Q1-11. GTPS (H Street Area, "Lily" Classroom, studios)	15.4%	47.5%	15.7%	0.0%	3.0%
Q1-12. Gentry Tennis & Recreational Courts	37.8%	42.0%	15.5%	2.2%	3.0%
Q1-13. Lee Richardson Zoo	03.4%	27.5%	3.4%	1.3%	4.5%
Q1-14. Long Park Walking Trail	47.0%	41.0%	5.0%	1.0%	5.0%
Q1-15. O'Brien Gymnasium Facility	77.5%	18.0%	1.0%	0.0%	4.5%
Q1-16. Peetles Complex	31.8%	48.5%	18.0%	1.5%	3.0%
Q1-17. Pioneer Trail	50.4%	41.0%	3.4%	2.7%	3.0%
Q1-18. Taley Trail	31.0%	48.0%	8.4%	2.0%	3.0%
Q1-19. Valley View Cemetery	54.5%	38.0%	1.9%	0.0%	4.2%

WITHOUT "NOT PROVIDED"

Q117-35) Recreation Facilities: If "Yes," please rate the condition of each recreation facility. (without "not provided")

(N = 389)

	Excellent	Good	Fair	Poor
Q1-1) Academy Field	44.4%	27.8%	15.7%	11.1%
Q1-2) Buffalo Dunes Golf Course	77.4%	22.5%	0.7%	0.7%
Q1-3) Blower Field	31.5%	44.7%	42.1%	2.0%
Q1-4) Blufflighter Field	11.8%	50.1%	21.1%	0.0%
Q1-5) Core Tennis	49.0%	43.7%	7.3%	0.7%
Q1-6) Dean Wiley Softball Complex	22.0%	52.6%	17.1%	1.6%
Q1-7) Foxwood Soccer Complex	20.0%	54.3%	14.3%	6.6%
Q1-8) Hansen Field	17.1%	42.2%	31.7%	1.0%
Q1-9) Lancia Soccer Complex	28.9%	48.9%	17.6%	4.4%
Q1-10) Garden Fields at Big Field	58.8%	26.5%	2.4%	0.0%
Q1-11) 6000 10th Street Facility (gym, classrooms, kitchen)	35.4%	47.8%	11.7%	0.0%
Q1-12) Brinsley Tennis & Pickleball Courts	58.6%	45.2%	15.7%	2.5%
Q1-13) Lee & Thomas Amph	36.4%	34.9%	9.4%	1.0%
Q1-14) Long Park Walking Trail	49.5%	47.0%	0.3%	1.1%
Q1-15) Olympic Gymnasium Facility	81.0%	19.1%	0.0%	0.0%
Q1-16) Peoples Co Malex	31.8%	48.5%	13.7%	1.7%
Q1-17) Pioneer Tra	11.4%	40.1%	3.4%	3.7%
Q1-18) Tulley Tra	38.0%	51.0%	8.0%	1.1%
Q1-19) Valley View Community	35.8%	41.3%	3.1%	0.6%

Q2. Which FOUR of the PARKS/FACILITIES from the list in Question 1 have you or members of your household used the most during the past year?

<u>Q2. Top choice</u>	<u>Number</u>	<u>Percent</u>
Aunt Gertie's Elmwood Park	2	0.3%
Ayala Park	1	1.1%
Dean Wiley Park	25	6.6%
Dog Park	7	1.9%
Franklin Park	12	4.0%
Franklin Scout Park	4	1.3%
Franklin Park Center	4	1.5%
Harold Long Park	13	4.0%
Seaside Park	0	0.0%
Seaside Park	10	3.3%
Trinity Trail	45	13.6%
Trinity Austin Recreation	1	1.1%
W. H. H. Park	4	1.1%
Walden Lakes Golf Course	11	3.0%
Cole Terrace	5	2.0%
Dean Wiley Softball Complex	5	1.4%
Exclusive Soccer Complex	1	0.3%
Garden Soccer Complex	3	1.0%
Garden Rapids at Dog Foot	5	1.7%
6418 20th Street (at 74th St. & 100th St., 100th St.)	3	1.0%
Grassley Tennis & Pickleball Courts	1	0.3%
Lee & H. Park (at 100th)	27	7.8%
Long Park Walking Trail	2	1.3%
O'Brady Park (at 100th St.)	3	1.0%
Peoples Complex	4	1.3%
Trinity Trail	4	1.0%
Trinity Trail	13	4.3%
Valley View Community	7	2.1%
<u>None chosen</u>	<u>50</u>	<u>15.8%</u>
Total	314	100.0%

Q2. Which FOUR of the PARKS/FACILITIES from the list in Question 1 have you or members of your household used the most during the past year?

<u>Facility Name</u>	<u>Number</u>	<u>Percent</u>
Alan Geler Champion Woodland Park	1	0.3%
Aya's Park	1	0.3%
Dean Wiley Park	3	0.8%
Dog Park	3	1.0%
Fun City Park	20	7.9%
Finch's Scout Park	8	2.6%
Forest Park Lane	5	1.7%
Harold Long Park	12	4.0%
Lions Park	1	0.4%
Rolling Park	1	0.3%
Seapeaks	1	0.3%
Stevens Park	3	0.9%
Talley Trail	20	6.6%
Wildcat Park	5	1.7%
Buffalo Burn's Golf Course	4	1.3%
Cleaver Field	1	0.3%
Club Leatherhead	3	1.0%
Core Fitness	5	1.7%
Dean Wiley Softball Complex	2	1.0%
Scotia Soccer Complex	4	1.3%
Garden Rapids at Big Top	5	1.6%
5778 6th Street Facility (gym, classrooms, storage)	2	0.7%
Grimsby Tennis & Bideball Courts	1	0.3%
Lee Hutchinson Zoo	49	13.9%
Long Park Walking Trail	2	1.0%
O'Driscoll's Multi-Use Facility	5	1.7%
Russell Trail	4	1.3%
Talley Trail	19	6.3%
Valley View Community	11	3.6%
None chosen	77	21.4%
Total	301	100.0%

Q2. Which FOUR of the PARKS/FACILITIES from the list in Question 1 have you or members of your household used the most during the past year?

<u>Q2. Top choice</u>	<u>Number</u>	<u>Percent</u>
Avalon Park	1	0.3%
Dean Wiley Park	10	3.1%
Dig Foot	1	0.3%
Lincoln Park	15	4.6%
Lincoln Scout Park	6	1.9%
Lincoln Park West	4	1.2%
Marshall High Park	13	4.0%
Rotary Park	1	0.3%
Seaside Park	1	0.3%
Seventh Park	46	14.1%
Trinity Trail	14	4.3%
Walden Park	4	1.2%
Walden Tennis Golf Course	5	1.5%
Walden Soccer Field	5	1.5%
Cole Terrace	1	0.3%
Dean Wiley Softball Complex	5	1.5%
Eschweil Soccer Complex	1	0.3%
Garden Soccer Complex	1	0.3%
Garden Rapids at Dig Foot	14	4.3%
6418 20th Street Nat. Syn. Gym. (Gymnasium, Church)	1	0.3%
Grassley Tennis & Pickleball Courts	1	0.3%
Lee Sherman Field	11	3.4%
Long Park Walking Trail	3	1.0%
Old State Gymnasium Facility	1	0.3%
Reedley Complex	4	1.2%
Homey Trail	1	0.3%
Trinity Trail	17	5.2%
Valley View Community	14	4.3%
<u>None chosen</u>	<u>90</u>	<u>27.7%</u>
Total	314	100.0%

Q2. Which FOUR of the PARKS/FACILITIES from the list in Question 1 have you or members of your household used the most during the past year?

<u>City Attribute</u>	<u>Number</u>	<u>Percent</u>
Aunt Geler Champion Woodland Park	2	0.7%
Aya'a Park	1	0.3%
Deam Wally Park	3	1.0%
Coag Park	6	1.7%
Europa Park	6	1.0%
Finch's Scout Park	1	1.0%
Forest Park Lane	3	0.7%
Harold Long Park	6	2.0%
Leath Park	5	1.7%
Stevens Park	29	9.6%
Talley Trail	8	2.6%
Willow Park	1	1.0%
Buffalo Dunes Golf Course	7	2.3%
Clayton Field	3	1.7%
Cloughmen Field	3	0.7%
Cone Fitness	4	1.3%
Deam Wally Softball Complex	3	0.7%
Edwards Soccer Complex	1	0.3%
Harold Field	1	1.3%
Sonia Soccer Complex	1	0.3%
Garden Rapids at Big Toad	17	5.6%
5778 8th Street Facility (by Lynn's Lawnmowers, Studio)	2	0.7%
Grimsby Tennis & Bideball Courts	1	0.7%
Lee Kirkhamson Zoo	16	5.3%
Long Park Walking Trail	1	1.0%
O'Driscoll Industrial Facility	4	1.4%
Revelos Complex	5	1.7%
Riverside Trail	1	1.7%
Talley Trail	8	2.6%
Valley View Cemetery	18	7.9%
None chosen	117	36.0%
Total	303	100.0%

Q2. Which FOUR of the PARKS/FACILITIES from the list in Question 1 have you or members of your household used the most during the past year? (Top 4)

Q2. Sum of top 4 choices	Number	Percent
Aunt Gertie's Climbing Wall and Park	5	1.7%
Ayala Park	4	1.7%
Dean Wiley Park	44	15.8%
Dee Park	13	5.3%
Ferriss Park	57	18.6%
Ferriss Scout Park	31	7.9%
Fowler Park Overlook	15	5.0%
Harold Long Park	43	14.2%
John Park	1	0.3%
Rotary Park	1	0.3%
Northpark	4	1.3%
Steele Park	114	36.7%
Trinity Trail	77	24.4%
Turner Austin Amphitheater	1	0.3%
Woodat Park	16	5.0%
Walden Lakes Golf Course	16	5.0%
Cleaver Field	3	1.0%
U-M-I Softball Field	10	3.1%
Core Fitness	10	3.1%
Dean Wiley Softball Complex	11	3.6%
Deer and Squirrel Complex	3	1.0%
Harvey Field	1	0.3%
Garcia Soccer Complex	9	3.0%
Edith Knapik at Big Rock	39	12.9%
GCFR 5th Street Facility (Gym, classrooms, studios)	8	2.6%
Grassley Tennis & Pickleball Courts	6	2.0%
Leo Richardson Zoo	137	45.2%
Long Park Walking Trail	16	5.3%
OTBate Gymnastics Facility	14	4.6%
Overlook Overlook	14	4.5%
Trinity Trail	20	6.6%
Trinity Trail	44	14.1%
Valley View Cemetery	49	16.2%
Northpark	60	19.8%
Total	520	

Q3. Have you or other members of your household participated in any recreation or sports programs offered by the City of Garden City Parks and Recreation Department during the past 12 months?

Q3. Have members of your household participated in any recreation or sports programs during past 12 months?

Responses	Number	Percent
Yes	83	77.4%
No	24	22.6%
Total	107	100.0%

Q3a. Approximately how many different recreation or sports programs offered by the City of Garden City Parks and Recreation Department have you or members of your household participated in over the past 12 months?

Q3a. How many different recreation or sports programs have members of your household participated in over past 12 months?

Responses	Number	Percent
1 program	25	27.7%
2-3 programs	36	39.1%
4-6 programs	7	8.4%
7-10 programs	3	3.4%
Not provided	1	1.1%
Total	83	100.0%

WITHOUT "NOT PROVIDED"

Q3a. Approximately how many different recreation or sports programs offered by the City of Garden City Parks and Recreation Department have you or members of your household participated in over the past 12 months? (without "not provided")

Q3a. How many different recreation or sports programs have members of your household participated in over past 12 months?

Responses	Number	Percent
1 program	25	28.0%
2-3 programs	36	41.0%
4-6 programs	7	8.0%
7-10 programs	3	3.4%
Total	83	100.0%

Q3b. Overall, how satisfied are you with the quality of the recreation or sports programs that you and members of your household have participated in?

Q3b. How satisfied are you with overall quality of recreation or sports programs

	Number	Percent
Very satisfied	14	16.4 %
Satisfied	37	44.6 %
Neutral	23	27.7 %
Dissatisfied	4	4.8 %
Very dissatisfied	1	1.2 %
Not provided	7	8.4 %
Total	83	100.0 %

WITHOUT *NOT PROVIDED*

Q3b. Overall, how satisfied are you with the quality of the recreation or sports programs that you and members of your household have participated in? (without *not provided*)

Q3b. How satisfied are you with overall quality of recreation or sports programs

	Number	Percent
Very satisfied	14	17.4 %
Satisfied	37	45.7 %
Neutral	23	28.4 %
Dissatisfied	0	0.0 %
Very dissatisfied	1	1.2 %
Total	81	100.0 %

Q4. From the following list, please CHECK ALL the organizations that you or members of your household have used for indoor and outdoor recreation and sports activities during the last 12 months.

Q4. Organizations that members of your household have used for indoor & outdoor recreation & sports activities during last 12 months

	Number	Percent
YMCA	104	24.3%
Religious organizations	70	16.1%
Public schools	100	23.0%
Private schools	23	6.0%
Competitive sports teams	41	9.5%
Private fitness centers/gyms	51	11.7%
Other	19	4.4%
Total	416	

Q4.7. Other

Q4.7. Other	Number	Percent
at Home	1	10.5%
The Denia	1	10.5%
Kwert	1	9.4%
Family Get Togethers	1	9.3%
Parnot Cove	1	9.0%
Chad Wiley	1	9.4%
Walking outside and also in our yard	1	9.3%
Dog park	1	9.4%
City	1	9.4%
Public walking areas	1	9.3%
Zoo train ride	1	9.3%
Festivals, Tambwee 2, Art in the Park	1	9.3%
Tennis	1	9.3%
Garden City Hockey	1	9.3%
Pets	1	9.3%
Road/Walk Valley Trail	1	9.3%
Buffalo Center Golf Course	1	9.3%
Total	19	100.0%

Q5. Please CHECK ALL the ways you learn about City of Garden City Parks and Recreation Department programs and activities.

Q5. A. The ways you learn about City Parks & Recreation Department programs & activities

	Number	Percent
Activity guide	26	14.1 %
Website	126	66.6 %
School district	51	26.9 %
Types of the community	12	6.4 %
Park sign boards	53	28.5 %
Twitter	11	5.8 %
Facebook	146	78.8 %
Instagram	28	15.3 %
E-newsletter	14	7.6 %
Neighborhoods/neighborhood advertisements	33	17.8 %
Friends & family (word of mouth)	147	79.1 %
Other	13	7.1 %
Total	841	

Q5-12. Other

Q5-12. Other

	Number	Percent
Radio	1	10.0 %
Personal knowledge	1	10.0 %
Family	1	10.0 %
Drive around	1	10.0 %
Walk around park	1	10.0 %
We go to the park	1	10.0 %
City signs	1	10.0 %
Exploration	1	10.0 %
Mu	1	10.0 %
Types of GCRC or YMCA	1	10.0 %
Total	10	100.0 %

Q6. What THREE sources from the list in Question 5 are your MOST PREFERRED ways to learn about parks and recreation programs and services?

Q6 Top 3 choice	Number	Percent
Activity guide	30	9.0%
Website	47	13.9%
School district	11	3.6%
Cyber in the community	11	4.0%
Park sign boards	6	2.0%
Twitter	3	1.0%
Facebook	77	23.4%
Instagram	2	0.7%
eNewsletter	9	3.0%
Newspaper articles/advertisements	18	5.9%
Friends & neighbors (word of mouth)	20	6.6%
Other	4	1.7%
None chosen	52	15.5%
Total	305	100.0%

Q6. What THREE sources from the list in Question 5 are your MOST PREFERRED ways to learn about parks and recreation programs and services?

Q6 Top 3 choice	Number	Percent
Activity guide	12	4.0%
Website	35	10.9%
School district	25	8.3%
Cyber in the community	25	7.6%
Park sign boards	4	1.1%
Twitter	5	1.7%
Facebook	46	15.2%
Instagram	1	0.3%
eNewsletter	7	2.4%
Newspaper articles/advertisements	21	6.9%
Friends & neighbors (word of mouth)	31	10.9%
Other	7	2.7%
None chosen	85	25.4%
Total	305	100.0%

Q6. What THREE sources from the list in Question 5 are your MOST PREFERRED ways to learn about parks and recreation programs and services?

<u>Q6. Top choice</u>	<u>Number</u>	<u>Percent</u>
Activity guide	20	6.6%
Website	17	5.4%
School district	3	1.0%
Trainers in the community	21	7.3%
Parks professionals	14	5.0%
Twitter	1	0.3%
Community	17	5.6%
Instagram	3	1.0%
Chowletter	6	2.0%
Newspaper articles/advertisements	10	3.3%
Friends & neighbors (word of mouth)	47	15.4%
None of them	129	43.3%
Total	314	100.0%

Q6. What THREE sources from the list in Question 5 are your MOST PREFERRED ways to learn about parks and recreation programs and services? (top 3)

<u>Q6. Sum of top 3 choices</u>	<u>Number</u>	<u>Percent</u>
Activity guide	67	21.4%
Website	100	31.7%
School district	44	14.1%
Trainers in the community	57	18.2%
Parks professionals	40	12.8%
Twitter	9	2.9%
Community	160	51.0%
Instagram	6	1.9%
Chowletter	24	7.7%
Newspaper articles/advertisements	49	15.6%
Friends & neighbors (word of mouth)	116	36.8%
Other	7	2.2%
None of them	67	21.3%
Total	316	

Q7. Please CHECK ALL the reasons that prevent you or other members of your household from using the parks, recreation, facilities, or programs offered by the Garden City Parks and Recreation Department MORE OFTEN.

Q7. All the reasons that prevent members of your household from using parks, recreation facilities or programs more often:

	Number	Percent
Facilities are not well maintained	41	19.9%
Lack of adequate facilities that meet my needs	37	18.6%
Program I am interested in not offered	47	23.5%
Program times are not convenient	45	22.7%
Lack of quality programming	20	9.6%
Facilities too far from my residence	9	4.3%
Classes/programs full	12	6.1%
Fees are too high	46	23.2%
Security is insufficient	7	3.4%
Use facilities in other communities	7	3.3%
Use programs offered in other communities	7	3.3%
Do not know location of facilities	18	8.9%
Too busy	68	33.4%
Not interested	57	28.8%
Do not know what programs are offered	48	24.1%
Hours of operation inconvenient	29	14.9%
Registration for programs is difficult	14	7.0%
Lack of parking	18	8.9%
Use services of other private agencies	13	6.4%
No safe walking/biking route to facilities	14	6.9%
Other	25	12.3%
None. No barriers to participation	26	12.7%
Total	1,711	

WITHOUT "NONE"

Q7. Please CHECK ALL the reasons that prevent you or other members of your household from using the parks, recreation, facilities, or programs offered by the Garden City Parks and Recreation Department MORE OFTEN. (without "none")

Q7.A. The reasons that prevent members of your household from using parks, recreation facilities or programs are often:

	Number	Percent
Lack of money and/or well-maintained	30	11.8%
Lack of adequate facilities that meet my needs	31	12.6%
Programs I am interested in not offered	47	18.5%
Program times are not convenient	43	16.9%
Lack of quality programming	20	10.2%
Locations too far from my residence	9	3.5%
Classes/programs full	10	4.1%
Fees are too high	46	18.3%
Seasonal availability	7	2.8%
Lack of facilities in other communities	7	2.8%
Use programs offered in other communities	7	2.8%
Don't know where to go for this	19	7.5%
Too busy	69	30.0%
Not interested	57	27.4%
Do not know what programs are offered	68	31.6%
Hours depend on my schedule	11	4.3%
Registration for programs is difficult	14	5.5%
Lack of parking	15	5.9%
Use services of other private agencies	12	4.7%
No schedule for ongoing programs for children	14	5.5%
Other	22	9.6%
Total	621	

07-21. Other

07-21. Other	Number	Percent
Garden Rapids Pool closes 4-foot & 7-foot too often	1	4.0%
Woodland Park is too small, not enough fishing opportunities	1	4.0%
Outdoor activities, too hot, cold, windy	1	4.0%
Physical disability	1	4.0%
A/T at Civic Center has been broken since it opened	1	4.0%
Health problems	1	4.0%
Washroom	1	4.0%
Kids are grown	1	4.0%
Smells bad	1	4.0%
Organizations and staffing	1	4.0%
COVID-19 health issues	1	4.0%
Tolley Trail needs repair	1	4.0%
Woods is not user friendly	1	4.0%
COVID will make detours at least 2 years	1	4.0%
Restrooms unavailable	1	4.0%
Chlorine	1	4.0%
Barbecue	1	4.0%
Not advertised beforehand	1	4.0%
Summer work stop	1	4.0%
Indoor facilities cold	1	4.0%
Clubs etc	1	4.0%
Bathrooms are closed at the park in winter months	1	4.0%
COVID	1	4.0%
Terrible coaching	1	4.0%
Weather	1	4.0%
Total	25	100.0%

Q8. Please indicate if you or any members of your household have a need for each of the parks and recreation facilities/amenities listed below.

(N = 133)

	Yes	No
Q8-1. Basketball/softball fields	19.6%	80.4%
Q8-2. Soccer fields	4.0%	96.0%
Q8-3. Community garden	13.6%	86.4%
Q8-4. City parks	27.4%	72.6%
Q8-5. Dog park/leash trails	19.6%	80.4%
Q8-6. Outdoor athletic area (e.g. tennis courts, etc.)	14.3%	85.7%
Q8-7. Outdoor amphitheater/stage/performance area	39.9%	60.1%
Q8-8. Outdoor fitness/parkour equipment	33.1%	66.9%
Q8-9. Park benches for relaxation, exercise, etc.	57.9%	42.1%
Q8-10. Park shelters/picnic facilities	37.6%	62.4%
Q8-11. Playsets for kids	11.3%	88.7%
Q8-12. Playground	44.0%	56.0%
Q8-13. Private outdoor exercise equipment	17.3%	82.7%
Q8-14. Picnic tables	2.0%	98.0%
Q8-15. Skate park	11.3%	88.7%
Q8-16. Access paths	17.3%	82.7%
Q8-17. Tree/shrubbery	11.3%	88.7%
Q8-18. Trail/steps to off-trail (e.g. for exercise on foot or bicycle)	73.0%	27.0%

Q8. If "Yes," how well are your needs being met?

(N = 299)

	100% met	75% met	50% met	25% met	0% met
Q8-1. Baseball/softball field	41.8%	41.8%	10.0%	5.9%	0.0%
Q8-2. Soccer ball courts	0.0%	0.0%	4.1%	18.7%	77.3%
Q8-3. Community gardens	14.8%	26.2%	22.5%	29.7%	9.8%
Q8-4. Dog parks	11.0%	73.3%	34.7%	73.3%	8.0%
Q8-5. Lighted sports fields	33.3%	29.4%	19.0%	25.7%	2.0%
Q8-6. Outdoor adventure area (ropes course, etc.)	0.0%	5.7%	5.7%	18.7%	57.3%
Q8-7. Outdoor amphitheater/stage/performance area	1.4%	21.4%	24.5%	24.5%	27.4%
Q8-8. Outdoor fitness/burner equipment	1.7%	20.7%	21.7%	25.0%	30.7%
Q8-9. Picnicking/relax/ read, enjoy nature	32.4%	33.1%	15.9%	13.5%	0.0%
Q8-10. Park shelters/picnic facilities	50.0%	32.5%	24.7%	20.0%	0.8%
Q8-11. Pickleball courts	19.6%	46.8%	19.6%	14.8%	6.7%
Q8-12. Playgrounds	35.0%	40.3%	23.6%	5.0%	0.0%
Q8-13. Private patio for outdoor events	10.4%	22.4%	25.4%	29.9%	11.9%
Q8-14. Pump track	0.0%	25.3%	0.0%	0.0%	74.7%
Q8-15. Skate park	11.1%	33.3%	27.9%	29.0%	11.1%
Q8-16. Soccer fields	32.3%	32.0%	22.7%	11.4%	3.7%
Q8-17. Tennis courts	41.4%	17.5%	23.7%	20.5%	0.0%
Q8-18. Trails, steps, pathways (for exercise on foot or bicycle)	35.7%	33.0%	21.7%	7.4%	1.0%

Q9. Which THREE facilities/amenities from the list in Question 8 are MOST IMPORTANT to your household?

Q9. Top choice	Number	Percent
Backyard/patio/BBQ area	16	17.8%
Community gardens	7	7.7%
Trails/parks	14	15.4%
Lighted sports fields	1	1.1%
Outdoor adventure area (ropes course, etc.)	7	7.7%
Outdoor amphitheater/stage/performance area	7	7.7%
Outdoor fitness/parkour equipment	6	6.6%
Park benches (some shade), enjoy nature	14	15.4%
Park shelter/shade structures	11	12.1%
Tickleball courts	4	4.4%
Playgrounds	20	22.0%
Private patio for outdoor events	4	4.4%
Scout park	4	4.4%
Soccer fields	6	6.6%
Tennis courts	4	4.4%
Trail, steps, pathways (for exercise on foot or bicycle)	113	124.0%
None/other	64	70.0%
Total	316	346.0%

Q9. Which THREE facilities/amenities from the list in Question 8 are MOST IMPORTANT to your household?

Q9. Top choice	Number	Percent
Backyard/patio/BBQ area	4	4.3%
Community gardens	6	6.0%
Trails/parks	19	19.3%
Lighted sports fields	3	3.0%
Outdoor adventure area (ropes course, etc.)	6	6.0%
Outdoor amphitheater/stage/performance area	19	19.3%
Outdoor fitness/parkour equipment	10	10.0%
Park benches (some shade), enjoy nature	43	43.0%
Park shelter/shade structures	27	27.0%
Tickleball courts	6	6.0%
Playgrounds	26	26.0%
Private patio for outdoor events	7	7.0%
Scout park	2	2.0%
Soccer fields	6	6.0%
Tennis courts	5	5.0%
Trail, steps, pathways (for exercise on foot or bicycle)	10	10.0%
None/other	80	80.0%
Total	113	113.0%

Q9. Which THREE facilities/amenities from the list in Question 8 are MOST IMPORTANT to your household?

<u>Q9. Facility/amenity</u>	<u>Number</u>	<u>Percent</u>
Baseball/softball fields	10	3.3%
Community gardens	12	4.0%
Dog parks	17	4.1%
Lighted sports fields	9	3.0%
Outdoor adventure area (ropes course, etc.)	7	4.1%
Outdoor amphitheater/stage/performance area	15	4.9%
Outdoor fitness/parkour equipment	7	2.3%
Park benches to relax, read, enjoy nature	27	8.9%
Park shelters/picnic facilities	22	7.3%
Park restroom	3	1.0%
Playgrounds	19	6.3%
Private patio for outdoor events	12	4.3%
Skate park	3	0.7%
Soccer fields	1	1.0%
Tennis courts	7	0.7%
Trails, steps, pathways (for exercise on foot or bicycle)	45	14.9%
None chosen	10%	35.6%
Total	303	100.0%

Q9. Which THREE facilities/amenities from the list in Question 8 are MOST IMPORTANT to your household? (Top 3)

<u>Q9. Sum of top 3 choices</u>	<u>Number</u>	<u>Percent</u>
Baseball/softball fields	41	10.6%
Community gardens	26	8.6%
Dog parks	45	14.9%
Lighted sports fields	19	5.1%
Outdoor adventure area (ropes course, etc.)	22	7.1%
Outdoor amphitheater/stage/performance area	49	16.1%
Outdoor fitness/parkour equipment	27	7.6%
Park benches to relax, read, enjoy nature	64	21.1%
Park shelters/picnic facilities	50	19.8%
Park restroom	15	5.0%
Playgrounds	54	21.1%
Private patio for outdoor events	24	7.9%
Skate park	7	2.3%
Soccer fields	14	4.6%
Tennis courts	27	8.9%
Trails, steps, pathways (for exercise on foot or bicycle)	150	52.8%
None chosen	15	4.8%
Total	315	

Q10. The City of Garden City Parks and Recreation Department is studying the possibility of developing new indoor programming spaces. From the following list, please CHECK ALL the potential indoor programming spaces you and members of your household would use.

Q10: All the potential indoor programming spaces you and members of your household would use	Number	Percent
Competition pool	37	12.2 %
Ice skating rink	171	49.9 %
Indoor skate	18	5.9 %
Indoor swimming/fitness track	176	49.3 %
Multi-use courts (basketball, volleyball)	90	26.5 %
Multi-use fitness center	114	32.1 %
Fitness studio	95	28.2 %
Classroom for	21	6.0 %
Child watch/child sitting during facility & program use	90	26.5 %
Trampoline	29	8.3 %
Relaxation/other indoor space	49	14.1 %
Art/writing/studio	116	33.1 %
Artificial lawn	20	6.0 %
Citizen's stadium	41	11.8 %
Cafe/cafeteria/shop/ice bar	47	13.7 %
Climbing wall	72	20.8 %
eSports studio	13	4.3 %
Computer lab	32	10.0 %
Recording studio	11	3.4 %
Work classrooms (2)	8	2.6 %
Event space/indoor game room	21	6.2 %
Total	1,000	

Q11. Which FOUR of the indoor spaces from the list in Question 10 would you or members of your household use the MOST OFTEN?

<u>Q11 - Top choice</u>	<u>Number</u>	<u>Percent</u>
Competition pool	10	3.6%
Leisure pool	33	10.0%
Indoor use	1	0.3%
Indoor running/walking track	80	26.6%
Multi-use courts (basketball, volleyball)	17	4.3%
Weight/fitness area	23	7.6%
Fitness studio	9	3.1%
Classroom (at)	2	0.7%
Child watch (babysitting during facility & program use)	1	0.3%
Preschool	1	0.3%
Before/after school care	1	1.7%
Activities lounge	10	7.4%
Rental space	1	0.5%
Kitchen/classroom	3	0.7%
Cafe/deli/food stand/pizzeria	14	4.6%
Climbing wall	0	0.0%
Computer lab	3	1.0%
Reading/study	5	1.1%
Tennis court/youth game court	10	3.3%
None chosen	66	22.4%
Total	265	100.0%

Q11. Which FOUR of the indoor spaces from the list in Question 10 would you or members of your household use the MOST OFTEN?

<u>Q11: Response</u>	<u>Number</u>	<u>Percent</u>
Competition pool	7	2.5 %
Leisure pool	27	8.4 %
Ice rink/skate	4	1.3 %
Indoor running/walking track	35	11.6 %
Multi-use courts (basketball, volleyball)	6	2.6 %
Yoga/massage area	31	10.9 %
Tennis/courts	5	1.7 %
Classroom (or)	5	1.7 %
Child watch/child-sitting during family & programs use	7	2.3 %
Practicing	4	1.4 %
Ballroom/dance hall	10	3.4 %
Art/museum space	24	7.6 %
Rental space	11	3.6 %
Corner/dance hall	5	1.7 %
Cafe/coffee shop/ juice bar	12	4.0 %
Climbing wall	5	1.6 %
eSports studio	4	1.3 %
Unmanned lab	1	0.3 %
Recording studio	1	0.3 %
Event space/ youth game court	5	1.7 %
<u>Not a member</u>	<u>86</u>	<u>26.9 %</u>
Total	313	100.0 %

Q11. Which FOUR of the indoor spaces from the list in Question 10 would you or members of your household use the MOST OFTEN?

<u>Indoor Space</u>	<u>Number</u>	<u>Percent</u>
Competition pool	4	1.3%
Leisure pool	21	6.9%
Indoor use	2	0.7%
Indoor running/walking track	17	5.6%
Multimedia center/library (youth only)	6	3.0%
Weight room/fitness area	17	5.6%
Fitness studio	13	4.1%
Child watch (buys time during facility & program use)	5	1.7%
Preschool	6	2.0%
Before/after school care	4	1.3%
Active senior space	29	9.6%
Recreation space	4	1.4%
Kitchen/classroom	6	2.0%
Cafe/coffee shop/juice bar	11	3.6%
Dancing hall	10	4.0%
Artists studio	7	2.7%
Computer lab	4	1.3%
Recording studio	1	0.3%
Tennis court/youth game room	8	2.6%
None chosen	127	41.0%
Total	315	100.0%

Q11. Which FOUR of the indoor spaces from the list in Question 10 would you or members of your household use the MOST OFTEN?

<u>Q11: 4th choice</u>	<u>Number</u>	<u>Percent</u>
Art studio	17	4.0%
Recreation	1	0.1%
Indoor running/walking track	11	3.6%
Multi-use courts (basketball/volleyball)	4	1.3%
Weightlifting/fitness area	11	3.6%
Yoga studio	6	1.6%
Classroom(s)	1	0.5%
Child watch/leisure sitting during facility & program use	4	1.3%
Facility	1	0.5%
Relaxation/amenity lounge	11	3.6%
Artwork/art display	11	3.6%
Reading space	10	3.3%
Gymnasium	6	1.1%
Cafe/coffee shop/ice bar	18	5.8%
Climbing wall	14	4.6%
Computer lab	5	1.6%
Recording studio	2	0.7%
Weight room(y)	1	0.1%
Teen zone/youth game room	4	1.0%
<u>Sum of total</u>	<u>100</u>	<u>100.0%</u>

Q11. Which FOUR of the indoor spaces from the list in Question 10 would you or members of your household use the MOST OFTEN? (Top 4)

<u>Q11 - sum of top 4 choices</u>	<u>Number</u>	<u>Percent</u>
Competition pool	22	7.3%
Leisure pool	93	30.0%
Indoor use	8	2.6%
Indoor running/walking track	143	47.1%
Multimedia center (library, (book club))	33	11.2%
Weight loss/fitness area	24	7.7%
Fitness studio	28	9.2%
Classroom (art)	6	2.0%
Child watch (babysitting during facility & program use)	11	3.4%
Preschool	13	4.2%
Before/after school care	28	9.2%
Art/fitness program	26	8.5%
Rental space	28	9.2%
Kitchen/classroom	18	5.8%
Cafe/collaboration/pizzeria	35	11.5%
Climbing wall	47	15.2%
Event space	1	0.3%
Computer lab	17	5.4%
Recording studio	7	2.3%
Art classroom(s)	1	0.3%
Teen center/youth game room	28	9.2%
None chosen	28	9.2%
Total	300	

Q12. Please indicate if you or any members of your household have a need for each of the parks and recreation programs/events listed below.

(N = 133)

	Yes	No
Q12-1 Active family games (e.g. outdoor games & activities)	75.9%	24.0%
Q12-2 Active older adult (senior art classes, arts & crafts, painting, etc.)	79.6%	20.3%
Q12-3 Active older adult (senior exercise or aerobics, bridge, mahjong, technology, etc.)	74.4%	25.5%
Q12-4 Active older adult (senior fitness & fitness classes (aerobic, yoga, etc.)	86.5%	13.4%
Q12-5 Active older adult (senior programs (e.g. lunch, etc.)	75.9%	24.0%
Q12-6 Adult fitness classes (arts & crafts painting, etc.)	61.7%	38.2%
Q12-7 Adult enrichment classes (language, music, arts, etc.)	74.4%	25.5%
Q12-8 Adult fitness & fitness classes (martial arts, dance, etc.)	73.0%	26.9%
Q12-9 Adult fitness programs	71.4%	28.5%
Q12-10 Referral/transition programs	71.4%	28.5%
Q12-11 Aquatics (e.g. swim)	74.4%	25.5%
Q12-12 Family (e.g. adult/child) events	72.9%	27.0%
Q12-13 Cultural events (art exhibitions, live art events, jazz, cultural events)	61.6%	38.3%
Q12-14 Senior center program (at the center)	86.5%	13.4%
Q12-15 Senior services (adult day care/mother's day)	9.0%	90.9%

Source: City of Garden City

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Q12. Please indicate if you or any members of your household have a need for each of the parks and recreation programs/events listed below.

	Yes	No
Q12-16. Holiday celebration events	37.0%	63.0%
Q12-17. Trail maintenance/walks/jogs	44.7%	55.3%
Q12-18. Open-air concerts, live local acts (music performance)	35.1%	64.9%
Q12-19. Open-air plays for adults/ seniors (musicals, etc.)	37.7%	62.3%
Q12-20. Drop-in youth athletic programs	39.6%	60.4%
Q12-21. Outdoor concerts & performing arts	50.9%	49.1%
Q12-22. Financial program	9.9%	90.1%
Q12-23. Programs for people with special needs	33.0%	67.0%
Q12-24. School-based programs for youth	35.5%	64.5%
Q12-25. Summer camps	36.9%	63.1%
Q12-26. Teen events	39.8%	60.2%
Q12-27. Weekly food truck event	51.1%	48.9%
Q12-28. Youth art classes (crafts, drawing, painting, etc.)	39.1%	60.9%
Q12-29. Youth dance & fitness classes (tap, ballet, martial arts, etc.)	36.7%	63.3%
Q12-30. Youth science classes (stem, amazing science, etc.)	34.9%	65.1%
Q12-31. Youth special interest classes (e.g. poetry, chess, art, etc., coding, etc.)	39.8%	60.2%
Q12-32. Youth sports programs	37.6%	62.4%

Q12. If "Yes," how well are your needs being met?

(N=250)

	100% met	75% met	50% met	25% met	Can't met
Q12-1 Active family games night (outdoor games & activities)	4.4%	7.2%	23.0%	33.0%	32.9%
Q12-2 Active older adult (senior art classes, arts & crafts, painting, etc.)	5.5%	14.5%	44.0%	34.5%	11.0%
Q12-3 Active older adult (senior enrichment classes (bridge, mahjong, technology, etc.)	11.5%	16.4%	37.9%	24.6%	10.7%
Q12-4 Active older adult (senior health & fitness classes (Tai Chi, yoga, etc.)	15.4%	16.4%	41.0%	26.7%	13.4%
Q12-5 Active older adult (senior programs (tag, lunch, etc.)	13.6%	13.6%	37.6%	31.0%	11.4%
Q12-6 Adult arts classes (arts & crafts, painting, etc.)	10.0%	16.0%	33.0%	36.8%	21.2%
Q12-7 Adult enrichment classes (language, music, etc.)	8.0%	9.6%	31.2%	34.4%	21.7%
Q12-8 Adult health & fitness classes (low-impact, dance, etc.)	9.5%	13.7%	35.2%	24.3%	17.5%
Q12-9 Adult sports programs	12.0%	26.0%	32.0%	20.0%	14.0%
Q12-10 Before/after school programs	15.2%	17.2%	15.2%	41.5%	19.1%
Q12-11 Band/dances	7.5%	7.0%	17.5%	27.5%	40.5%
Q12-12 On-site during adult classes/ events	3.2%	11.2%	34.8%	31.2%	19.4%
Q12-13 Adult events (gifts, exhibitions, local art shows, local author events)	11.4%	14.0%	33.2%	36.0%	15.7%
Q12-14 Family campouts night at the park	3.5%	6.5%	10.9%	22.1%	53.0%

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Q12. If "Yes," how well are your needs being met?

	100% met	75% met	50% met	25% met	0% met
Q12-15. Family-oriented (father-daughter/mother-son)	10.0%	6.2%	4.1%	36.0%	43.7%
Q12-16. Holiday celebration events	13.3%	18.0%	25.0%	9.2%	9.2%
Q12-17. Local history walks/tours	19.2%	17.9%	25.0%	29.5%	18.4%
Q12-18. Open-air exhibits for local artists (music performance)	4.8%	3.7%	14.0%	41.3%	36.2%
Q12-19. Organized trips for adults/ seniors (preservation, etc.)	9.1%	6.1%	27.3%	27.3%	30.2%
Q12-20. Organized youth athletic programs	17.0%	25.4%	30.2%	17.0%	10.4%
Q12-21. Guided concerts & performing arts	11.0%	20.5%	24.0%	28.5%	16.0%
Q12-22. Preschool program	21.7%	17.4%	19.0%	26.1%	21.7%
Q12-23. Programs for people with special needs	21.2%	12.1%	13.2%	27.3%	26.2%
Q12-24. School break programs for youth	11.2%	11.2%	24.4%	29.6%	23.4%
Q12-25. Summer camps	11.1%	5.1%	11.2%	41.7%	20.9%
Q12-26. Teen events	12.8%	6.2%	23.1%	29.5%	28.4%
Q12-27. Weekly food truck event	14.8%	30.1%	31.6%	16.5%	7.9%
Q12-28. Youth art classes (crafts, drawing, painting, etc.)	10.4%	17.5%	27.1%	27.1%	27.9%
Q12-29. Youth dance & fitness classes (tap, ballet, martial arts, etc.)	15.9%	15.2%	26.1%	25.0%	17.8%
Q12-30. Youth science classes (stem, anatomy, wildlife, etc.)	5.3%	10.5%	13.0%	32.0%	39.2%
Q12-31. Youth special interest classes (golf, pottery, chess, juggling, cooking, etc.)	6.1%	10.2%	16.3%	31.7%	35.7%
Q12-32. Youth sports programs	19.5%	37.5%	18.1%	14.5%	10.4%

Q13. Which FOUR programs from the list in Question 12 are MOST IMPORTANT to your household?

Q13 Top choice	Number	Percent
Active family sports nights (tabletop games & board games)	14	4.6%
Active older adult/senior art classes (arts & crafts, painting, etc.)	15	4.6%
Active older adult/senior enrichment classes (bridge, gardening, technology, etc.)	19	5.8%
Active older adult/senior health & fitness classes (balance, yoga, etc.)	26	8.0%
Active older adult/senior programs (trips, lunches, etc.)	7	2.2%
Adult art classes (arts & crafts, painting, etc.)	4	1.2%
Adult enrichment classes (language, music, arts, etc.)	3	1.0%
Adult health & fitness classes (yoga, cardio, dance, etc.)	5	1.5%
Adult sports programs	11	3.4%
Better After School programs	4	1.2%
Big band/dance	1	0.3%
Charitable fundraising adult evening events	1	0.3%
Cultural events and exhibitions (live artist events, local author events)	16	4.9%
Family game nights at the park	1	0.3%
Family television events	6	1.9%
Local history walks/talks	7	2.2%
Open mic nights for local artists (music performance)	6	1.8%
Organized tour for adults/tourlines (museums, etc.)	1	0.3%
Open studios for local artists (painting, etc.)	4	1.2%
Outdoor concerts & performances	10	3.1%
Recreation program	4	1.2%
Programs for people with special needs	4	1.2%
Summer camps	1	0.3%
Tech events	3	1.0%
Weekly food truck event	13	4.0%
Youth art classes (crafts, drawing, painting, etc.)	3	1.0%
Youth dance & fitness classes (tap, ballet, martial arts, etc.)	2	0.6%
Youth enrichment classes (STEM, coding, entrepreneurship, etc.)	3	1.0%
Youth special needs classes (garden tour, chess, art, etc., cooking, etc.)	4	1.2%
Youth sports programs	14	4.3%
None chosen	40	12.4%
Total	303	100.0%

Q13. Which FOUR programs from the list in Question 12 are MOST IMPORTANT to your household?

Program	Number	Percent
Active family game night (outdoor games & activities)	2	0.7%
Active older adult/senior art classes (arts & crafts, painting, etc.)	7	2.3%
Active older adult/senior enrichment classes (bridge, music/jong, genealogy, etc.)	14	4.4%
Active older adult/senior health & fitness classes (balance, yoga, etc.)	24	8.3%
Active older adult/senior programs (bingo, lunch, etc.)	5	1.6%
Adult art classes (arts & crafts, painting, etc.)	9	3.0%
Adult enrichment classes (language, music, arts, etc.)	8	2.6%
Adult health & fitness classes (yoga, dance, etc.)	9	3.0%
Adult sports programs	2	0.7%
Before/after school programs	4	1.3%
Big band dances	1	0.3%
Children's after-school classes/events	7	2.3%
Cultural events (art exhibitions, local artist events, local youth events)	19	6.1%
Family game night at the park	6	2.0%
Family dances (father-daughter/son-daughter)	1	0.3%
Monday community events	24	8.6%
Local history walks/talks	11	3.6%
Open mic nights for local artists (music, performance)	4	1.3%
Organized trips for adults/seniors (museums, etc.)	3	1.0%
Organized youth activities programs	4	1.3%
Outdoor concerts & performing arts	17	5.6%
Programs for people with special needs	2	0.7%
school break programs for youth	8	2.6%
Teen events	1	0.3%
Wheely food truck event	22	7.3%
Youth art classes (crafts, drawing, painting, etc.)	5	1.6%
Youth dance & fitness classes (hip-hop, ballroom/dance, etc.)	2	0.7%
Youth STEM classes (stem, amazing science, etc.)	2	0.7%
Youth special interest classes (country, chess, acting, cooking, etc.)	6	2.0%
Youth sports programs	4	1.3%
None chosen	44	13.7%
Total	305	100.0%

Q13. Which FOUR programs from the list in Question 12 are MOST IMPORTANT to your household?

Q13. 3rd choice	Number	Percent
Active family sports nights (tabletop games & board games)	7	2.3%
Active older adult/senior art classes (arts & crafts, painting, etc.)	2	0.7%
Active older adult/senior enrichment classes (bridge, quilting, technology, etc.)	2	0.7%
Active older adult/senior health & fitness classes (balance, yoga, etc.)	4	1.6%
Active older adult/senior programs (tours, etc.)	8	2.6%
Adult art classes (arts & crafts, painting, etc.)	11	3.6%
Adult enrichment classes (language, music, arts, etc.)	4	1.3%
Adult health & fitness classes (judo, arts, dance, etc.)	7	2.3%
Adult sports programs	1	0.3%
Ballet/dance/other programs	4	1.3%
Bilingual/dance	4	1.3%
Charitable giving/adult networking events	4	1.3%
Cultural events and exhibitions (visual artist events, local author events)	14	4.4%
Family game nights at the park	6	1.9%
Family dances (father-daughter/mother-son)	1	0.3%
Family celebration events	10	3.1%
Local history walks/tours	10	3.1%
Open mic nights for the start-ups (music performance)	3	1.0%
Open and free family celebrations (picnics, etc.)	9	2.9%
Organized youth fitness programs	1	0.3%
Outreach events & outreach arts	17	5.6%
Preschool program	1	0.3%
Programs for people with special needs	2	0.7%
School break programs for youth	3	1.0%
Summer camp	2	0.7%
Teen center	3	1.0%
Weekly food truck event	11	3.6%
Youth art classes (crafts, drawing, painting, etc.)	4	1.3%
Youth dance & fitness classes (tap, ballroom, etc.)	3	1.0%
Youth fitness classes (kickboxing, etc.)	1	0.3%
Youth special interest classes (gardening, chess, acting, cooking, etc.)	5	1.7%
Youth sports programs	2	0.7%
Not chosen	114	37.5%
Total	303	100.0%

Q13. Which FOUR programs from the list in Question 12 are MOST IMPORTANT to your household?

Program	Number	Percent
Active family game night (outdoor games & activities)	1	0.3%
Active older adult/senior art classes (arts & crafts, painting, etc.)	4	2.6%
Active older adult/senior enrichment classes (bridge, music/jong, genealogy, etc.)	1	0.6%
Active older adult/senior health & fitness classes (balance, yoga, etc.)	8	5.0%
Active older adult/senior programs (bingo, lunch, etc.)	5	3.1%
Adult art classes (arts & crafts, painting, etc.)	9	5.6%
Adult enrichment classes (language, music, etc.)	3	1.9%
Adult health & fitness classes (yoga, dance, etc.)	3	1.7%
Adult sports programs	2	1.2%
Before/after school programs	2	0.9%
Big band dances	1	0.7%
Children's after school classes/events	3	1.9%
Cultural events (art exhibitions, local artist events, local author events)	10	6.3%
Family game night at the park	5	3.1%
Family day/camp events	5	3.1%
Local history walks/talks	10	6.3%
Open mic nights for local artists (music, performance)	4	2.6%
Open workshops for adults (yoga, etc.)	6	3.8%
Organized youth athlete programs	4	2.5%
Outdoor concerts & performances	11	6.9%
Preschool program	2	0.7%
School break programs for youth	7	4.3%
Summer camp	3	1.9%
Teen events	1	0.3%
Wheely food truck event	15	9.3%
Youth art classes (crafts, drawing, painting, etc.)	4	2.5%
Youth dance & fitness classes (hip hop, ballroom/dance, etc.)	4	2.5%
Youth STEM classes (stem, amazing science, etc.)	4	2.5%
Youth special interest classes (gardening, chess, acting, cooking, etc.)	10	6.3%
Youth sports programs	3	1.9%
None chosen	137	85.7%
Total	305	100.0%

Q13. Which FOUR programs from the list in Question 12 are MOST IMPORTANT to your household? (Top 4)

Q13: Sample top 4 choices	Number	Percent
Active family sports nights (tabletop games & board games)	14	2.9%
Active older adult/senior art classes (arts & crafts, painting, etc.)	37	10.6%
Active older adult/senior enrichment classes (bridge, music, technology, etc.)	28	9.7%
Active older adult/senior health & fitness classes (balance, yoga, etc.)	5	1.7%
Active older adult/senior programs (travels, lunches, etc.)	19	9.6%
Adult art classes (arts & crafts, painting, etc.)	46	11.7%
Adult enrichment classes (language, music, arts, etc.)	16	5.0%
Adult health & fitness classes (judo, arts, dance, etc.)	25	8.6%
Adult sports programs	22	7.3%
Ballet/dance/other programs	11	3.6%
Bilingual/dance	4	1.0%
Charitable during adult/senior events	11	3.6%
Cultural events and exhibitions (art, artist events, local author events)	56	16.5%
Family game nights at the park	14	4.6%
Family dances (father-daughter/mother-son)	3	0.7%
Family celebration events	47	10.0%
Local history walks/tours	23	17.0%
Open mic nights for the start-ups (music performance)	11	6.1%
Open and free live arts exhibitions (music, etc.)	26	8.6%
Organized youth fitness programs	16	4.4%
Outdoor concerts & outdoor arts	57	19.8%
Preschool program	9	3.0%
Programs for people with special needs	11	3.6%
School break programs for youth	13	4.3%
Summer camp	4	1.3%
Teen center	10	3.3%
Weekly food truck event	31	10.3%
Youth art classes (arts & crafts, painting, etc.)	14	4.3%
Youth dance & fitness classes (tap, ballroom, etc.)	11	3.6%
Youth fitness classes (kickboxing, etc.)	10	3.4%
Youth special interest classes (gardening, chess, acting, cooking, etc.)	15	7.0%
Youth sports programs	23	7.6%
Not a choice	43	16.4%
Total	619	

Q14. If you had a budget of \$100 for the City of Garden City Parks and Recreation Department, how would you allocate the funds among the categories of funding listed below?

	Mean
Land acquisitions for future park, trail & recreation facility development	\$33.71
Improvements to existing outdoor sports complexes	\$20.00
Improvements to outdoor recreation facilities	\$29.09
Improvements to regional park amenities	\$17.10

Q15. Please rate your level of agreement with the following statements. Rate each item on a scale of 5 to 1, where 5 means "Strongly Agree," and 1 means "Strongly Disagree."

(N = 133)

	Strongly agree	Agree	Neutral	Disagree	Strongly disagree	Don't know
Q15-1. It is valued & puts resources for area residents	53.8%	28.1%	9.9%	4.7%	3.7%	3.0%
Q15-2. Provides quality of life in Garden City	53.1%	28.7%	10.2%	4.3%	1.0%	3.8%
Q15-3. Encourages appreciation of living in Garden City	44.1%	34.1%	11.6%	3.9%	1.1%	3.0%
Q15-4. Improves property values in Garden City	37.0%	25.4%	14.1%	5.0%	1.1%	3.4%
Q15-5. Improves the physical health of household	34.7%	31.3%	11.8%	5.1%	1.7%	3.0%
Q15-6. Improves the mental health of household	31.4%	34.1%	17.1%	5.1%	1.0%	3.1%
Q15-7. Provides positive social interactions for the community	33.1%	43.7%	11.5%	4.3%	3.4%	3.3%
Q15-8. Encourages participation to learn	20.7%	31.7%	29.7%	5.0%	2.3%	5.5%
Q15-9. Preserves green space & provides access to natural beauty	42.0%	32.3%	17.2%	2.9%	3.7%	4.1%
Q15-10. Strengthens our community	41.1%	35.0%	14.1%	3.9%	1.7%	4.4%
Q15-11. Contributes to a resilient city	36.3%	31.1%	14.8%	7.1%	1.1%	3.0%

WITHOUT "DON'T KNOW"

Q15. Please rate your level of agreement with the following statements. Rate each item on a scale of 5 to 1, where 5 means "Strongly Agree," and 1 means "Strongly Disagree." (without "don't know")

(N = 303)

	Strongly agree	Agree	Neutral	Disagree	Strongly disagree
Q15-1. Is a valuable outdoor resource for our residents	78.5%	28.3%	10.2%	1.7%	0.7%
Q15-2. Enhances quality of life in Garden City	57.1%	29.3%	10.6%	1.4%	1.0%
Q15-3. Enhances appeal of living in Garden City	59.4%	24.8%	11.9%	2.4%	1.0%
Q15-4. Improves property values in Garden City	41.1%	27.2%	25.7%	6.0%	1.1%
Q15-5. Improves my (my household's) physical health & fitness	31.7%	31.3%	21.1%	5.3%	1.7%
Q15-6. Improves my (my household's) mental health & reduces stress	33.1%	34.9%	23.3%	6.6%	2.1%
Q15-7. Provides me (my household) with social interactions	36.8%	35.7%	21.6%	4.0%	3.0%
Q15-8. Provides opportunities to learn	78.3%	13.5%	31.5%	4.7%	2.4%
Q15-9. Preserves green space & creates areas of natural beauty	44.6%	23.9%	28.0%	2.8%	0.7%
Q15-10. Strengthens our community	48.3%	24.5%	15.7%	1.4%	0.7%
Q15-11. Is accessible to all residents	40.3%	23.5%	20.8%	7.3%	2.8%

Q16. Which THREE of the BENEFITS from the list in Question 15 are most important to you and members of your household?

Q16 Top 3 Choice	Number	Percent
It will help pay a tax source for area residents	58	17.5%
Enhances quality of life in Garden City	46	14.4%
Enhances appeal of living in Garden City	14	4.6%
Improves property values in Garden City	4	1.3%
Improves my [my household's] physical health & fitness	40	13.2%
Improves my [my household's] mental health & reduces stress	7	2.5%
Provides positive social interactions for me [my household]	6	2.0%
Provides opportunities to learn	5	1.7%
Provides green space & provides areas of physical activity	31	9.7%
Strengthens our community	4	1.5%
Increases the tax revenue	22	7.1%
None chosen	28	9.1%
Total	329	100.0%

Q16. Which THREE of the BENEFITS from the list in Question 15 are most important to you and members of your household?

Q16 Top 3 Choice	Number	Percent
It will help pay a tax source for area residents	19	6.3%
Enhances quality of life in Garden City	51	17.1%
Enhances appeal of living in Garden City	44	14.7%
Improves property values in Garden City	5	1.7%
Improves my [my household's] physical health & fitness	34	11.6%
Improves my [my household's] mental health & reduces stress	25	8.5%
Provides positive social interactions for me [my household]	17	5.6%
Provides opportunities to learn	4	1.3%
Provides green space & provides areas of physical activity	19	6.5%
Strengthens our community	14	4.6%
Increases the tax revenue	11	3.6%
None chosen	35	11.5%
Total	303	100.0%

Q16. Which THREE of the BENEFITS from the list in Question 15 are most important to you and members of your household?

<u>Q16: Importance</u>	<u>Number</u>	<u>Percent</u>
is a valuable public resource for area residents	25	8.3%
Enhances quality of life in Garden City	28	9.3%
Enhances appeal of living in Garden City	35	11.6%
improves property values in Garden City	10	3.3%
improves my (my household's) physical health & fitness	16	5.3%
improves my (my household's) mental health & reduces stress	20	6.6%
Provides positive social interactions for me (my household)	17	5.6%
Provides opportunities to learn	14	4.7%
Preserves green space & provides areas of natural beauty	20	6.6%
Strengthens our community	16	5.3%
is accessible to all residents	17	5.6%
None chosen	70	23.1%
Total	305	100.0%

Q16. Which THREE of the BENEFITS from the list in Question 15 are most important to you and members of your household? (top 3)

<u>Q16: Sum of top 3 choices</u>	<u>Number</u>	<u>Percent</u>
is a valuable public resource for area residents	97	32.0%
Enhances quality of life in Garden City	148	48.8%
Enhances appeal of living in Garden City	97	32.0%
improves property values in Garden City	19	6.3%
improves my (my household's) physical health & fitness	20	6.6%
improves my (my household's) mental health & reduces stress	52	17.2%
Provides positive social interactions for me (my household)	47	15.4%
Provides opportunities to learn	27	8.9%
Preserves green space & provides areas of natural beauty	67	22.0%
Strengthens our community	43	14.1%
is accessible to all residents	50	16.5%
None chosen	38	12.5%
Total	294	

Q17. Please rate your satisfaction on a scale of 1 to 5, where 5 means "Very Satisfied" and 1 means "Very Dissatisfied," with the overall value your household receives from the City of Garden City Parks and Recreation Department.

Q17. Your level of satisfaction with overall value your household receives from City Parks & Recreation

Department	Number	Percent
Very satisfied	43	14.7 %
Satisfied	139	45.9 %
Neutral	95	30.7 %
Dissatisfied	10	3.3 %
Very dissatisfied	0	0.0 %
Not provided	18	5.9 %
Total	295	100.0 %

WITHOUT "NOT PROVIDED"

Q17. Please rate your satisfaction on a scale of 1 to 5, where 5 means "Very Satisfied" and 1 means "Very Dissatisfied," with the overall value your household receives from the City of Garden City Parks and Recreation Department. [without "not provided"]

Q17. Your level of satisfaction with overall value your household receives from City Parks & Recreation

Department	Number	Percent
Very satisfied	43	15.0 %
Satisfied	139	46.7 %
Neutral	95	31.6 %
Dissatisfied	10	3.5 %
Very dissatisfied	0	0.0 %
Total	287	100.0 %

Q18. Your gender:

<u>Q18. Your gender</u>	<u>Number</u>	<u>Percent</u>
Male	145	49.3%
Female	144	49.4%
Prefer to self describe	1	0.3%
Total	301	100.0%

Q18.3. Self-describe your gender:

<u>Q18.3. Self-describe your gender</u>	<u>Number</u>	<u>Percent</u>
Male	1	100.0%
Total	1	100.0%

Q19. Including yourself, how many people in your household are...

	<u>Number</u>	<u>Percent</u>
Under age 5	36	4.7%
Ages 5-9	47	6.3%
Ages 10-14	55	7.6%
Ages 15-19	38	5.0%
Ages 20-24	38	5.0%
Ages 25-34	71	9.4%
Ages 35-44	97	12.8%
Ages 45-54	91	12.1%
Ages 55-64	117	15.5%
Ages 65-74	64	8.5%
Ages 75-84	28	3.6%
Ages 85+	19	2.4%
Total	605	100.0%

Q20. Your age:

<u>Q20. Your age</u>	<u>Number</u>	<u>Percent</u>
18-24	36	12.0%
25-34	91	30.2%
35-44	96	31.9%
45-54	97	32.3%
55-64	84	27.9%
65+	84	27.7%
Total	301	100.0%

Q21. How many years have you lived in Garden City? (without "not provided")

Q21. How many years have you lived in Garden City?

City	Number	Percentage
0-5	16	8.9 %
6-10	23	12.6 %
11-15	19	10.5 %
16-20	25	13.7 %
21-30	49	26.8 %
31+	151	81.0 %
Total	293	100.0 %

Section 6: Survey Instrument



We want and need YOUR input!

AARON STEWART
DIRECTOR
PARKS AND RECREATION
AARON.STEWART@GARDENCITYKS.US
620-276-1200 x728

KRISTI NEWLAND
ZOO DIRECTOR
LEE RICHARDSON ZOO
KRISTINE.WEALD@GARDENCITYKS.US
620-276-1250 x232

JASON HASE
GOLF PROFESSIONAL
BUFFALO DUNES GOLF COURSE
JASON.HASE@GARDENCITYKS.US
620-276-1210 x219

CLAY PAYNE
GOLF SUPERINTENDENT
BUFFALO DUNES GOLF COURSE
CLAY.PAYNE@GARDENCITYKS.US
620-276-1210 x217

JARED RUTTI
RECREATION SUPERINTENDENT
RECREATION DEPARTMENT
JARED.RUTTI@GARDENCITYKS.US
620-276-1200 x724

NOLAN THILL
PARKS SUPERINTENDENT
PARKS DEPARTMENT
NOLAN.THILL@GARDENCITYKS.US
620-271-1574 x676

GARDEN CITY
PARKS AND RECREATION
ADMINISTRATIVE OFFICE
310 N. 6TH STREET
GARDEN CITY, KS 67846
620-276-1200



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Dear residents of Garden City,

Your response to the enclosed survey is extremely important.

Garden City Parks and Recreation would like your input to help guide the future of parks and recreation in our community. This survey will take about 10-15 minutes to complete and will be used to determine areas most in need.

As a valued community member, we want your feedback on our Parks and Recreation Department as a whole, including our existing parks, trails, recreational programs and facilities. This will help ensure future development aligns with ongoing efforts to improve our current parks system for the community's needs and interests.

ETC Institute, an independent survey firm, will compile and analyze the data. Individual responses are kept confidential and will not be released to the Parks and Recreation Department. This survey is NOT going to everyone. Your household was one of a small number selected at random to receive this survey. In order for the results of this survey to be statistically valid, we are only able accept one survey per household. If you would prefer to complete this survey online please visit GardenCitySurvey.org

If you have questions or want more information, please contact me at aaron.stewart@gardencityks.us or 620-276-1200 x728.

Sincerely,

Aaron Stewart
Parks and Recreation Director

Garden City Parks and Recreation Survey

Garden City would like your input to help determine park and recreation priorities for our community. This survey will take 10-15 minutes to complete. If you prefer, you can complete the survey online at [GardenCitySurvey.org](https://www.gardencityks.gov/gardencitysurvey).

1. Please indicate if you or any member of your household has used any of the following parks and recreation facilities listed below by circling either "Yes" or "No" next to the park/facility. If "Yes," please indicate how you would rate the condition of the parks and recreation facility by circling the corresponding number to the right of the facility.

Name of Park/Facility	Have you used this park/facility?		If "Yes," please rate the condition of each?			
			Excellent	Good	Fair	Poor
Parks						
01 Alan Geier Champion Woodland Park	Yes	No	4	3	2	1
02 Ayala Park	Yes	No	4	3	2	1
03 Dean Wiley Park	Yes	No	4	3	2	1
04 Dog Park	Yes	No	4	3	2	1
05 Finnup Park	Yes	No	4	3	2	1
06 Finnup Scout Park	Yes	No	4	3	2	1
07 Forest Park Lake	Yes	No	4	3	2	1
08 Harold Long Park	Yes	No	4	3	2	1
09 Lions Park	Yes	No	4	3	2	1
10 Rotary Park	Yes	No	4	3	2	1
11 Santa Fe Park	Yes	No	4	3	2	1
12 Skatepark	Yes	No	4	3	2	1
13 Stevens Park	Yes	No	4	3	2	1
14 Talley Trail	Yes	No	4	3	2	1
15 Tommy Austin Arboretum	Yes	No	4	3	2	1
16 Wildcat Park	Yes	No	4	3	2	1
Recreation Facilities						
17 Academy Field	Yes	No	4	3	2	1
18 Buffalo Dunes Golf Course	Yes	No	4	3	2	1
19 Cleaver Field	Yes	No	4	3	2	1
20 Clint Lightner Field	Yes	No	4	3	2	1
21 Core Fitness	Yes	No	4	3	2	1
22 Dean Wiley Softball Complex	Yes	No	4	3	2	1
23 Esquivel Soccer Complex	Yes	No	4	3	2	1
24 Fansler Field	Yes	No	4	3	2	1
25 Garcia Soccer Complex	Yes	No	4	3	2	1
26 Garden Rapids at the Big Pool	Yes	No	4	3	2	1
27 GCPR 6th Street Facility (Gym, Classrooms, Studios)	Yes	No	4	3	2	1
28 Grimsley Tennis and Pickleball Courts	Yes	No	4	3	2	1
29 Lee Richardson Zoo	Yes	No	4	3	2	1
30 Long Park Walking Trail	Yes	No	4	3	2	1
31 O'Brate Gymnastics Facility	Yes	No	4	3	2	1
32 Peebles Complex	Yes	No	4	3	2	1
33 Pioneer Trail	Yes	No	4	3	2	1
34 Talley Trail	Yes	No	4	3	2	1
35 Valley View Cemetery	Yes	No	4	3	2	1

2. Which **FOUR** of the **PARKS/FACILITIES** from the list in Question 1 have you or members of your household used the most during the past year? [Write in your answers below using the numbers from the list in Question 1, or circle "NONE."]

1st: ____ 2nd: ____ 3rd: ____ 4th: ____ NONE

3. **Have you or other members of your household participated in any recreation or sports programs offered by the City of Garden City Parks and Recreation Department during the past 12 months?**

Yes No (2, 3, 4 or 6)

3a. **Approximately how many different recreation or sports programs offered by the City of Garden City Parks and Recreation Department have you or members of your household participated in over the past 12 months?**

1 program 2-3 programs 4-10 programs
 11-20 programs 21-30 programs

3b. **Overall, how satisfied are you with the quality of the recreation or sports programs that you and members of your household have participated in?**

1 Very satisfied 2 Satisfied 3 Not satisfied
 4 Neutral 5 Very dissatisfied

4. **From the following list, please CHECK ALL the organizations that you or members of your household have used for indoor and outdoor recreation and sports activities during the last 12 months.**

1 YMCA 4 Private schools 7 Other
 2 Religious organizations 5 Competitive Sports Teams
 3 Public schools 6 Private fitness centers/gyms

5. **Please CHECK ALL the ways you learn about City of Garden City Parks and Recreation Department programs and activities.**

1 Activity guide 10 Parks in parks 20 News site
 2 Website 11 Twitter 21 Newspaper and local print events
 3 School district 12 Facebook 22 Friends and neighbors (word of mouth)
 4 Flyers in the community 13 Instagram 23 Other

6. **What THREE sources from the list in Question 5 are your MOST PREFERRED ways to learn about parks and recreation programs and services? (Write in your answers below using the numbers from the list in Question 5 or circle NONE.)**

10 20 30 NONE

7. **Please CHECK ALL the reasons that prevent you or other members of your household from using the parks, recreation, facilities, or programs offered by the Garden City Parks and Recreation Department MORE OFTEN.**

1 Facilities are not well-maintained 12 Do not know location of facilities
 2 Lack of schedule for desired activity 13 Too busy
 3 Program I am interested in is offered 14 Not interested
 4 Program times are not convenient 15 Do not know what programs are offered
 5 Lack of quality programming 16 Hours of operation inconvenient
 6 Facilities are too far from my residence 17 Registration for programs is difficult
 7 Other programs in 18 Lack of signage
 8 Fees are too high 19 Use services offered by other agencies
 9 Security is a concern 20 No safe way to get to facility
 10 Use facilities in other communities 21 Other
 11 Use programs offered in other communities 22 None, no barriers to participation

8. Please indicate if you or any member of your household has a need for each of the parks and recreation facilities/amenities listed below by circling either "Yes" or "No." If "Yes," please rate how well your need for facilities/amenities of this type are being met using a scale of 5 to 1, where 5 means they are "100% Met" and 1 means "0% Met."

Type of Facility/Amenity	Do you have a need for this facility/amenity?		If "Yes," how well are your needs being met?				
	Yes	No	100% Met	75% Met	50% Met	25% Met	0% Met
01. Baseball/Softball fields	Yes	No	5	4	3	2	1
02. Bocce ball courts	Yes	No	5	4	3	2	1
03. Community gardens	Yes	No	5	4	3	2	1
04. Dog parks	Yes	No	5	4	3	2	1
05. Lighted sports fields	Yes	No	5	4	3	2	1
06. Outdoor adventure area (ropes course, etc.)	Yes	No	5	4	3	2	1
07. Outdoor amphitheater/stage/performance area	Yes	No	5	4	3	2	1
08. Outdoor fitness/parkour equipment	Yes	No	5	4	3	2	1
09. Park benches to relax, read, enjoy nature	Yes	No	5	4	3	2	1
10. Park shelters/picnic facilities	Yes	No	5	4	3	2	1
11. Pickleball courts	Yes	No	5	4	3	2	1
12. Playgrounds	Yes	No	5	4	3	2	1
13. Private patio for outdoor events	Yes	No	5	4	3	2	1
14. Pump track	Yes	No	5	4	3	2	1
15. Skate park	Yes	No	5	4	3	2	1
16. Soccer fields	Yes	No	5	4	3	2	1
17. Tennis courts	Yes	No	5	4	3	2	1
18. Trails, steps, pathways (for exercise on foot or bicycle)	Yes	No	5	4	3	2	1

9. Which **THREE** facilities/amenities from the list in Question 8 are **MOST IMPORTANT** to your household? *[Write in your answers below using the numbers from the list in Question 8, or circle "NONE."]*

1st ____ 2nd ____ 3rd ____ NONE

10. The City of Garden City Parks and Recreation Department is studying the possibility of developing new indoor programming spaces. From the following list, please **CHECK ALL** the potential indoor programming spaces you and members of your household would use.

- | | |
|--|-------------------------------------|
| ____(01) Competition pool | ____(12) Active senior space |
| ____(02) Leisure pool | ____(13) Rental space |
| ____(03) Fieldhouse | ____(14) Kitchen classroom |
| ____(04) Indoor running/walking track | ____(15) Café/Coffee shop/Juice bar |
| ____(05) Multi-use courts (basketball/volleyball) | ____(16) Climbing wall |
| ____(06) Wellness/Fitness area | ____(17) E-Sports studio |
| ____(07) Fitness studio | ____(18) Computer lab |
| ____(08) Classroom(s) | ____(19) Recording studio |
| ____(09) Child watch (babysitting during facility and program use) | ____(20) Wet classroom(s) |
| ____(10) Preschool | ____(21) Teen zone/Youth game room |
| ____(11) Before/After school care | |

11. Which **FOUR** of the indoor spaces from the list in Question 10 would you or members of your household use the **MOST OFTEN**? *[Write in your answers below using the numbers from the list in Question 10, or circle "NONE."]*

1st ____ 2nd ____ 3rd ____ 4th ____ NONE

12. Please indicate if you or any member of your household has a need for each of the parks and recreation programs/events listed below by circling either "Yes" or "No." If "Yes," please rate how well your need for programs/events of this type are being met using a scale of 5 to 1, where 5 means they are "100% Met" and 1 means "0% Met."

Type of Program/Event	Do you have a need for this program/event?		If "Yes," how well are your needs being met?				
	Yes	No	100% Met	75% Met	50% Met	25% Met	0% Met
01. Active family game night (outdoor games and activities)	Yes	No	5	4	3	2	1
02. Active older adult/senior art classes (arts and crafts, painting, etc.)	Yes	No	5	4	3	2	1
03. Active older adult/senior enrichment classes (bridge, mahjong, technology, etc.)	Yes	No	5	4	3	2	1
04. Active older adult/senior health and fitness classes (balance, yoga, etc.)	Yes	No	5	4	3	2	1
05. Active older adult/senior programs (bingo, lunch, etc.)	Yes	No	5	4	3	2	1
06. Adult art classes (arts and crafts, painting, etc.)	Yes	No	5	4	3	2	1
07. Adult enrichment classes (language, music, arts, etc.)	Yes	No	5	4	3	2	1
08. Adult health and fitness classes (martial arts, dance, etc.)	Yes	No	5	4	3	2	1
09. Adult sports programs	Yes	No	5	4	3	2	1
10. Before/After school programs	Yes	No	5	4	3	2	1
11. Big band dances	Yes	No	5	4	3	2	1
12. Childcare during adult classes/events	Yes	No	5	4	3	2	1
13. Cultural events (art exhibitions, local artist events, local author events)	Yes	No	5	4	3	2	1
14. Family campout night at the park	Yes	No	5	4	3	2	1
15. Family dances (father-daughter/mother-son)	Yes	No	5	4	3	2	1
16. Holiday celebration events	Yes	No	5	4	3	2	1
17. Local history walks/talks	Yes	No	5	4	3	2	1
18. Open mic nights for local artists (music, performance)	Yes	No	5	4	3	2	1
19. Organized trips for adults/seniors (museums, etc.)	Yes	No	5	4	3	2	1
20. Organized youth athletic programs	Yes	No	5	4	3	2	1
21. Outdoor concerts and performing arts	Yes	No	5	4	3	2	1
22. Preschool program	Yes	No	5	4	3	2	1
23. Programs for people with special needs	Yes	No	5	4	3	2	1
24. School break programs for youth	Yes	No	5	4	3	2	1
25. Summer camp	Yes	No	5	4	3	2	1
26. Teen events	Yes	No	5	4	3	2	1
27. Weekly food truck event	Yes	No	5	4	3	2	1
28. Youth art classes (crafts, drawing, painting, etc.)	Yes	No	5	4	3	2	1
29. Youth dance and fitness classes (tap, ballet, martial arts, etc.)	Yes	No	5	4	3	2	1
30. Youth science classes (stem, amazing science, etc.)	Yes	No	5	4	3	2	1
31. Youth special interest classes (carpentry, chess, acting, cooking, etc.)	Yes	No	5	4	3	2	1
32. Youth sports programs	Yes	No	5	4	3	2	1

13. Which FOUR programs from the list in Question 12 are MOST IMPORTANT to your household? [Write in your answers below using the numbers from the list in Question 12, or circle "NONE."]

1st ____ 2nd ____ 3rd ____ 4th ____ NONE

14. If you had a budget of \$100 for the City of Garden City Parks and Recreation Department, how would you allocate the funds among the categories of funding listed below? *[Please be sure your total adds up to \$100.]*

- \$ _____ Land acquisitions for future park, trail, and recreation facility development
- \$ _____ Improvements to existing outdoor sports complexes
- \$ _____ Improvements to indoor recreation facilities
- \$ _____ Improvements to regional park amenities

\$100 total

15. Please rate your level of agreement with the following statements. Rate each item on a scale of 5 to 1, where 5 means "Strongly Agree," and 1 means "Strongly Disagree."

The Garden City Parks & Recreation system ...	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	Don't Know
01. is a valuable public resource for area residents	5	4	3	2	1	9
02. Enhances the quality of life in Garden City	5	4	3	2	1	9
03. Enhances the appeal of living in Garden City	5	4	3	2	1	9
04. Improves property values in Garden City	5	4	3	2	1	9
05. Improves my (my household's) physical health and fitness	5	4	3	2	1	9
06. Improves my (my household's) mental health and reduces stress	5	4	3	2	1	9
07. Provides positive social interactions for me (my household)	5	4	3	2	1	9
08. Provides opportunities to learn	5	4	3	2	1	9
09. Preserves green space and provides areas of natural beauty	5	4	3	2	1	9
10. Strengthens our community	5	4	3	2	1	9
11. Is accessible to all residents	5	4	3	2	1	9

16. Which THREE of the BENEFITS from the list in Question 15 are most important to you and members of your household? *[Write in your answers below using the numbers from the list in Question 15, or circle "NONE."]*

1st ____ 2nd ____ 3rd ____ NONE

17. Please rate your satisfaction on a scale of 1 to 5, where 5 means "Very Satisfied" and 1 means "Very Dissatisfied," with the overall value your household receives from the City of Garden City Parks and Recreation Department.

____(1) Very satisfied ____ (2) Satisfied ____ (3) Neutral ____ (4) Dissatisfied ____ (5) Very dissatisfied

18. Your gender: ____ (1) Male ____ (2) Female ____ (3) Prefer to self-describe: _____

19. Including yourself, how many people in your household are:

Under age 5: ____ Ages 15-19: ____ Ages 35-44: ____ Ages 65-74: ____
 Ages 5-9: ____ Ages 20-24: ____ Ages 45-54: ____ Ages 75-84: ____
 Ages 10-14: ____ Ages 25-34: ____ Ages 55-64: ____ Ages 85+: ____

20. Your age: _____ years

21. How many years have you lived in Garden City? _____ years

This concludes the survey. Thank you for your time!

Please return your completed survey in the enclosed return-reply envelope addressed to:
 ETC Institute, 725 W. Frontier Circle, Olathe, KS 66061